

Wanganui District Council



Annual Plan 2010/11



Artist's impression of the Encounter sculpture which will be located at the Southern Entranceway to Wanganui.



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Message from the Mayor

Dear Wanganui resident

Last year when I wrote to you – seeking your view on our Ten Year Plan for the city and district – I noted the difficulty that the economic recession presented.

A year later and that recession may be over, but economic growth is both slow and patchy. And for many Wanganui families and businesses, finances are both tight and tough.

For that reason, this Annual Plan for the 2010/11 year is about balance. We are seeking to meet the needs of our infrastructure and community, against the need for ongoing rates restraint. At the same time we are aware that Wanganui needs to grow and must attract new residents and families, businesses and visitors.

To that end, your council is still producing some of the lowest rates increases in the country, but engaging in projects and ventures that maximise the city's appeal.

Our average rates increase this coming year will be 4.7% - at a time when central government has significantly reduced roading funding; our investments in Wanganui Gas and forestry are producing negative returns; and new investment in water supply and combating anti-social activity is required.

On the brighter side, we will complete the new Visitor Information Centre in the spring; complete an attractive Southern Entranceway to the city; put 'soft' water on tap to most Wanganui homes and businesses; and engage in a nationwide promotional campaign.

We live in a great city offering a fantastic quality of life. I am very upbeat about our future – our finances, facilities, infrastructure and national image are on the improve. And we are more than coping with the crises thrown our way. Good on you, Wanganui!

A handwritten signature in black ink that reads "Michael Laws". The signature is written in a cursive, flowing style.

Michael Laws
Mayor

Message from the Chief Executive

In accordance with s95 of the Local Government Act 2002, the purpose of the Annual Plan is to:

- Contain the annual budget and funding impact statement for the year;
- Identify any variation from the financial statements and funding impact statement included in the local authority's long-term council community plan;
- Support the long-term council community plan in providing integrated decision-making and co-ordination of the resources;
- Contribute to the accountability of the local authority to the community;
- Extend opportunities for participation by the public in decision-making processes relating to the costs and funding of activities of the council.

This Annual Plan reflects the challenging circumstances being faced by council and our community. As always, we have prepared a plan that attempts to balance the community's needs and aspirations with its ability to pay.

However, we are also aware of the need to plan for the future. This is particularly true in the area of our infrastructure – the pipes, roads and water supplies that provide essential services for our community's wellbeing. While the plan signals the completion of some of our major capital projects, there are still areas that need further work.

Our stormwater network has variable levels of protection against storm events, with significant risk of flooding in some areas. In 2010/11 we intend to develop a stormwater strategy which will evaluate the major catchments, including Otamatea, Springvale, Mosston and Balgownie.

The security of our water supply was highlighted by the failure of No. 3 Bore at Kai Iwi in 2009. Since then we have been working on the soft water project and finding new water sources. The focus now is to maximise the performance of the water supply to ensure consistency of volume and quality in the long term.

We have had to reprioritise our roading budget following the Government's decision to reduce New Zealand Transport Agency subsidies. As a result, we have had to exclude or defer some planned projects from our roading programme and this places the roading network at greater risk. We are lobbying Government for the reinstatement of the subsidies but indications are that this is unlikely to happen. An Industrial Transport Strategy is planned for 2010/11 to look at the particular issues for the Heads Road area and additional infrastructural needs of this zone.

We are also continuing to focus on council's family-friendly strategy by providing services and facilities that improve Wanganui as a place to live and visit. Community safety is a key aspect of that and in this plan we have identified a range of initiatives, from a variety of council activities, that contribute to making Wanganui a safer place. These have been grouped together under the heading "Anti-social behaviour" to flag council's overall commitment to combating such behaviour.

Looking to the future, we will concentrate on the effective delivery of our core services. We are also exploring whether we can share services with other local authorities in the region, and the possibility of establishing a unitary authority.

The coming year presents many challenges for the council. Thank you for having your say on our Annual Plan for 2010/11.



Kevin Ross
Chief Executive

Executive summary

The Annual Plan 2010/11 outlines the council's financial and policy planning for the coming year. This plan is Year 2 of the council's 10-Year Plan 2009-2019.

This plan has been affected by major additional costs that had not been budgeted in the 10-Year Plan. These include:

- The withdrawal of \$5M of Government roading subsidy.
 - A significant deterioration in the local economy.
 - The failure of No.3 Bore, resulting in additional costs to find new water sources.
- The \$3M cash injection into Wanganui Gas which would have affected Council debt is no longer required. More information about this development is contained on page 12.

The significant global recession, our community's ability to pay, and the unexpected financial changes have given council little room to move.

This budget is designed to meet council's statutory requirements and also deliver services and facilities that provide for our community's needs. At the same time, we are committed to improving the quality of life of Wanganui residents. Projects and services that reflect our family-friendly policy, and promote Wanganui nationally, are features of the Annual Plan 2010/11.

Council is delivering an average rates increase of 4.7%, with variations between the residential, farming and commercial sectors.

MAJOR PROJECTS FOR 2010/11

Riverfront redevelopment

The council's aim is to redevelop the riverfront area to make it the living, beating heart of Wanganui.

What's happened so far

- The \$120M wastewater project has removed sewage from the river and generally regained it as a major recreational resource.
- Since 2005 the council has made a number of decisions that have put a positive focus on the riverfront area, including the new boardwalk and subsidising the re-siting of an integrated UCOL campus.
- In 2009 council made the key decision to construct and locate a new Visitor Centre on the riverfront and create a new frontispiece for Wanganui. The Visitor Centre is due to open in spring 2010.

What happens next

- Our focus is upon creating a Riverfront Precinct which will convert the area into an entertainment and tourism hub which embraces the Whanganui River.
- We want to create a pedestrian friendly area, which incorporates heritage values, river views, public access, and a safe place for families to enjoy.
- Our budget includes \$150,000 this year to develop initial designs and begin public consultation.
- There will be extensive communication to ensure that the redevelopment will benefit the council, business and the wider community.

Southern Entranceway

We want to have the best entrance to a city anywhere in New Zealand and draw travellers into the city.

What's happened so far

- In 2008 council initiated a project with Transit New Zealand and other interested parties to provide an attractive and functional entranceway from Marybank to Liffiton Street on State Highway 3.

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- Work includes roading improvements and installation of a roundabout at the dangerous Wikitoria Road/State Highway 3 corner, plus landscaping and beautification.
- Council has chosen a sculpture 'Encounter', designed by architect Mark Southcombe, to be installed at the southern entrance.

What happens next

- The revamped entranceway is due to be completed by August 2010, providing a unique gateway to our city and enticing travellers off State Highway 3, through Putiki and into the CBD.

Cooks Gardens athletics track

Our aim is to ensure that Cooks Gardens retains its national reputation as a quality venue, attracting events and visitors to Wanganui.

What's happened so far

- The all-weather athletics track has been used for numerous local, national and international events.
- However, the track is now deteriorating and there is a risk that Cooks Gardens will be removed from the national athletics circuit.

What happens next

- \$340,000 has been allocated to replace the athletics track. This is to ensure that Wanganui continues to attract first class athletes and Cooks Gardens remains a nationally-recognised venue.

COMPLETION OF LONG-TERM DEVELOPMENT PROJECTS

Soft water project/Security of water supply

The council's aim is to reduce household and business expenses, and ensure the long-term security of Wanganui's water supply, by providing softer water and additional water sources.

What's happened so far

- In January 2009 No.3 Bore at Kai Iwi suddenly failed, significantly reducing the amount of water available to Wanganui's water supply.
- The soft water project, including the construction of the new bores Abelard and Heloise at Westmere, was fast-tracked.
- Water from Abelard and Heloise was introduced into the system in November 2009 and April 2010 respectively.
- Soft water provides cost savings for users – estimated at \$230 per household per year. Hard water has the effect of clogging fittings with scale, scale formation on hot water cylinder elements, loss of heating efficiency in water heaters, and increased use of soaps and detergents. It is estimated that hard water causes appliances to wear out 30% earlier.

What happens next

- We are working to get the best possible performance from the city water supply.
- This includes installing a small softening plant at the Westmere reservoir.
- This will improve the consistency of water quality in the long term.

A GREAT PLACE TO LIVE AND VISIT

Marketing and promotion

The council's aim is to relaunch Wanganui on the national stage.

What's happened so far

- In 2009 the council investigated national perceptions of Wanganui and identified our strengths and weaknesses.

Executive summary

- This fed into our Visitor Strategy which aims to improve perceptions of Wanganui and position the district as an attractive prospect for visitors, business development and enhanced lifestyle opportunities.
- Late last year the council established a Visitor Committee to oversee the Visitor Strategy and work on a marketing plan for Wanganui.

What happens next

- Council has allocated \$350,000 from the Economic development budget for image building and promotion of Wanganui. Highlighting Wanganui on the national stage will be the primary goal for 2010/11.
- \$1.7M has been allocated over the next 10 years to fund the strategy.

Broadband

Our aim is to ensure Wanganui is successful in securing ultra-fast broadband for our community.

What's happened so far

- Council made a proposal to the Government's \$1.5B Ultra-fast Broadband Initiative (UFB) in January 2010.
- The digital environment is changing the way the world lives, works and plays, and council received strong support from the community for the UFB proposal.

What happens next

- We are continuing to participate in the UFB Initiative process being run by Crown Fibre Holdings Limited.

Pensioner housing review

We are reviewing whether our pensioner housing service adequately meets current and future needs.

What's happened so far

- Medium-term vacancy levels indicate that under the current policy framework we may be holding 10-15% more housing units than required and that we should possibly reduce the total size of the portfolio.
- Alternatively, we could adjust the policy framework to broaden the pool of potential tenants.
- Pensioner housing is self funding, apart from asset replacements.

What happens next

- We will review our pensioner housing portfolio to determine what type of housing is provided and how much of it is required.
- The changing profile and individual requirements of low income elderly may mean we need to change the types of facilities that we provide.
- Council will need to consider how best to respond to these changes.
- The submission process revealed support for a thorough analysis of the pensioner housing portfolio and some submitters suggested that a safety review be incorporated into this process. Council agreed that home safety should be a priority and decided to include this in its plans.

Virginia Lake restoration project

Virginia Lake is one of Wanganui's premier parks, attracting local, national and international visitors, and must be maintained as one of the jewels in Wanganui's crown.

What's happened so far

- Along with many other New Zealand lakes and waterways, Virginia Lake has been badly affected with algal blooms during recent summers.
- To help improve the water quality, a Solar Bee was placed in the lake to continually circulate water and add oxygen to it.

