

# POINT OF ENTRY BUSINESS CASE.

**Project initiation date:** 29 September 2023  
**Project title:** **Aramoho RiverBank Enhancement Project**  
**Hapū/iwi active partnership consideration:** Consult (seek feedback)  
*Note: your consideration for active partnership must take into account [Tupua te Kawa](#) – a set of indigenous values at law.*

**Business case prepared by:** Damien Wood

**Business owner:** General Manager Community Property & Places

[\[Link\] to guidelines "The PoE template explained..."](#)

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## PROBLEM / OPPORTUNITY STATEMENT

Several issues within the Aramoho Rail Bridge to Tutaeika Stream at the Northern end of the Philippa Baker walkway (Rower's camp) have been identified which include but may not be limited to, erosion of the riverbank, safe access to the water for rowers and public users. Priorities are the access ways to the water and vehicles to the river. Other issues include Riverbank erosion posing a risk to infrastructure safety and habitat. Recognizing the importance of flood restoration as part of WDC emergency flood activity response following a flood event.

## BENEFITS STATEMENT

Since 2021, Preliminary engagement, workshops and discussions with key role-players have already been held on multiple occasions to ascertain the benefits of greatly improving the riverbank facade, safe access when entering the river, community toilets, improved resilience to flood events, improve the economy of ongoing maintenance of the area, optimized use for rowing events, achieving best use of space for the general public, improved security and above all improved interaction with the surrounding facilities and infrastructure.

A plan is currently under development with WDC, Hapu, Horizons and Doc which will show possible staging over time and interdependency of projects. This signals a grand opportunity for the community to benefit. Ultimately leading to Hubs of excellence being established with the effect of more cash into the local economy by attracting and retaining visitors over a longer period of time.

Further benefits will follow with a fully developed riverbank enhancement project including greater visitor/sportsperson participation in Awa sporting regattas, which will impact favorably on the local economy. The opportunity also exists for greater cultural integration with such an initiative. From the above - the key stakeholders are Whanganui Rowing Association, Waka ama, WDC, Horizons, Nga Tanga Tiaki.

### Social Benefits:

The proposals have the benefits of generating more rowing, kayaking and waka events on the Awa.

### Economic Benefits:

It may attract more people to the Whanganui area. It is likely to attract these on a regional scale ie. Wellington, Taranaki, Horowhenua and lower North Island. Wellington rowing clubs often utilize the Awa for training, but frequent negative comments are made about Whanganui's poor facilities. This can be addressed by investing in improving the current facilities.

## Environmental Benefits:

Enhancement of riverbank habitat and spawning area, connectivity to the mountain to the sea cycleway, flood resilience, Connectivity to the forthcoming WDC New Pathway initiative can be further investigated to enhance the environment.

## Cultural Benefits:

Future opportunities for the local economy by establishing a more cultural identity of the riverbank space.

## STRATEGIC CASE

Community:

Wellbeing: Supports the wellbeing of community members by providing a well-managed safe space for people to explore the outdoors.

Connectivity: Connecting people with the environment, attracting people outdoors and other significant community spaces.

## FINANCIAL CASE

Budget analysis is seen as a two-stage process.

(1) Design concept and engineering analysis - \$100k

(2) Implementation of design and engineering concepts for riverbank stabilization, Floating boat launching pontoons for Rowers and Waka, Public Toilets, Drainage, Enhanced parking area, Beautification, Establishing the Inanga spawning environment. Water hydrants for post flood clean up purposes - \$1.5 m.

With a WDC partnership possible alternative sources of funding could also be Wellington Region, Taranaki Region, Wairarapa Region and central Government.

Funding will also be sought from external funding agencies including Lottery and charitable funding agencies.

| Year of LTP for delivery: | Y 1                                 | Y 2                      | Y 3                      | Y 4                      | Y 5                      | Y 6                      | Y 7                      | Y 8                      | Y 9                      | Y 10                     |
|---------------------------|-------------------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|--------------------------|
|                           | <input checked="" type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> | <input type="checkbox"/> |
|                           | \$100k                              | \$                       | \$                       | \$                       | \$                       | \$                       | \$                       | \$                       | \$                       | \$                       |
|                           | 24/25                               | 25/26                    | 26/27                    | 27/28                    | 28/29                    | 29/30                    | 30/31                    | 31/32                    | 32/33                    | 33/34                    |

External funding contributions: To be explored

| Capex             | Opex \$ | Funded by |
|-------------------|---------|-----------|
| Stage 1 \$100,000 |         | .         |

\*Note: providing explanation via free text is also acceptable in the above boxes.

## RISK EVALUATION

| Item | Potential Risk Event   | Likelihood     | Consequence |
|------|--|----------------|-------------|
| 1    | River sports participants decline due to difficult and unsafe access   | Likely         | Moderate    |
| 2    | The community of river users will become disenfranchised and dis-engaged with the district council   | Almost certain | Moderate    |
| 3    | The local business and visitor economy is adversely impacted by a reduction in the number of river users particularly for training and events. | Likely         | Major       |

## OPTIONS APPRAISAL

Option 1: Partner with Aramaho River-Bank users and stakeholders to undertake planning and design work to enhance utility and improve the flood resilience of the area.

Do Nothing / Status quo: The area degrades due to ongoing impacts of flooding further degrading the user experience of the area.

