

POINT OF ENTRY BUSINESS CASE.

Project initiation date: 1 July 2023
Project title: **Aramoho Pedestrian Bridge cultural matters**
Hapū/iwi active partnership consideration: Empower (hapū/iwi led)
Note: your consideration for active partnership must take into account [Tupua te Kawa](#) – a set of indigenous values at law.

The project is fully dependent upon Hapu design and support therefore the project is 100% Hapu led, initial conversations with Hapu representatives has supported this position

Business case prepared by: Damien Wood

Business owner: General Manager Community Property & Places

[\[Link\] to guidelines "The PoE template explained..."](#)

PROBLEM / OPPORTUNITY STATEMENT

- The Aramoho pedestrian bridge is being constructed in the 2023/24 financial year as part of the Waka Kotahi (NZTA) Low Cost Low Risk funding programme. The project does not have sufficient funding to provide the cultural panels and features that Hapu have requested.
- Hapu want the pedestrian bridge to reflect the history of the Whanganui River through culturally designed panels and other features.
- Collaboration between Hapu and Council required to provide the appropriate cultural representations and history on the new bridge.

BENEFITS STATEMENT

Social Benefits:

- Connection between community and the river.
- History of the river displayed in an educational way.
- Values of Te Awa Tupua Act 2017 upheld.

Economic Benefits:

- Enhanced tourism potential through representation of local Iwi/Hapu.

Environmental Benefits:

- Upholding the values of Te Awa Tupua Act 2017.

Cultural Benefits:

- Upholding the values of Te Awa Tupua Act 2017.
- Cultural representation on the new bridge structure.

STRATEGIC CASE

The project aligns with the Council objective to comply with the Te Awa Tupua Act 2017 and to enhance the history of local Iwi/Hapu.

FINANCIAL CASE

Detailed design is proposed to be undertaken in the 2024/25 financial year. With construction commencing in the 2025/26 financial year and being completed in the 2028/29 financial year. Funding is proposed through the Whanganui District Council. Opportunities may exist for external funding through Iwi and crown agencies. On-going opex costs are unlikely to be affected and are covered within existing Opex budgets.

Year of LTP for delivery:	Y 1	Y 2	Y 3	Y 4	Y 5	Y 6	Y 7	Y 8	Y 9	Y 10
	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
	\$40k	\$	\$25k	\$	\$	\$	\$	\$	\$	\$
	24/25	25/26	26/27	27/28	28/29	29/30	30/31	31/32	32/33	33/34

External funding contributions: To be explored

Capex \$	Opex \$	Funded by
\$40k Design and consult 24/25 \$25k Fabrication and installation 26/27	No effect on Opex	\$240k Waka Kotahi \$2.77M Whanganui DC A portion of costs may be recoverable from development contributions policy

*Note: providing explanation via free text is also acceptable in the above boxes.

RISK EVALUATION

Item	Potential Risk Event	Likelihood	Consequence
1	Te Awa Tupua Act 2017 not followed	Almost certain	Moderate
2		Choose an item.	Choose an item.
3		Choose an item.	Choose an item.

OPTIONS APPRAISAL

Option 1: Cultural Installation

Do Nothing / Status quo No cultural representation on the bridge structure

STAKEHOLDER ANALYSIS

Stakeholder	Influences	Key interests & issues
Kiwi Rail	High power/highly interested (Manage closely)	Bridge Structure impact
Iwi/Hapu	High power/highly interested (Manage closely)	Cultural and ecological

KEY CONSTRAINTS, DEPENDENCIES AND ASSUMPTIONS

Hapu resources to undertake design
Kiwirail engineering considerations
Te Awa Tupua Act 2017.

NEXT STAGE

- Develop design proposal with Hapu
- Investigate opportunities for external funding
- Consult with Kiwirail

Please contact the PMO (interim Stuart White: stuart.white@whanganui.govt.nz or 021738273) for any inquiries relating to this form or the business case process.

Team Leader/Project Manager Self-Review		Strategic Panel FINAL score	
Strategic Fit	4	Strategic Fit	3
Benefits	3	Benefits	2
Economic Impact	1	Economic Impact	2
Level of Service Improvements	5	Level of Service Improvements	2
Risk of doing nothing	5	Risk of doing nothing	3

*Note a copy of the anchored scoring matrix is available at the end of this document.

PROJECT MANAGEMENT OFFICE TO COMPLETE

Communications team level of involvement: Choose an item. *(PMO to liaise with the Communications team)*

ELT REVIEW

Date: Click or tap to enter a date.

ELT Minutes Reference: Click or tap here to enter text.

Agreed next steps:

Click or tap here to enter text.

If this project is **approved for a detailed business case**, then –

Name and job title of **Project Sponsor**

Click or tap here to enter text.

ANCHORED SCORING MATRIX

SCORE	Strategic Fit: <i>How well is this project aligned with our Strategic Vision for Whanganui?</i>	Benefits: <i>How valuable are the benefits this project delivers?</i>	Economic Impact: <i>How will this project contribute to the wider economic activity of the Whanganui District?</i>	Level of Service: <i>How well does this projects address shortfalls in our Level of Service?</i>	Risk of Doing Nothing: <i>What risks would NPDC be exposed to, if the investment is not made?</i>
Weight	35%	25%	20%	15%	5%
5	This investment plays a critical contribution to Council Objectives, Goals and Strategy.	This investment has a measureable Cost Benefit Ratio (CBR) and the benefits will return more than double the costs.	This investment is a key enabler for ongoing economic activity (i.e. ongoing annual GDP or employment) with the economic benefit being at least three times the cost of the project.	This investment addresses critical (e.g. regulatory non-compliance or safety issues) shortfalls in our current levels of service.	WDC could be exposed to very high risks.
4	This investment is a direct component or enabler to achieve Council Objectives, Goals and Strategy.	This investment has a measureable Cost Benefit Ratio (CBR) and the benefits will return more than the costs.	This investment is a key enabler for ongoing economic activity (i.e. ongoing annual GDP or employment) with the economic benefit being greater than the cost of the project.	This investment addresses significant (material user experience issues) shortfalls in our current levels of service	WDC could be exposed to high risks.
3	This investment contributes to a wider programmes of work designed to progress the Council strategic objectives and goals.	This investment has no measureable Cost Benefit Ratio but our community are clearly willing to pay for the benefits.	This project is the catalyst or key enabler for one-time only economic activity that is at least three times the cost of the project.	This investment addresses small (nuisance level issues) shortfalls in our current levels of service	WDC would be exposed to medium risks.
2	This investment is aligned to at least one of the Council strategic objectives and/or goals with limited direct contributions.	This investment has no measureable Cost Benefit Ratio and we think our community is willing to pay for the benefits, but we have not confirmed this.	This project is the catalyst or key enabler for one-time only economic activity that is greater than the cost of the project.	This investment makes no change to levels of service.	WDC would be exposed to low risks.
1	This investment has no direct contribution to Council goals and strategy.	The costs outweigh the benefits.	The economic benefit of this project is less than the cost of delivering the project.	This investment reduces levels of service.	WDC would have to put in a work around or keep using a poor or inefficient process.