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- Small floating islands in stagnant areas absorb nutrients and provide wildlife habitats.
- Ongoing removal of invasive weeds and plants from the water's edge reduces areas of stagnant water.
- Water quality has also been improved through stormwater management.
- However, there were further problems with algal blooms during the 2009/10 summer.

What happens next

- \$100,000 has been allocated for restoration of the water quality at Virginia Lake, with tests being carried out to determine the best approach.
- Options include natural aeration and increased lake circulation.

Parks and reserves

Our parks and reserves add to the overall pleasantness, image values and family-friendly philosophy of the district, as well as helping to conserve local historic features and significant natural areas.

What's happened so far

- Our Parks team has identified a number of areas where improvement work is needed.
- This includes replacement of the deteriorating athletics track at Cooks Gardens, provision of safety surfacing at the Castlecliff Domain playground, levelling of the turf at Spriggens Park and improvement work at Springvale Park (toilets and resealing of the road and car park).

What happens next

- As a result of funding constraints and council's 'hold the line' budget, it has been decided to largely focus efforts in this activity on our premier parks.
- Because of this, a number of projects have had to be reprioritised. More information about this can be found in the 'Variations to the 10-Year Plan 2009-2019' table and under 'Council's major risks'.

War Memorial Conference and Convention Centre

Our aim is to promote the War Memorial Conference and Convention Centre as a high quality facility that caters for a range of community and commercial activities, while still reflecting its heritage.

What's happened so far

- In 2009 the council adopted a new policy which changed the focus of the War Memorial Hall to a conference and convention centre, while still acknowledging the memorial and heritage value of the building.

What happens next

- A new management, charging and promotion regime has been implemented to reflect the new status of the building.
- Enhancement of some of the centre's assets is included in this Annual Plan.

International Relations Subcommittee

Wanganui and the council are increasingly involved in relationships worldwide, with significant opportunities to improve our standing on the world stage.

What's happened so far

- Council established an International Relations Subcommittee in September 2009 with the intention of fostering new, and supporting existing, relationships worldwide.
- The subcommittee has a particular focus on economic, cultural, social and educational development.

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What happens next

- The International Relations Subcommittee has identified the establishment of Sister City associations in Asia as a significant opportunity for Wanganui to raise its profile, promote economic initiatives and build key relationships.
- \$30,000 is included in the plan for this purpose.

Sarjeant Gallery care of collections

The Sarjeant Gallery is an iconic Wanganui landmark with Category 1 heritage status and a renowned collection and exhibition programme.

What's happened so far

- The collection is deteriorating due to poor storage conditions.

What happens next

- Funding for environmental control work (mainly in relation to temperature and humidity) and fit-out of a storage facility is being pursued via the Ministry of Culture and Heritage and the Lottery Environment and Heritage Fund.
- Feasibility studies, engineering and architectural plans have been completed in preparation for the proposed off-site store and the final funding proposal was submitted at the end of March 2010.
- A feasibility study for future use has also been commissioned. This will highlight the options available to provide some environmental control within the Sarjeant Gallery's exhibition spaces.

Gonville Café/Library

Library services are provided to respond to the literacy, recreational, information, learning and cultural needs of the community. The Gonville Café/Library in the Gonville Centre is the newest addition to the district's library network.

What's happened so far

- The Gonville Café/Library opened on 31 August 2009 and has quickly established itself as an important community hub with more than 4000 people per month making use of its library collections, café and internet access.

What happens next

- Due to the popularity of the facility and the public's demand for more convenient opening hours, \$15,000 has been added to the Library budget for Saturday operation. This will see the Gonville Café/Library open from 10.00am until 2.00pm on Saturdays for a trial period of one year starting from 4 September 2010.

INFRASTRUCTURE

Flooding risks

Council is committed to trying to reduce the impact on property and business owners of flooding caused by storm events.

What's happened so far

- The stormwater network has variable levels of protection against storm events. Some areas of the city are at significant risk of flooding during major storm events and this may impact on houses, industry and property.
- In most storm events, road flooding regularly occurs. In major events, road access will be lost and damage can occur.
- Any further development, including in-fill housing, will increase the impacts.

What happens next

- \$150,000 has been budgeted for a stormwater strategy to be completed in 2010/11.

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- This will evaluate major catchments including Otamatea, Springvale, Mosston and Balgownie.

Port/Harbour

Wanganui's port needs to be retained and enhanced as an asset for future economic and recreational initiatives.

What's happened so far

- Council has historically leased the business of operating and maintaining the Wanganui port to a private provider.
- However, a difference of opinion over the terms of the lease between the port operator and the council has resulted in a legal impasse.

What happens next

- Negotiations between the parties are proceeding and any agreement will impact on the Annual Plan. However, the council is not in a position at this stage to quantify what this impact will be.
- A Local Port Bill will be used so completed negotiations will have legal sanction.

Roading subsidy

Wanganui's roading network is an essential service for residents, visitors and our economy and council needs to ensure the network is safe and meets users' requirements.

What's happened so far

- Council has had a \$2.0M reduction in New Zealand Transport Agency (NZTA) subsidies for 2010/11 due to a Government decision to spend more money on 'Roads of National Significance'; and a \$5.5M reduction over the next three financial years.
- This means that some roading projects identified in the 10-Year Plan 2009-2019 will be reprioritised.
- Council recognises that its roading network may be at greater risk as a result of these exclusions and deferrals but cannot deliver on its approved work programme without this subsidy.

What happens next

- We are actively lobbying the Government to reinstate the subsidies for Wanganui district roads; however, the Government has indicated that reinstatement of funding for Wanganui and other provincial towns is unlikely. We will continue to support Federated Farmers who are lobbying Government to lift the rate of assistance for roads.

Industrial Transport Strategy

Wanganui's industries are a key part of our economy and the council is committed to working with industry to retain them within the district.

What's happened so far

- Industries have raised concerns with council about future planning for transportation and safety issues, particularly in the streets surrounding Affco.

What happens next

- Work will be undertaken in 2010/11 to develop an Industrial Transport Strategy to highlight the specific needs and demands of the Heads Road area.
- Consultation will be sought with all interested parties and the strategy will also consider the additional infrastructural needs of this zone.

CBD parking

Council parking spaces allow motorists access to CBD businesses and are monitored to ensure regular turn-over of vehicles.

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What's happened so far

- Council has considered whether the current charges for public parking are fair. At present there are a range of parking fees within the CBD.
- Council operated a three-month trial of free parking between 8.30am to 10.00am, Monday-Friday in Victoria Avenue, for Super Gold Card holders. The trial was reviewed as part of the Annual Plan deliberation process and it was decided to extend it until 30 March 2011 when a further review will be undertaken.

What happens next

- Council had proposed through the draft Annual Plan that parking fees at locations outside Victoria Avenue increase to \$1.00 an hour. However, following additional research (and taking into account the likely recommendations of the Parking Strategy due in September) it was instead decided to raise parking fees at pay and display areas to \$0.50 per hour. All other parking fees at locations outside Victoria Avenue will remain the same.
- The CBD parking activity will continue to be reviewed. This review will consider additional patrolling of car parks, patrolling hours, and the number and placement of metered parks.
- The Firestone car park at 88 St Hill Street (which had 77 parks and generated approximately \$35,000 per year) is now unavailable as a result of inner city developments. The development, once completed, will include a single level car park that can accommodate not less than 71 cars. The parking strategy review will address the flow-on effects of the change to the Firestone car park.

INVESTMENTS

Wanganui Gas

In November 2009 the Council made a cash advance facility of \$3M available to Wanganui Gas Limited (WGL). This was subsequently not drawn on. The WGL Board of Directors has advised council that its projected forecasts show the facility is no longer required. Therefore this Annual Plan's borrowings do not include any lending to WGL. However the inherent risk in business trading means this may happen in the future.

What happens next?

- The council will continue ownership of WGL and will monitor its trading closely. Business trading risks and current poor market conditions may mean the company will require assistance in the future.

Forestry

The council has significant investments in forestry land. The council has been involved in forestry since the late 1970s. We have a shareholding of 95.09%, along with Ruapehu District Council (3.93%) and South Taranaki District Council (0.98%), of 1100ha of exotic plantation forest.

What's happened so far

- Forestry areas were initially developed for a combination of soil stabilisation, water catchment control, weed control and providing community development work schemes, rather than focusing on a purely commercial approach.
- In 1996 the Forestry Joint Committee was set up to establish how forestry interests would be managed.
- Council has received income from log sales; however, due to the downturn in forestry industry across New Zealand and the more recent recession, this is continuing to reduce.
- In early 2010, the Forestry Joint Committee sought an independent review of best forest management practice with particular reference to the costs and future markets. The review considered optimum wood grades, the Emissions Trading Scheme, matters of certification, and a potential sale process.

What happens next

- The review highlighted that forestry practices are good.

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- There will be a greater push to test markets for log sale processes.
- Cost savings will be made by reducing the level of pruning within forests.

A SAFE AND FAMILY-FRIENDLY COMMUNITY

The council aims to decrease anti-social behaviour in Wanganui and develop a family-friendly city and a great place to live and visit.

What's happened so far

- A zero-tolerance approach taken to graffiti, litter and other anti-social behaviour has resulted in great success by our graffiti and litter teams in reducing the impact of these actions.
- Liquor bans are in place in a number of areas of the city. The most recent liquor ban area of Durie Hill was the direct result of council working with Durie Hill residents to find a positive solution to a problem affecting the quality of life of residents.
- Community Patrols have been acting as the 'eyes and ears' for our local Police, undertaking regular night patrols and operating the community contact point in the CBD. We now have more than 60 dedicated Community Patrol volunteers and they are invaluable in assisting the Police in their work.
- The council introduced the Gang Insignia Act and Bylaw, which prohibits the wearing of gang insignia in specified public places in Wanganui. This is another tool for the Police in the work they do to combat the menace of gangs in our communities.
- Increased use of CCTV to assist the Police in identifying and monitoring 'problem' areas.
- We have started to look at ways in which council can be proactive in supporting victims of burglary, alongside the Police, Victim Support and other interested parties.

What happens next

- We are supporting the 'For Our Kids' project - the first major initiative of the Community Taskforce on Youth Wellbeing. The project aims to foster the development of Wanganui's young people through greater community involvement. Volunteers and families will be provided with the necessary skills to communicate, support and mentor young people, led by a council-based programme coordinator. Funding of \$30,000 for this project is included in the Annual Plan.
- We intend to locate a back-up computer system in the Cooks Gardens building, connected to the Municipal Building's generator, in order to provide for emergency purposes and contingencies. If the Municipal Building were to suffer extensive damage, Council would be able to continue to run emergency management services from the Guyton Street office as well as coordinating responses to emergency situations.
- Council has increased its Community Contracts budget by \$40,000 for 2010/11 – taking the amount of contestable funding available for community and social initiatives to \$150,000. It has also decided to undertake a policy review of its funding to community and welfare organisations. Any recommended changes as a result of this review are likely to flow through to the 2011/12 Annual Plan.