## STAKEHOLDER ANALYSIS

| STAKEHOLDER                          | INFLUENCES                                       | KEY INTERESTS & ISSUES |
|--------------------------------------|--|------------------------|
| Whanganui District Council           | High power/highly interested<br>(Manage closely) |                        |
| Te Runanga O Tupoho- Nga Hapu Tupoho | Low power/Interested (Keep informed)             |                        |
| Nga Tangata Tiaki o Whanganui        | Low power/Interested (Keep informed)             |                        |
| Horizons Regional Council            | High power/highly interested<br>(Manage closely) |                        |
| Whanganui Rowing Association         | Low power/interested<br>(Monitor)                |                        |
| Whanganui Collegiate School          | Low power/highly interested<br>(Keep informed)   |                        |
| Aramoho Whanganui Rowing Club        | Low power/highly interested<br>(Keep informed)   |                        |
| Whanganui City College               | Low power/highly interested<br>(Keep informed)   |                        |
| Whanganui High School                | Low power/highly interested<br>(Keep informed)   |                        |
| Department of Conservation           | High power/highly interested<br>(Manage closely) |                        |

## NEXT STAGE

The project delivery over three stages as follows:

- (1) working with WDC on the shared pathway initiative to ensure all infrastructural items are considered before the concrete is laid.
- (2) The establishment of floating boat launching pontoons to engineering specifications.
- (3) Public toilets, Beautification and Inanga spawning habitat. The users have limited resources and are not in a position to advance any of these initiatives other than lobbying for appropriate support.

Please contact the PMO (interim Stuart White: [stuart.white@whanganui.govt.nz](mailto:stuart.white@whanganui.govt.nz) or 021738273) for any inquiries relating to this form or the business case process.

| Team Leader/Project Manager Self-Review |   | Strategic Panel FINAL score |   |
|---|---|-----------------------------|---|
| Strategic Fit                           | 3 | Strategic Fit               | 4 |
| Benefits                                | 3 | Benefits                    | 3 |

|                               |   |
|-------------------------------|---|
| Economic Impact               | 2 |
| Level of Service Improvements | 3 |
| Risk of doing nothing         | 2 |

|                               |   |
|-------------------------------|---|
| Economic Impact               | 4 |
| Level of Service Improvements | 3 |
| Risk of doing nothing         | 3 |

\*Note a copy of the anchored scoring matrix is available at the end of this document.

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## PROJECT MANAGEMENT OFFICE TO COMPLETE

Communications team level of involvement: Choose an item. *(PMO to liaise with the Communications team)*

### ELT REVIEW

Date: Click or tap to enter a date.

ELT Minutes Reference: Click or tap here to enter text.

Agreed next steps:

Click or tap here to enter text.

If this project is **approved for a detailed business case**, then –

Name and job title of **Project Sponsor**

Click or tap here to enter text.

# ANCHORED SCORING MATRIX

| SCORE  | Strategic Fit:<br><i>How well is this project aligned with our Strategic Vision for Whanganui?</i>                             | Benefits:<br><i>How valuable are the benefits this project delivers?</i>   | Economic Impact:<br><i>How will this project contribute to the wider economic activity of the Whanganui District?</i>  | Level of Service:<br><i>How well does this projects address shortfalls in our Level of Service?</i>                               | Risk of Doing Nothing:<br><i>What risks would NPDC be exposed to, if the investment is not made?</i> |
|--------|--|--|--|---|--|
| Weight | 35%  | 25%  | 20%  | 15%   | 5%   |
| 5      | This investment plays a critical contribution to Council Objectives, Goals and Strategy.                                       | This investment has a measureable Costs Benefit Ratio (CBR) and the benefits will return more than double the costs.                                 | This investment is a key enabler for ongoing economic activity (i.e. ongoing annual GDP or employment) with the economic benefit being at least three times the cost of the project. | This investment addresses critical (e.g. regulatory non-compliance or safety issues) shortfalls in our current levels of service. | WDC could be exposed to very high risks.   |
| 4      | This investment is a direct component or enabler to achieve Council Objectives, Goals and Strategy.                            | This investment has a measureable Cost Benefit Ratio (CBR) and the benefits will return more than the costs.   | This investment is a key enabler for ongoing economic activity (i.e. ongoing annual GDP or employment) with the economic benefit being greater than the cost of the project.         | This investment addresses significant (material user experience issues) shortfalls in our current levels of service               | WDC could be exposed to high risks.  |
| 3      | This investment contributes to a wider programmes of work designed to progress the Council strategic objectives and goals.     | This investment has no measureable Cost Benefit Ratio but our community are clearly willing to pay for the benefits.                                 | This project is the catalyst or key enabler for one-time only economic activity that is at least three times the cost of the project.  | This investment addresses small (nuisance level issues) shortfalls in our current levels of service                               | WDC would be exposed to medium risks.  |
| 2      | This investment is aligned to at least one of the Council strategic objectives and/or goals with limited direct contributions. | This investment has no measureable Cost Benefit Ratio and we think our community is willing to pay for the benefits, but we have not confirmed this. | This project is the catalyst or key enabler for one-time only economic activity that is greater than the cost of the project.  | This investment makes no change to levels of service.   | WDC would be exposed to low risks.   |
| 1      | This investment has no direct contribution to Council goals and strategy.  | The costs outweigh the benefits.   | The economic benefit of this project is less than the cost of delivering the project.  | This investment reduces levels of service.  | WDC would have to put in a work around or keep using a poor or inefficient process.                  |