A COMMUNITY WHERE PEOPLE WORK TOGETHER

Communications Strategy review

Council reviewed its Communications Strategy to ensure its messages are reaching as many citizens as possible and that the methods used are cost-effective.

The council's communications objectives are:

- To ensure that the council communicates effectively and efficiently with the citizens of Wanganui.
- To enable the community to communicate its needs, wants and aspirations more effectively and efficiently to the council.
- To ensure that the council provides appropriately detailed and accessible information as the community requires.

Council has decided to reduce its budget for council advertising from \$120,000 to \$100,000, with \$80,000 allocated for Community Link. Council's review of its communication mix and spend will

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mean that council will be able to obtain the same amount of coverage for less. This will see council retain a full page Community Link advertisement in the Wanganui Chronicle plus a half-page in one of the free weekly newspapers for public notices. Council will also investigate the production of a Visitor Guide in conjunction with the Wanganui Chronicle, to be developed by the Council's communications and economic development teams and distributed four to six times a year.

Future services

Changes to the Local Government Act 2002 come into force in 2010 and are intended to improve transparency, accountability and financial management. These reforms will ensure people have a better understanding of council costs, rates and activities and, as a result, they will be empowered to have more say during council decision-making processes.

- Council will concentrate on the effective delivery of core services.
- Exploration of shared services with other councils in the region will continue. One of the questions in Referendum '10 will be whether the community would like the council to investigate establishing a unitary authority that covers the Wanganui district and assumes the functions of the Horizons Regional Council.

Council/Pasifika Working Party

The 2009 tsunami in Samoa, and the work which council undertook to raise funds and send a reconstruction team to Satitua, highlighted the importance of our Pasifika peoples in Wanganui.

- We will establish a Council/Pasifika Working Party to ensure effective communication with Wanganui's Pasifika community.

Regional Museum

Whanganui Regional Museum houses a significant collection reflecting both the Maori and European heritage of our district.

- Council is conscious there is a potential risk that we may need to assist the Museum in the future.

Fees and charges

Council fees and charges will be reviewed in the next six months. Some changes already made include:

- An increase in the hourly charge-out rate for building inspectors (from \$120.00 to \$130.00) due to increased service costs.
- An increase in the stormwater separation consent fee (from \$40.00 to \$85.00) due to increased service costs.
- An average increase of 5% for Cemetery charges. These fees were last reviewed in 2006/07.

Council's major risks

Information

- Council has made limited expenditure on information management in prior years due to financial constraints.
- An Information Strategy is being prepared to address the issues around this major risk.

Deferred maintenance

- Council's asset management plans show that estimated deferred maintenance could equate to \$20M. The advice is that this is within acceptable risk limits. At least \$10M is included in the later years of the 10-Year Plan 2009-2019.
- Council must balance the level of rates while being able to account for, and manage, the risks created by deferred maintenance.

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Service levels for non-premier parks

- Financial constraints have led council to focus its work efforts in the Parks and reserves activity area on the city's premier parks (Virginia Lake, Queens Park, Kowhai Park, Bason Botanic Gardens, Castlecliff Coastal Reserve and the upgraded Central City area).
- There will be reduced levels of service at non-premier parks.

Port/Harbour

- Council is in negotiations with the lessee and operator of the Wanganui port resulting from a difference of opinion over the terms of the lease. The outcome and impact of the negotiations, or resulting legal action if not concluded, is not currently known.

For additional detail on the assumptions and risks acknowledged in this Annual Plan please see page 132.

Rates 2010/11

The following table summarises council's rates information and how it has changed from the 2009/10 year:

| | Residential | Farming | Commercial | Overall |
|-----------------------------------|-------------|----------|------------|---------|
| Percentage rate increase | 4.6% | 5.9% | 5.2% | 4.7% |
| Dollar rate increase | \$73 | \$115 | \$323 | |
| Number of properties | 17,361 | 1,880 | 1,256 | |
| % Number of properties | 85% | 9% | 6% | |
| Total rates paid | \$30.920M | \$3.893M | \$8.684M | |
| % Total rates paid | 71% | 9% | 20% | |
| Capital value of average property | 227,000 | 698,000 | 951,000 | |
| Average rate (2010/11) | \$1,781 | \$2,062 | \$6,947 | \$2,118 |

Rates rebate information

Council estimates that 13% of residential ratepayers will be eligible for a rates rebate. The average rebate in 2009/10 was \$485 per property. Ratepayers on low to moderate incomes are eligible. This includes all superannuants where superannuation is their only source of income.

The rebate calculation is based on both the Horizons Manawatu/Wanganui Regional Council and Wanganui District Council rates, as well as income levels. The following table shows the rebate available for particular income levels for a ratepayer paying:

- The average Wanganui District Council residential rate of \$1,781, plus
- Horizons Manawatu/Wanganui Regional Council rate of approximately \$196

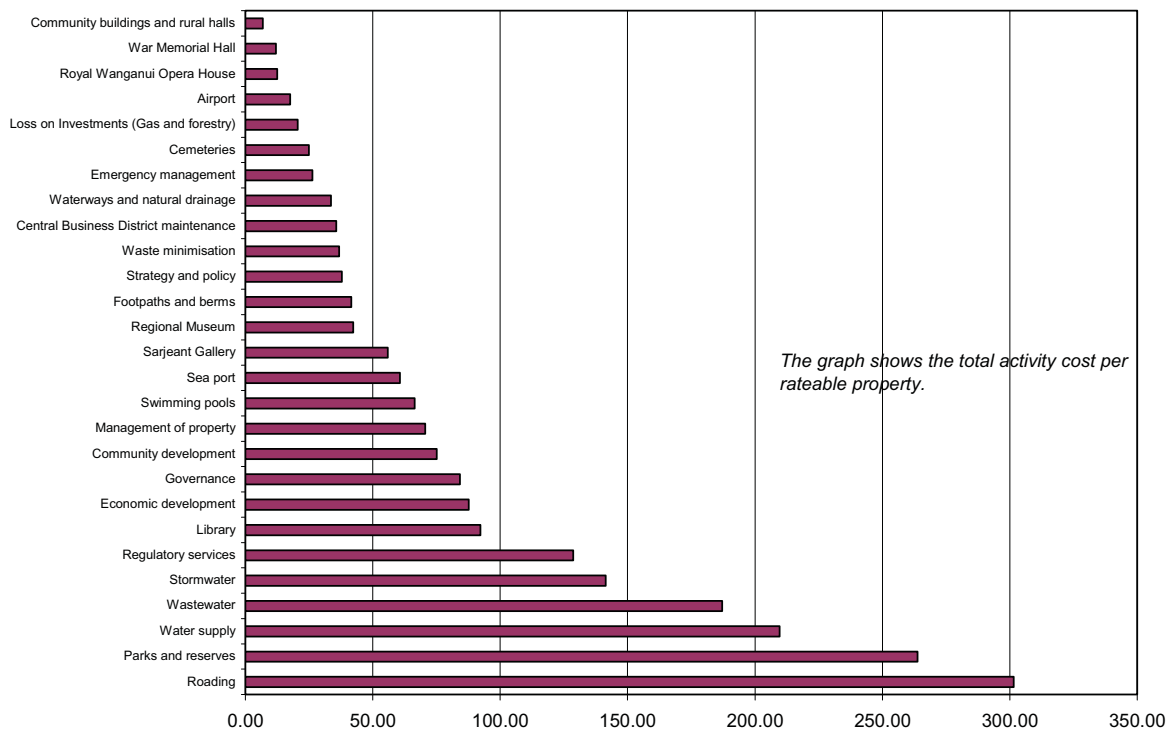
The table is included as a guideline only and is based on current central government policies. Individual ratepayers' circumstances, including the number of dependent children, will mean that ratepayers may get a refund that differs from this table.

| Annual household income | Rates rebate |
|-------------------------|--------------|
| \$24,000 | \$570 |
| \$25,000 | \$570 |
| \$26,000 | \$570 |
| \$27,000 | \$570 |
| \$28,000 | \$519.67 |
| \$29,000 | \$394.67 |

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The higher the rates you pay, the higher the level of income you can earn and still be eligible for a refund. If you think you may be eligible please contact the council on 349 0001 between 8am and 5pm, Monday to Friday.

Activities council will spend money on in 2010/11



Variations from the 10-Year Plan 2009-2019

Variations have been made to the 2010/11 work programmes set out in the 10-Year Plan 2009-2019. These variations reflect changing circumstances over time and are supported by council's ability to react to changes in ways that best meet the needs of the community. The most substantial variations are listed below.

| Activity | 10-Year Plan variation |
|-------------------------------|---|
| Cemeteries – Aramoho Cemetery | The 10-Year Plan included \$5,000 for mowing strips near the rose beds. Due to funding constraints, the mowing strips have been excluded from this Annual Plan. |
| Cemeteries – Aramoho Cemetery | The 10-Year Plan budgeted \$2,000 for resurfacing the public toilet floor. Due to funding constraints, this has been excluded from this Annual Plan. |
| Cemeteries – Aramoho Cemetery | \$7,000 was included in the 10-Year Plan for paths and driveway replacement at Papaiti Road residence. Due to funding constraints, this work has been excluded from this Annual Plan. |
| Cemeteries – Aramoho Cemetery | The 10-Year Plan included \$2,000 for replacement of the roller door behind the crematorium. Due to funding constraints, the |

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| | roller door replacement has been excluded from this Annual Plan. |
| Community buildings – 24 Trafalgar Place | The 10-Year Plan budgeted \$9,800 during 2010/11 for work at 24 Trafalgar Place (Arts Society building). This included \$5,000 to upgrade emergency lighting, \$3,800 to upgrade fire alarm, \$1,000 to replace the fence. Due to funding constraints, this has been excluded from this Annual Plan. |
| Parks and reserves – Bason Botanic Gardens | \$100,000 was included in the 10-Year Plan for road sealing and drainage. Due to funding constraints, this has been excluded from this Annual Plan. |
| Parks and reserves - Bason Botanic Gardens | The 10-Year Plan 2009-2019 included \$10,000 for an additional barbecue at Bason Botanic Gardens. Due to funding constraints, this has been reduced to \$7,000 in this Annual Plan. |
| Parks and reserves - Bason Botanic Gardens | The 10-Year Plan included \$10,000 during 2010/11 for paths, park furniture and upgrading of water heating in the homestead at Bason Botanic Gardens. Due to funding constraints, this has been excluded from this Annual Plan. |
| Parks and reserves – Hipango Park | The 10-Year Plan included \$8,500 for toilet and shelter upgrades at Hipango Park. Due to funding constraints, these replacements have been excluded from this Annual Plan. |
| Parks and reserves – Peat Park | The 10-Year Plan included \$150,000 for toilet replacement at Peat Park. Due to funding constraints and council's focus on premier parks, this has been excluded from the Annual Plan. |
| Parks and reserves – Virginia Lake | \$100,000 is included in this Annual Plan for restoration of lake water quality at Virginia Lake. This was not included in the 10-Year Plan 2009-2019. |
| Parks and reserves – Virginia Lake | The 10-Year Plan included \$24,000 for work on the Winter Gardens during 2010/11. Due to financial constraints, council has prioritised lake water quality work and excluded work on the Winter Gardens. |
| Parks and reserves – Virginia Lake | The 10-Year Plan included \$14,500 for work on the residence at Virginia Lake. Due to financial constraints, council has prioritised lake water quality work and excluded work on the residence at Virginia Lake. |
| Parks and reserves - Wembley | The 10-Year Plan budgeted \$16,000 for internal fencing replacement at Wembley Park. Due to funding constraints and council's focus on premier parks, this has been excluded from the Annual Plan. |
| Swimming pools – Splash Centre users target | The target of 93,314 users is inaccurate and represents the target before the Splash Centre redevelopment was completed. The target for 2010/11 has changed to 180,000. |
| Community development – new community development projects | A number of new community development projects have been included as part of council's push to lessen anti-social behaviour |

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| | and position Wanganui as a safe, vibrant and family-friendly city. These include the 'For Our Kids' initiative (\$30,000) and the public art sculpture competition (\$50,000 in Economic development budget). These projects were not anticipated in the 10-Year Plan 2009-2019. |
| Library – Wanganui District Library | The 10-Year Plan included \$50,000 for office equipment, furniture and fittings at the library. Due to funding constraints, this has been excluded from this Annual Plan. |
| Sarjeant Gallery – seismic investigations | This Annual Plan includes \$100,000 for seismic investigations. This work was not included in the 10-Year Plan for 2010/11. |
| Sarjeant Gallery – access ramp | \$60,000 has been included for an access ramp at the Sarjeant Gallery. This was not included in the 10-Year Plan. |
| Sarjeant Gallery – building improvements | \$4,000 has been included in this Annual Plan for building improvements at the Sarjeant Gallery. This was not included in the 10-Year Plan 2009-2019. |
| Strategy and policy – District Plan review target | The target of 66% is no longer applicable. The project started later than anticipated following extensive preparation and consultation with council. As a result, the District Plan review period has been extended by almost a year. The target for the 2010/11 year has changed to 10%. |
| Strategy and policy – school or education centre visits target | The target of four can no longer be accommodated. In previous years this service was provided in collaboration with the Department of Conservation; however, this relationship has not continued. A reduction in staff numbers and a focus on the District Plan review has constrained internal resources. The target for the 2010/11 year has changed to one. |
| Economic development – Visitor Information Centre | An additional \$500,000 has been allocated for the relocation of the Visitor Information Centre. \$550,000 for this project was already signalled in the 10-Year Plan. |
| Economic development – Riverfront Precinct design | The preparation of preliminary concept plans for the riverfront development has been incorporated into this Annual Plan, with \$150,000 allocated. |
| War Memorial Hall – seating and carpet | The 10-Year Plan included \$109,000 for new seating and carpet in the War Memorial Conference and Convention Centre. Due to financial constraints, this amount has been reduced by \$75,000. |
| Roading – Chas Poynter Drive | \$525,000 was included in the 10-Year Plan for construction of Chas Poynter Drive. Due to the loss of subsidy from NZTA, this project is excluded from the Annual Plan. |
| Roading – Whanganui River Road | \$788,000 was budgeted in the 10-Year Plan for extending the tarseal on the River Road in 2010/11. This Annual Plan includes an additional \$752,000 for the River Road seal extension in 2010/11. |

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| Roading – drainage renewals | An additional \$77,000 has been allocated for drainage renewals. The 10-Year Plan had set aside \$1,212,000 in 2010/11 for this work. |
| Roading – sealed road resurfacing | The budget for this work has been reduced by \$111,600 in this Annual Plan. The 10-Year Plan had allocated \$2.5M for this purpose. |
| Roading – pathways construction | \$377,000 is excluded from the Annual Plan for pathways construction. This is due to the loss of subsidy from NZTA. |
| Water supply – Fordell rural supply | An extra \$15,000 has been included in this Annual Plan for Fordell water supply renewals, taking the total amount for 2010/11 to \$25,000. |
| Water supply – soft water | \$330,000 has been included in this Annual Plan for a softening plant. |
| Water supply - pump | This Annual Plan includes \$25,000 for pump overhaul work. |
| Water supply – VSD replacement | This Annual Plan includes \$50,000 for variable speed drive (VSD - major deep well pump motor controller) replacement. |
| Water supply – Scada upgrades | \$30,000 is included in this Annual Plan for Scada (major process and data communication control system) upgrades. |
| Water supply - pipes | \$80,000 is included in this Annual Plan for pipe replacements, including \$30,000 for pipe replacement at Gilligans bridge. |
| Water supply – water hardness target | The water hardness target should be based on an average reading to better respond to daily fluctuations for operational variations. The target for 2010/11 has changed to an 'average of < 100 ppm for nine months of the year'. |
| Stormwater – separation | The 10-Year Plan included \$1.5M for work on stormwater separation. Due to financial constraints, this has been excluded from this Annual Plan. |
| Stormwater – separation | \$498,000 has been included in this Annual Plan for additional identified stormwater separation work. |
| Stormwater – integrated catchment management | \$150,000 has been included for integrated catchment management. This work will identify high priority catchment areas. This amount was not allocated in the 10-Year Plan. |
| Stormwater – swales | The 10-Year Plan included \$200,000 in 2010/11 for the purchase of land for swales. The planned work on integrated catchment management will inform decisions around where swales should be built. As a result, the \$200,000 for swales has been excluded from this Annual Plan. |
| Stormwater – monitoring and control | \$200,000 has been added to the Annual Plan for stormwater monitoring. This was not included in the 10-Year Plan. |
| Wastewater Treatment Plant - screens | \$200,000 has been included in this Annual Plan for an aqua-screen, micro-screens for resource consent work. |
| Waste minimisation – agrichemical collection | The following performance measure is no longer a Council responsibility and has been |

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| | removed from the plan. This service is now being delivered from an independent premise in town – “Council will operate a facility every last Saturday of the month that accepts agricultural containers for recycling i.e. 12 per year”. |
| Airport – commercial building space target | The target of used commercial building space at the airport was inaccurate as it did not encompass the entire airport and was lower than the actual area available. The target for 2010/11 has changed to 19,825m ² . |
| Corporate management – Customer services performance target | An important service level for the Corporate management activity is that customers receive a prompt service when calling. The 10-Year Plan 2009-2019 established a performance measure that recognised this and set a target of 70% for the answering of calls to the council’s main telephone number within 20 seconds. Since that time, council has decided that this figure is not only being consistently exceeded, but that it also does not constitute ‘best practice’. As a result, this target has changed to 80%. |
| Corporate management – Information services | \$50,000 has been included in this Annual Plan for Information Technology software upgrades. |
| Corporate management – Business Continuity Plan | \$100,000 has been included in the Annual Plan for business continuity planning. This expenditure will ensure that council can continue to operate in the event of a natural disaster or fire. |
| Corporate management – computers | \$131,000 was budgeted in the 10-Year Plan for replacement of personal computers. This amount has been reduced by \$31,000 to \$100,000 for 2010/11. |
| Corporate management – licenses | \$120,000 was allowed in the 10-Year Plan for software licenses in 2010/11. This has been reduced by \$70,000 to \$50,000 for 2010/11. |

Projects to consider in the future

Affordability is a key issue for Wanganui and the council has worked hard to keep rates at a level that the community can afford. Decisions on the timing and funding of the following projects that are currently excluded or deferred will be necessary in the future:

| Activity | Project | \$ Value |
|------------|--|--------------|
| | | |
| Roading | Chas Poynter Drive | 525,000 |
| | Pathways construction | 377,000 |
| | Heads Road roundabout | 1,000,000 |
| | Dublin Street Bridge | Unquantified |
| | Fields Track rehabilitation | Unquantified |
| Stormwater | Otamatea/Springvale stormwater programme including swale | 7,500,000 + |
| | Balgownie/Heads Road stormwater upgrade | 2,000,000 |
| | | |

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| Waste | Kerbside recycling | 700,000 annually |
| | | |
| Parks and reserves | Riverfront pathway construction between Bates Street and Moutoa Quay | 1,873,000 |
| | Toilet upgrades (Lake Wiritoa, Durie Hill, Peat Park & Ladies Rest) | 150,000 + |
| | Castlecliff BMX track | 25,000 |
| | Events Centre/Velodrome | 8,300,000* council approval |
| | Riverfront Precinct capital works | Unquantified |
| | Boardwalk lighting | 150,000 |
| | Bason Botanic Gardens road sealing | 100,000 |
| | | |
| Property | Earthquake strengthening | Unquantified |
| | | |
| CBD maintenance | Under verandah lighting | 420,000 |
| | | |
| Sea port | Wharf Street boat ramp | 90,000 |
| | North Mole repairs | 100,000 |
| | | |
| Library | Replace Mobile Library bus | 400,000 |
| | Davis Library redevelopment | 5,000,000 |
| | | |
| Sarjeant Gallery | Off-site storage project | 1,000,000 |
| | | |
| Policy | Ultra Fast Broadband initiative | Unquantified |
| | EECA (energy efficiency and conservation) | Unquantified |
| | | |
| Corporate management | Information services projects | 500,000 + |
| | | |
| Economic development | Glass Museum | Unquantified |
| | Wanganui Story | Unquantified |

* Subject to government funding, council has agreed to meet 50% of the cost.

Key decisions

Council's intention is to deliver quality services to the community, while keeping rates as low as possible. Due to the current financial situation, the Annual Plan has had to make careful trade-offs – balancing the community's ability to pay with its need for infrastructure, social services and development. As a result, several council projects and services have been reduced, delayed or cancelled in order to keep rates down. During the consultation process council sought feedback on whether the community agreed or disagreed with the decisions it had made. It also sought specific input on the following:

- **Debt** – are you prepared to pay more in rates to speed up council's debt repayment? Decision: this proposal was referred to council's Finance and Infrastructure Committee for further discussion.
- **Anti-social behaviour** - do you think we have allocated enough funding to combat various aspects of anti-social behaviour? Decision: council received numerous submissions supporting its proactive stance on reducing anti-social behaviour. The anti-social behaviour budget was approved
- **Parking charges** – should central city parking charges be a minimum of \$1.00 per hour? Decision: after a further review of the parking activity by council officers it was decided to increase parking fees at pay and display areas to \$0.50 per hour. All other parking fees at locations outside Victoria Avenue will remain the same.
- **Communications Strategy review** – is council using the right mix of media? Decision: council decided to reduce its advertising budget to \$100,000 and to maintain a full page Community Link section in the Wanganui Chronicle plus a half-page in one of the free weekly newspapers for

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public notices. It also decided to explore the production of a Visitor Guide as per the Communications Strategy proposal.

- **10-Year Plan 2009-2019 amendment** – the proposed amendment will enable council to advance loan funding to Wanganui Gas Ltd. Decision: new projections received by the Wanganui Gas Limited Board of Directors revealed that a \$3M cash injection into Wanganui Gas was no longer required. However, the amendment to council's Investment Policy was still approved as a necessary mechanism for council. The amendment will allow the council to regularly evaluate the appropriateness of its individual and its portfolio of investments after considering the risk and return ratio and the impact the investments have on the social, economic, cultural and environmental wellbeings of the district. It will also allow council to acquire, divest and/or make loan advances via debt or equity mechanisms.

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Appendix 1 – Rates required by activity

(Refer to individual activity pages for more detail)

| Activity | Revenue \$000 | Operating expenses \$000 | Capital expenditure \$000 | Capital funding \$000 | Rates requirement \$000 | 2009/10 Rates requirement \$000 | Increase/ (decrease) \$000 | Percentage change | Forecast Loans at June 2011 \$000 |
|---|------------------|--------------------------------|---------------------------------|-----------------------------|-------------------------------|---------------------------------------|----------------------------------|----------------------|--|
| Community facility rate | | | | | | | | | |
| Cemeteries | (472) | 513 | 64 | 0 | 105 | 115 | (10) | -9% | 780 |
| CBD maintenance | () | 789 | 34 | 0 | 823 | 781 | 42 | 5% | 0 |
| Community buildings and rural halls | (14) | 141 | 0 | 3 | 130 | 174 | (44) | -25% | 0 |
| Library | (386) | 1,914 | 378 | 0 | 1,906 | 1,716 | 190 | 11% | 140 |
| War Memorial Hall | (67) | 247 | 96 | (93) | 183 | 190 | (8) | -4% | 397 |
| Airport | (220) | 363 | 8 | 22 | 173 | 121 | 52 | 43% | 992 |
| Parks and reserves | (371) | 4,976 | 507 | (498) | 4,615 | 4,406 | 209 | 5% | 4,229 |
| Cooks Gardens | (7) | 457 | 353 | (188) | 615 | 533 | 82 | 15% | 872 |
| Regional Museum | (75) | 872 | 0 | 30 | 827 | 828 | (1) | 0% | 581 |
| Royal Wanganui Opera House | 0 | 258 | 6 | 60 | 324 | 322 | 2 | 1% | 118 |
| Sarjeant Gallery | (150) | 1,151 | 191 | (176) | 1,016 | 927 | 90 | 10% | 1,311 |
| Swimming pools | 0 | 1,368 | 22 | 71 | 1,461 | 1,309 | 152 | 12% | 4,785 |
| Property | (982) | 1,453 | 600 | (640) | 431 | 277 | 154 | 56% | 260 |
| Sea port | (1,400) | 1,250 | 150 | 0 | 0 | 0 | 0 | n/a | 260 |
| CBD parking | (1,045) | 753 | 3 | 20 | (269) | (226) | (43) | 19% | 0 |
| Investments | 0 | 186 | 0 | 0 | 186 | 90 | 96 | 106% | 1,503 |
| | (5,189) | 16,691 | 2,410 | (1,388) | 12,525 | 11,563 | 962 | 8% | 16,229 |
| General rate | | | | | | | | | |
| Community development | (312) | 1,586 | 12 | 0 | 1,285 | 1,060 | 226 | 21% | (192) |
| Economic development | (64) | 1,806 | 1,200 | (740) | 2,202 | 2,170 | 32 | 1% | 429 |
| Emergency management | (8) | 542 | 36 | (13) | 557 | 521 | 36 | 7% | 113 |
| Environmental policy | (327) | 780 | 0 | 322 | 775 | 838 | (62) | -7% | (123) |
| Regulatory services | (1,598) | 2,650 | 25 | (65) | 1,013 | 892 | 121 | 14% | 300 |
| Pensioner housing | (1,211) | 1,090 | 45 | 76 | 0 | 0 | 0 | n/a | 1,646 |
| Governance and democracy | (84) | 1,734 | 20 | 0 | 1,670 | 1,513 | 157 | 10% | 345 |
| Waste minimisation | (120) | 758 | 0 | 18 | 656 | 705 | (50) | -7% | 2,511 |
| Waterways and natural drainage | 0 | 693 | 50 | (50) | 693 | 776 | (83) | -11% | (145) |
| | (3,723) | 11,640 | 1,388 | (452) | 8,852 | 8,475 | 377 | 4% | 4,884 |
| Overhead activity | | | | | | | | | |
| Administration | (100) | (5) | 30 | 75 | 0 | 0 | 0 | n/a | 0 |
| Information services and technology | (150) | 110 | 375 | (335) | 0 | 0 | 0 | n/a | 2,005 |
| Finance | (780) | 430 | 0 | 350 | 0 | 0 | 0 | n/a | 0 |
| Policy | 0 | 0 | 0 | 0 | 0 | 0 | 0 | n/a | 0 |
| Customer services | (4) | (11) | 15 | 0 | 0 | 0 | 0 | n/a | 0 |
| Infrastructure administration | 0 | (2) | 2 | 0 | 0 | 0 | 0 | n/a | 0 |
| Communications | 0 | 0 | 0 | 0 | 0 | 0 | 0 | n/a | 0 |
| Human resources | 0 | 0 | 0 | 0 | 0 | 0 | 0 | n/a | 0 |
| | (1,034) | 522 | 422 | 90 | 0 | 0 | 0 | n/a | 2,005 |
| Footpaths and roading rate | | | | | | | | | |
| Footpaths and berms | (7) | 855 | 312 | 0 | 1,161 | 820 | 340 | 42% | 310 |
| Roading | (8,112) | 6,290 | 7,383 | (1,175) | 4,386 | 4,513 | (127) | -3% | 7,601 |
| | (8,119) | 7,145 | 7,695 | (1,175) | 5,547 | 5,333 | 214 | 4% | 7,911 |
| Sewage disposal rate | | | | | | | | | |
| Wastewater | (1,525) | 3,855 | 1,361 | (500) | 3,191 | 3,080 | 111 | 4% | 9,323 |
| | (1,525) | 3,855 | 1,361 | (500) | 3,191 | 3,080 | 111 | 4% | 9,323 |
| Stormwater disposal rate | | | | | | | | | |
| Stormwater | (100) | 2,914 | 3,546 | (2,700) | 3,660 | 3,532 | 128 | 4% | 32,937 |
| | (100) | 2,914 | 3,546 | (2,700) | 3,660 | 3,532 | 128 | 4% | 32,937 |
| Water supply and firefighting capacity | | | | | | | | | |
| City water supply | (2,091) | 4,288 | 2,312 | 544 | 5,053 | 4,883 | 170 | 3% | 14,709 |
| | (2,091) | 4,288 | 2,312 | 544 | 5,053 | 4,883 | 170 | 3% | 14,709 |
| Total | (21,781) | 47,056 | 19,133 | (5,582) | 38,827 | 36,865 | 1,962 | 4.7%* | 87,998 |

*Adjusted for growth in rating base

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Appendix 2 – Council debt

Debt projections to 2019

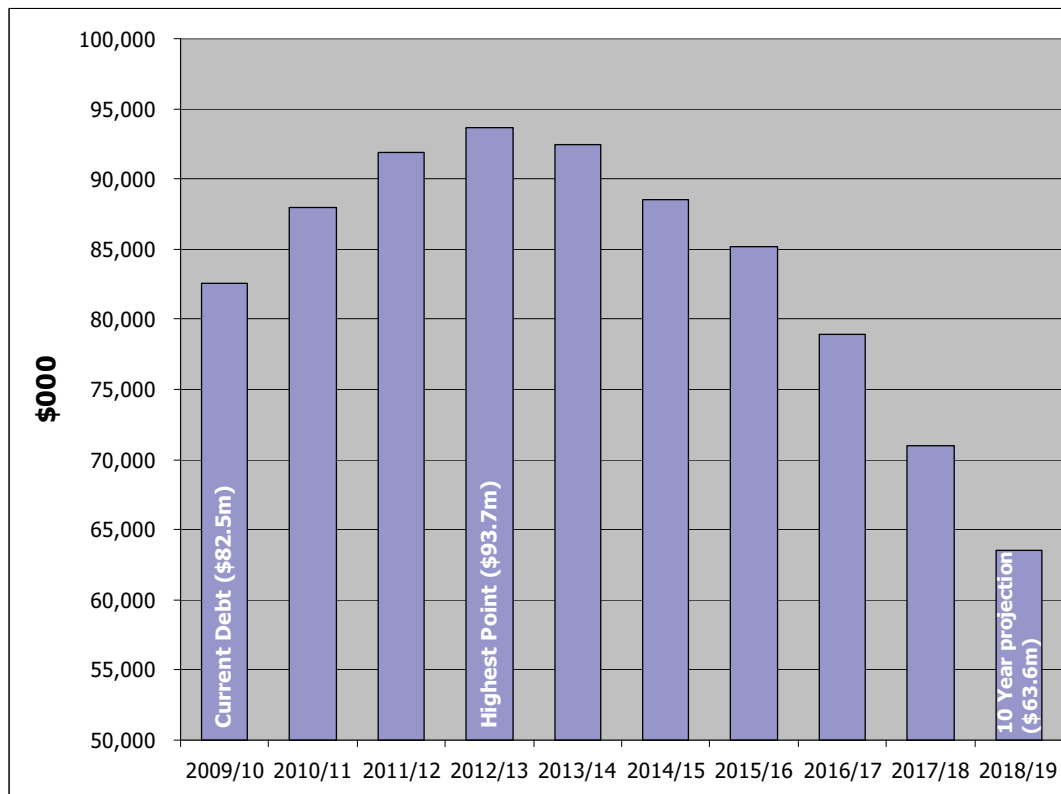
The 10-Year Plan 2009-2019 predicted a debt balance of \$84.5M at 30 June 2011. This has now been revised and a closing debt balance for the end of the financial year at 30 June 2011 is \$88.0M.

The increase in the debt balance is a result of the following:

- Extra debt funding taken out to build the new Splash Centre.
- Failure of the No.3 bore at Kai Iwi and the subsequent project to secure the future water supply, which successfully incorporated the soft water project.

Projected debt over 10 years

In 2009 the Department of Internal Affairs undertook a review of 10-Year Plans (Long-term Council Community Plans) from around the country. This process was part of a local government information series and was tasked with understanding and analysing the key trends likely to impact on the sector as a whole. The final report contained an analysis of high-level financial information and a number of non-financial observations. Tables from this report are provided below. They reveal indicative rates per dwelling and indicative debt per dwelling. The full report (including methodology and assumptions) can be found at: http://www.localcouncils.govt.nz/lqip.nsf/wpg_URL/Resources-Research-Local-Government-Information-Series?OpenDocument#2009ltccps. These tables and the rest of the information in the report should be read in conjunction with the following notes from the Department of Internal Affairs:



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Notes Supporting the Data

“Information in this document was compiled from final long-term council community plans (LTCCPs) by the Strategic Analysis and Information Team, Local Government and Community Branch, Department of Internal Affairs. The following points should be noted with regard to the information contained:

- As at publication all 85 councils have released their final LTCCPs and all are therefore included in this document.
- The analysis includes a total for the New Zealand’s local government sector and also sector totals for metropolitan, provincial, rural and regional councils.
- The metropolitan, provincial and rural sector groupings are based on the sectors used by Local Government New Zealand.
- Weighted figures are on a per dwelling basis, and include both occupied and unoccupied dwellings. Total dwellings were identified using the 2006 Census and forecast using Statistics New Zealand’s medium growth population projections. These are forecast at 5 year intervals from 2006 to 2031. To allow us to weight figures falling outside the years with forecast figures we have presumed a straight line trend occurs during the intervening period.

The financial summaries provide a standard set of accounts for each council. The following points should be noted in relation to the data and analysis presented:

- A number of assumptions have been made on a consistent basis to allow a council by council analysis and the creation of a local government sector set of accounts. These assumption are given at: http://www.localcouncils.govt.nz/lqip.nsf/wpg_URL/Resources-Shared-DataMethodology?OpenDocument
- The methodology, developed by the Department and MWH to analyse the 2006 LTCCPs, has undergone selected peer review; however we have not asked individual councils to verify the results.

Caveat

While care has been used in extracting, processing, and analysing this information, the Department of Internal Affairs gives no warranty that the information supplied is free from error. The Department of Internal Affairs shall not be liable for any loss suffered through the use, directly or indirectly, of any information, product or service.

Methodology

Data presented in these tables is collected from local authorities by extracting the prospective financials from each councils final LTCCP. The Department has interpreted the data from the LTCCPs (all which are prepared differently) against a consistent but high level framework. Please see the methodology at http://www.localcouncils.govt.nz/lqip.nsf/wpg_URL/Resources-Shared-Data-Methodology?OpenDocument for more detail.

Accounting treatments vary among local authorities, making it difficult to produce a set of strictly comparable statistics. Data for some variables is not always available, this is where a council has either not provided the breakdown figures in their LTCCP or they have a value of zero. Due to the way councils present their accounts, certain financial summary categories are more robust than others. Changes in financial reporting standards between 2006 and 2009 have significantly changed aspects of local authority accounting e.g. total comprehensive income now includes changes to asset values through revaluations. This creates an inflated total income figure for 2009 in comparison to 2006.

- The financial items which should be treated with caution are:
- Investment in CCOs & other entities - there is a large variation in the way these contributions are reported by councils, therefore the figures presented may be under - reported.
- Monetary assets - as identified in the methodology this category contains a wide variety of items, some unique to a particular council. Therefore this category will not always be

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- consistent amongst councils
- Other assets - again this item has a wide variety of items included which are very much dependent on the councils accounting practices. This creates little consistency in the component items amongst councils.
- Development contributions – there is a large variation in the way these contributions are reported by councils, therefore the figures presented may be under-reported.

When analysing the above items additional care should be used, especially when making comparisons between councils. The summary categories will often not be directly comparable due the components for the summary category differing amongst councils.

These results are therefore subject to revision as councils review the summaries and provide feedback.”

Indicative rates per dwelling:

| Council | Population 2008 | 2010 Rates per dwelling \$ | 2019 Rates per dwelling \$ | 2010 Rates \$M | 2019 Rates \$M |
|------------------------------|----------------------------|---|---|---------------------------|---------------------------|
| Ashburton District | 28,700 | 1,748 | 2,335 | 21.9 | 30.4 |
| Auckland City | 438,100 | 2,594 | 3,300 | 434.5 | 624.1 |
| Buller District | 9,960 | 2,013 | 2,604 | 10.2 | 12.9 |
| Carterton District | 7,360 | 2,057 | 2,644 | 6.6 | 8.6 |
| Central Hawke's Bay District | 13,300 | 2,559 | 3,761 | 14.6 | 21.1 |
| Central Otago District | 17,700 | 2,067 | 2,944 | 19.1 | 28.9 |
| Chatham Islands Territory | 640 | 1,305 | 1,951 | 0.4 | 0.6 |
| Christchurch City | 369,000 | 1,709 | 2,508 | 256.1 | 398.9 |
| Clutha District | 17,350 | 2,415 | 3,578 | 19.8 | 28.4 |
| Dunedin City | 123,000 | 1,986 | 3,012 | 97.8 | 151.8 |
| Far North District | 57,900 | 2,530 | 3,434 | 66.0 | 94.1 |
| Franklin District | 63,200 | 2,045 | 2,722 | 49.1 | 74.5 |
| Gisborne Region | 45,900 | 2,443 | 3,550 | 42.7 | 62.7 |
| Gore District | 12,250 | 2,004 | 2,829 | 10.5 | 14.0 |
| Grey District | 13,650 | 1,889 | 2,789 | 11.5 | 16.9 |
| Hamilton City | 138,500 | 2,109 | 3,121 | 108.9 | 178.9 |
| Hastings District | 73,900 | 1,981 | 2,465 | 55.7 | 72.4 |
| Hauraki District | 17,700 | 2,604 | 4,169 | 19.9 | 30.7 |
| Horowhenua District | 30,600 | 1,531 | 2,597 | 21.8 | 36.7 |
| Hurunui District | 10,900 | 2,039 | 2,428 | 11.8 | 15.1 |
| Hutt City | 101,700 | 2,111 | 2,708 | 80.1 | 104.4 |
| Invercargill City | 51,600 | 1,805 | 2,536 | 38.9 | 52.9 |
| Kaikoura District | 3,770 | 2,146 | 2,671 | 4.3 | 5.6 |
| Kaipara District | 18,600 | 2,005 | 2,754 | 18.9 | 25.9 |
| Kapiti Coast District | 48,400 | 1,674 | 2,963 | 39.3 | 76.6 |
| Kawerau District | 7,050 | 2,559 | 3,592 | 6.6 | 8.6 |
| Mackenzie District | 3,950 | 1,907 | 2,194 | 5.3 | 6.1 |
| Manawatu District | 29,300 | 2,009 | 2,656 | 23.8 | 33.0 |
| Manukau City | 361,900 | 1,804 | 2,686 | 194.4 | 339.0 |
| Marlborough District | 44,500 | 2,217 | 3,556 | 46.7 | 78.1 |
| Masterton District | 23,200 | 1,767 | 2,659 | 18.2 | 27.4 |
| Matamata Piako District | 31,400 | 2,011 | 2,974 | 24.7 | 36.6 |
| Napier District | 57,000 | 1,817 | 2,458 | 42.4 | 58.2 |
| Nelson District | 44,700 | 2,564 | 4,150 | 48.6 | 82.4 |
| New Plymouth District | 71,800 | 1,968 | 3,345 | 57.6 | 99.2 |
| North Shore City | 223,000 | 2,583 | 4,200 | 208.9 | 379.4 |
| Opotiki District | 9,060 | 1,777 | 2,369 | 7.2 | 9.5 |
| Otorohanga District | 9,220 | 2,659 | 3,401 | 9.7 | 12.0 |

Executive summary

| | | | | | |
|-----------------------------|------------------|--------------|--------------|----------------|----------------|
| Palmerston North City | 79,300 | 2,066 | 2,791 | 63.0 | 91.5 |
| Papakura District | 48,300 | 1,734 | 2,804 | 28.8 | 52.1 |
| Porirua City | 51,000 | 2,383 | 3,523 | 39.7 | 60.3 |
| Queenstown-Lakes District | 26,400 | 3,158 | 4,485 | 46.5 | 78.8 |
| Rangitikei District | 14,950 | 2,415 | 3,790 | 15.2 | 22.4 |
| Rodney District | 96,400 | 2,305 | 3,116 | 97.5 | 152.5 |
| Rotorua District | 68,100 | 2,440 | 3,490 | 65.9 | 96.7 |
| Ruapehu District | 13,650 | 2,479 | 3,518 | 16.4 | 21.8 |
| Selwyn District | 37,500 | 1,500 | 2,763 | 21.2 | 45.6 |
| South Taranaki District | 26,800 | 2,530 | 4,039 | 28.1 | 43.4 |
| South Waikato District | 22,800 | 1,945 | 3,081 | 17.5 | 26.0 |
| South Wairarapa District | 9,190 | 1,964 | 2,673 | 9.5 | 12.9 |
| Southland District | 29,100 | 2,309 | 4,242 | 31.5 | 57.5 |
| Stratford District | 9,100 | 2,283 | 3,859 | 8.5 | 13.7 |
| Tararua District | 17,750 | 2,192 | 3,237 | 16.5 | 24.1 |
| Tasman District | 46,500 | 2,373 | 3,978 | 49.3 | 88.2 |
| Taupo District | 33,400 | 2,366 | 3,510 | 43.4 | 66.2 |
| Tauranga City | 110,500 | 1,678 | 2,927 | 81.0 | 163.0 |
| Thames -Coromandel District | 26,800 | 2,501 | 3,824 | 57.4 | 91.4 |
| Timaru District | 43,900 | 1,647 | 2,118 | 31.6 | 40.4 |
| Upper Hutt District | 40,200 | 1,721 | 2,283 | 26.2 | 35.1 |
| W. Bay of Plenty District | 44,400 | 2,209 | 3,144 | 42.6 | 67.2 |
| Waikato District | 46,800 | 2,246 | 3,361 | 39.1 | 64.2 |
| Waimakariri District | 46,100 | 1,720 | 2,232 | 31.4 | 46.8 |
| Waimate District | 7,450 | 1,833 | 2,703 | 6.4 | 8.9 |
| Waipa District | 44,700 | 2,001 | 3,351 | 34.8 | 62.3 |
| Wairoa District | 8,480 | 2,277 | 3,378 | 8.7 | 12.1 |
| Waitakere District | 201,300 | 1,936 | 4,213 | 136.1 | 336.0 |
| Waitaki District | 20,700 | 2,321 | 3,239 | 23.8 | 31.4 |
| Waitomo District | 9,600 | 3,386 | 5,522 | 14.1 | 22.2 |
| Wanganui District | 43,400 | 2,003 | 3,041 | 36.9 | 55.0 |
| Wellington City | 192,800 | 2,810 | 3,479 | 214.0 | 287.0 |
| Westland District | 8,770 | 1,730 | 2,625 | 7.2 | 10.9 |
| Whakatane District | 34,400 | 2,214 | 3,932 | 29.6 | 53.2 |
| Whangarei District | 78,200 | 1,899 | 2,499 | 63.6 | 89.8 |
| LG Sector | 4,268,500 | 2,324 | 3,412 | 4,125.4 | 6,530.8 |

| Council | Population 2008 | 2010 Rates per dwelling \$ | 2019 Rates per dwelling (\$) | 2010 Rates \$M | 2019 Rates \$M |
|-----------------------|------------------------|-----------------------------------|-------------------------------------|-----------------------|-----------------------|
| Auckland Region | 1,414,700 | 308 | 445 | 155.1 | 255.6 |
| Env. Bay of Plenty | 269,900 | 209 | 445 | 23.6 | 54.8 |
| Env. Canterbury | 552,900 | 313 | 429 | 71.8 | 105.3 |
| Env. Waikato | 402,200 | 384 | 506 | 66.4 | 92.8 |
| Env.. Southland | 93,000 | 262 | 393 | 10.6 | 15.4 |
| Hawke's Bay Regional | 152,800 | 216 | 303 | 13.2 | 18.9 |
| Horizons Regional | 229,200 | 311 | 397 | 29.8 | 38.7 |
| Northland Regional | 154,700 | 174 | 209 | 12.0 | 15.2 |
| Otago Regional | 203,500 | 178 | 210 | 16.0 | 19.7 |
| Taranaki Regional | 107,500 | 160 | 208 | 7.0 | 9.1 |
| Wellington Regional | 473,800 | 421 | 680 | 79.1 | 134.2 |
| West Coast Regional | 32,400 | 217 | 278 | 3.3 | 4.2 |
| LG Sector | 4,268,500 | 2324 | 3412 | 4125.4 | 6530.8 |
| Metropolitan Councils | 2,558,900 | 2232 | 3260 | 2053.1 | 3336.7 |
| Provincial Councils | 1,394,700 | 2097 | 3139 | 1264.3 | 1978.7 |
| Rural Councils | 314,900 | 1802 | 2563 | 320.0 | 451.4 |

Executive summary

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|-------------------|-----------|-----|-----|-------|-------|
| Regional Councils | 4,086,600 | 300 | 435 | 488.0 | 763.9 |
|-------------------|-----------|-----|-----|-------|-------|

Indicative debt per dwelling:

| Council | Current population | 2010 Debt per dwelling \$ | 2019 Debt per dwelling \$ | 2010 Debt \$M | 2019 Debt \$M |
|------------------------------|--------------------|---------------------------|---------------------------|---------------|---------------|
| Ashburton District | 28,700 | 3,398 | 5,351 | 42.6 | 69.7 |
| Auckland City | 438,100 | 4,338 | 7,159 | 726.6 | 1,353.7 |
| Buller District | 9,960 | 4,458 | 4,876 | 22.6 | 24.1 |
| Carterton District | 7,360 | 739 | 1,195 | 2.4 | 3.9 |
| Central Hawke's Bay District | 13,300 | 1,970 | 2,947 | 11.2 | 16.6 |
| Central Otago District | 17,700 | 32 | 3,471 | 0.3 | 34.1 |
| Chatham Islands Territory | 640 | 2,231 | 1,260 | 0.7 | 0.4 |
| Christchurch City | 369,000 | 1,931 | 5,468 | 289.3 | 869.6 |
| Clutha District | 17,350 | 2 | 0 | 0.0 | 0.0 |
| Dunedin City | 123,000 | 5,698 | 4,722 | 280.7 | 238.0 |
| Far North District | 57,900 | 4,088 | 4,208 | 106.6 | 115.2 |
| Franklin District | 63,200 | 3,928 | 4,885 | 94.2 | 133.8 |
| Gisborne Region | 45,900 | 2,141 | 1,712 | 37.5 | 30.2 |
| Gore District | 12,250 | 2,091 | 1,646 | 10.9 | 8.2 |
| Grey District | 13,650 | 2,095 | 4,557 | 12.8 | 27.6 |
| Hamilton City | 138,500 | 6,591 | 10,705 | 340.2 | 613.8 |
| Hastings District | 73,900 | 2,685 | 3,361 | 75.5 | 98.6 |
| Hauraki District | 17,700 | 2,964 | 1,997 | 22.7 | 14.7 |
| Horowhenua District | 30,600 | 2,809 | 4,390 | 40.0 | 62.0 |
| Hurunui District | 10,900 | 949 | 0 | 5.5 | 0.0 |
| Hutt City | 101,700 | 1,920 | 1,090 | 72.8 | 42.0 |
| Invercargill City | 51,600 | 1,995 | 2,982 | 43.0 | 62.2 |
| Kaikoura District | 3,770 | 3,301 | 5,365 | 6.7 | 11.2 |
| Kaipara District | 18,600 | 8,414 | 9,649 | 79.2 | 90.9 |
| Kapiti Coast District | 48,400 | 4,004 | 7,335 | 94.1 | 189.5 |
| Kawerau District | 7,050 | 9 | 25 | 0.0 | 0.1 |
| Mackenzie District | 3,950 | 206 | 196 | 0.6 | 0.5 |
| Manawatu District | 29,300 | 1,434 | 2,887 | 17.0 | 35.9 |
| Manukau City | 361,900 | 2,514 | 3,487 | 271.0 | 440.0 |
| Marlborough District | 44,500 | 993 | 5,024 | 20.9 | 110.4 |
| Masterton District | 23,200 | 1,833 | 3,601 | 18.9 | 37.1 |
| Matamata Piako District | 31,400 | 2,987 | 4,086 | 36.6 | 50.3 |
| Napier District | 57,000 | 547 | 288 | 12.8 | 6.8 |
| Nelson District | 44,700 | 4,613 | 5,811 | 87.5 | 115.3 |
| New Plymouth District | 71,800 | 4,452 | 5,668 | 130.2 | 168.0 |
| North Shore City | 223,000 | 5,370 | 7,754 | 434.4 | 700.3 |
| Opotiki District | 9,060 | 951 | 1,750 | 3.8 | 7.0 |
| Otorohanga District | 9,220 | 4,132 | 1,222 | 15.0 | 4.3 |
| Palmerston North City | 79,300 | 5,152 | 6,998 | 157.2 | 229.4 |
| Papakura District | 48,300 | 2,579 | 4,809 | 42.9 | 89.4 |
| Porirua City | 51,000 | 2,190 | 3,241 | 36.5 | 55.5 |
| Queenstown-Lakes District | 26,400 | 7,530 | 22,336 | 110.8 | 392.5 |
| Rangitikei District | 14,950 | 171 | 1,612 | 1.1 | 9.5 |
| Rodney District | 96,400 | 6,787 | 7,339 | 287.2 | 359.0 |
| Rotorua District | 68,100 | 5,133 | 4,058 | 138.7 | 112.4 |
| Ruapehu District | 13,650 | 4,506 | 5,665 | 29.7 | 35.2 |
| Selwyn District | 37,500 | 3,254 | 4,172 | 46.1 | 68.8 |
| South Taranaki District | 26,800 | 10,057 | 14,590 | 111.5 | 156.8 |
| South Waikato District | 22,800 | 631 | 724 | 5.7 | 6.1 |
| South Wairarapa District | 9,190 | 1,681 | 2,733 | 8.1 | 13.2 |
| Southland District | 29,100 | 1,430 | 2,943 | 19.5 | 39.9 |

Executive summary

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|-----------------------------|-----------|--------|--------|---------|----------|
| Stratford District | 9,100 | 1,654 | 3,543 | 6.1 | 12.6 |
| Tararua District | 17,750 | 2,007 | 1,369 | 15.1 | 10.2 |
| Tasman District | 46,500 | 5,981 | 12,152 | 124.1 | 269.5 |
| Taupo District | 33,400 | 7,736 | 10,325 | 141.9 | 194.6 |
| Tauranga City | 110,500 | 6,786 | 6,362 | 327.7 | 354.3 |
| Thames -Coromandel District | 26,800 | 2,925 | 4,945 | 67.1 | 118.2 |
| Timaru District | 43,900 | 2,694 | 6,499 | 51.7 | 124.1 |
| Upper Hutt District | 40,200 | 1,291 | 2,357 | 19.6 | 36.2 |
| W. Bay of Plenty District | 44,400 | 6,758 | 6,853 | 130.4 | 146.4 |
| Waikato District | 46,800 | 2,032 | 1,680 | 35.4 | 32.1 |
| Waimakariri District | 46,100 | 2,326 | 2,850 | 42.4 | 59.8 |
| Waimate District | 7,450 | 984 | 184 | 3.4 | 0.6 |
| Waipa District | 44,700 | 1,990 | 4,245 | 34.6 | 78.9 |
| Wairoa District | 8,480 | 374 | 1,720 | 1.4 | 6.2 |
| Waitakere District | 201,300 | 9,037 | 11,310 | 635.1 | 901.9 |
| Waitaki District | 20,700 | 182 | 0 | 1.9 | 0.0 |
| Waitomo District | 9,600 | 11,512 | 12,894 | 47.8 | 51.9 |
| Wanganui District | 43,400 | 4,310 | 3,322 | 79.3 | 60.1 |
| Wellington City | 192,800 | 4,266 | 4,481 | 324.9 | 369.6 |
| Westland District | 8,770 | 2,337 | 3,247 | 9.8 | 13.4 |
| Whakatane District | 34,400 | 1,721 | 2,970 | 23.0 | 40.1 |
| Whangarei District | 78,200 | 3,571 | 3,614 | 119.6 | 129.9 |
| LG Sector | 4,268,500 | 3,929 | 5,666 | 6,975.3 | 10,843.6 |

| Council | Current population | 2010 Debt per dwelling \$ | 2019 Debt per dwelling \$ | 2010 Rank | 2019 Rank | 2010 Debt \$M | 2019 Debt \$M |
|-----------------------|--------------------|---------------------------|---------------------------|-----------|-----------|---------------|---------------|
| Auckland Region | 1,414,700 | 170 | 309 | 74 | 69 | 85.4 | 177.6 |
| Env. Bay of Plenty | 269,900 | 0 | 0 | 82 | 82 | 0.0 | 0.0 |
| Env. Canterbury | 552,900 | 86 | 83 | 77 | 76 | 19.6 | 20.5 |
| Env. Waikato | 402,200 | 0 | 0 | 84 | 84 | 0.0 | 0.0 |
| Env.. Southland | 93,000 | 0 | 0 | 83 | 83 | 0.0 | 0.0 |
| Hawke's Bay Regional | 152,800 | 190 | 463 | 71 | 68 | 11.6 | 28.9 |
| Horizons Regional | 229,200 | 160 | 110 | 75 | 75 | 15.3 | 10.7 |
| Northland Regional | 154,700 | 2 | 2 | 81 | 78 | 0.1 | 0.1 |
| Otago Regional | 203,500 | 111 | 135 | 76 | 74 | 10.0 | 12.6 |
| Taranaki Regional | 107,500 | 0 | 0 | 85 | 85 | 0.0 | 0.0 |
| Wellington Regional | 473,800 | 668 | 1,142 | 65 | 65 | 125.5 | 225.5 |
| West Coast Regional | 32,400 | 222 | 210 | 69 | 71 | 3.4 | 3.2 |
| LG Sector | 4,268,500 | 3,929 | 5,666 | | | 6,975.3 | 10,843.6 |
| Metropolitan Councils | 2,558,900 | 4,547 | 6,407 | | | 4,183.0 | 6,557.1 |
| Provincial Councils | 1,394,700 | 3,643 | 5,401 | | | 2,196.6 | 3,405.0 |
| Rural Councils | 314,900 | 1,827 | 2,284 | | | 324.6 | 402.3 |
| Regional Councils | 4,086,600 | 167 | 273 | | | 271.1 | 479.1 |

Executive summary

Council's financial strategy

Council's financial strategy has been developed to take into account a range of issues, whilst ensuring sound financial management. Key aspects are:

- Acknowledgement that most of council's debt was created by major infrastructural projects (e.g. wastewater separation project).
- Accept that debt is the best way to pay for such projects - because it spreads the repayments and ensures that each generation pays its fair share. This is called inter-generational equity.
- Continue to review and renew our capital assets and prioritise spending upon them.
- Acknowledgement that the economic recession will affect the ability of some people to pay any increase in rates.
- Accept that Wanganui is not a wealthy community.
- Be prudent in managing the council's assets, budget, investments and finances.
- Balancing our fiscal responsibilities with supporting our Family-friendly strategy and the community wellbeings.

In planning our financial strategy, many elements must be balanced.

Some expenditure is related to core services that council provides, such as water, stormwater and wastewater management. Council also chooses to undertake other expenditure which supports its vision for a family-friendly, safe and vibrant community. This includes the provision of parks and open spaces, sports grounds and community facilities.

Affordability

Council has retained a strong focus on keeping rates as low as possible to ensure local people are able to pay. In doing so, we have deferred maintenance (that means putting off maintenance and repairs on some assets) in order to save money and keep rates lower.

This does create a risk that assets may deteriorate. The council maintains asset management plans that contain detail about which assets require expenditure and when. Council's current deferred maintenance bill is estimated to be \$20M, of which at least \$10M is programmed into the 10-Year Plan 2009-2019.

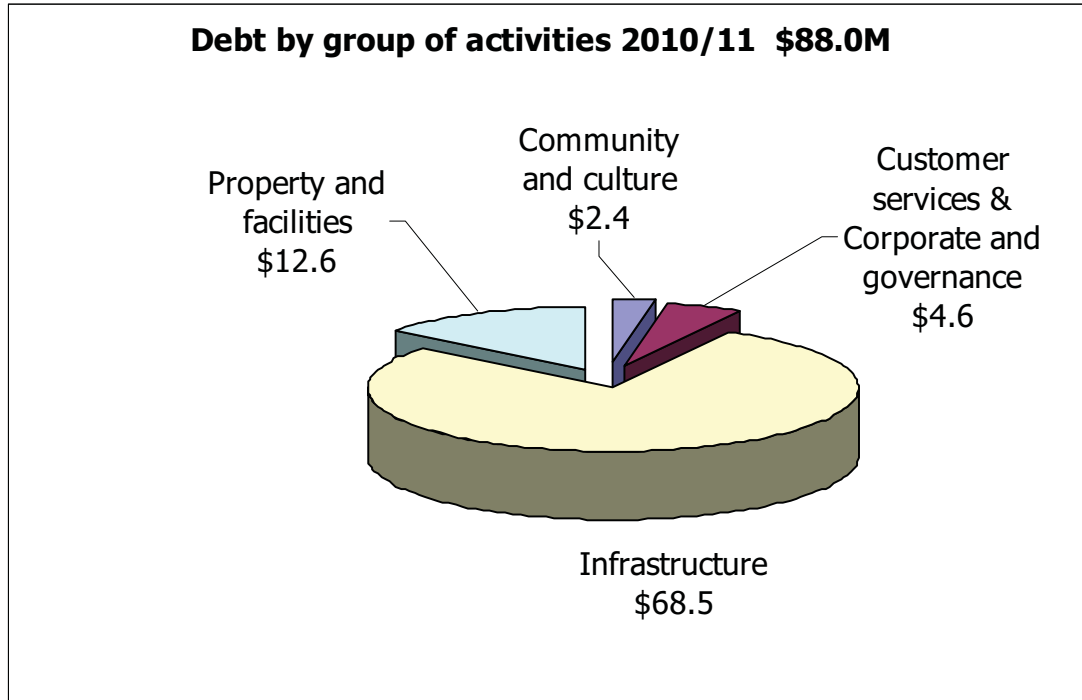
Managing debt

Clearly the money to provide services has to come from somewhere. For every \$1M that council borrows, we need to raise \$75,000 from rates.

Council has set debt management thresholds in its Liability management policy. Through to 2018/19 all thresholds will be met assuming rates increase each year between 3% and 6%.

The table below shows the way debt is spread across activity groups within council. The highest debt level is in the area of infrastructure, which includes major capital projects such as wastewater, water exploration and roading.

Executive summary



In the future there will be less expenditure and therefore debt taken out in these areas is able to be repaid.

Funding review

Council is planning to carry out a full funding review in 2011. This will feed into rewriting our revenue and financing mechanisms to reflect the changing focus of council expenditure into the future.

Executive summary

Appendix 3 – 2010/11 Footpath Renewal Programme

| Road Name | Length (m) | Road Name | Length (m) |
|--------------------------|------------|-------------------------------|------------|
| Airport Road | 719 | Roberts Ave | 1776 |
| Allison Street | 100 | Smithfield Rd | 258 |
| Aranui Ave | 129 | Somme Pde | 807 |
| Ash Pl | 79 | Springvale Rd | 537 |
| Balmoral Cres | 90 | Spurdle St | 305 |
| Bassett St | 112 | Taupo Quay | 485 |
| Beaumaris Ave | 98 | Tawa St | 648 |
| Broughton St | 296 | Taylor St East | 99 |
| Camellia Ave | 296 | Terrace House Service Lane | 122 |
| Carlton Ave Extension | 353 | Toi St | 565 |
| Caversham Rd | 380 | Wairere Rd | 887 |
| Clarkson Ave | 217 | Waitai St | 51 |
| Cornwall Rd | 173 | Wicksteed St | 221 |
| Durie St | 185 | Wilson St | 230 |
| Durie St | 365 | Young St | 648 |
| Durie Vale Rd | 548 | | |
| East Way | 250 | | 20063 |
| Embassy Service Lane | 155 | | |
| Fergusson St | 340 | | |
| Fitzherbert Ave | 176 | | |
| Glasgow St | 364 | | |
| Glasgow St | 301 | | |
| Gonville Ave | 210 | | |
| Grey St | 444 | | |
| Guyton St | 371 | | |
| Guyton St | 75 | | |
| Hillside Tce | 180 | | |
| Iwiroa Tce | 55 | | |
| Kelsi St | 145 | | |
| Kelvin St | 128 | | |
| Landguard Rd | 561 | | |
| London St | 502 | | |
| Maple Pl | 73 | | |
| Maxwell Ave | 699 | | |
| May St | 268 | | |
| Mitchell St | 557 | | |
| Moray Pl | 92 | | |
| Murray St | 188 | | |
| Nathan St | 160 | | |
| Owen St | 122 | | |
| Park Pl | 148 | | |
| Peat St | 490 | | |
| Photinia Pl | 80 | | |
| Plunket St | 59 | | |
| Portal St | 589 | | |
| Poynter Pl | 103 | | |
| Queen St | 78 | | |
| Rawhiti Pl | 147 | | |
| Rees St | 174 | | |

Executive summary

Appendix 4 – 2010/11 Urban Road Reseal Programme

| Road Name | Length (m) | Location/Section |
|-----------------|------------|------------------------------------|
| Bignell Street | 432 | Kings Avenue to Abbot Street |
| Grey Street | 380 | College Street to Liverpool Street |
| Kawakawa Street | 300 | Nixon Street to Nile Street |
| Marshall Avenue | 435 | Anzac Parade to Millward Street |
| Niblett Street | 210 | Dublin Street to Liverpool Street |
| Puriri Street | 330 | Alma Road to York Street |
| Smithfield Road | 280 | Moore Avenue to London Street |
| Windsor Terrace | 210 | Maxwell Avenue to end of road |

Anti-social behaviour

The following costs are attributable to the safer Wanganui initiative

| | Annual Plan 2010/11 \$000 |
|--|--|
| Income | |
| Ministry of Social Development subsidies | 87 |
| Crime prevention | 55 |
| | 142 |
| Costs | |
| Graffiti team | 202 |
| Crime prevention | 66 |
| Litter team | 164 |
| Vandalism | 94 |
| Community patrols | 12 |
| Maori wardens | 20 |
| Neighbourhood support | 12 |
| Community surveillance | 60 |
| CCTV cameras | 38 |
| For our kids | 36 |
| | 704 |
| Cost to Council | 562 |

Key projects and how they link to the Community Outcomes

Community Outcomes

These outcomes were developed in consultation with the community in 2008 and reflect the issues of importance to this district.

It is important to note that these Community Outcomes belong to the community, not the council. As a result, council's role is to take the lead by facilitating their achievement in partnership with other key stakeholders.

| Community Outcomes | Outcome statements |
|-------------------------------|--|
| <p>1. A healthy community</p> | <ul style="list-style-type: none"> • Access for all to healthcare services • Local health services are retained and enhanced • Active recreational and sporting opportunities are promoted and provided for people of all abilities <p>Actions</p> <ul style="list-style-type: none"> • The athletics track at Cooks Gardens will be replaced in 2010/11. This is a direct response to submissions received during the 10-Year Plan 2009-2019 submission process, where it was requested that this replacement be brought forward from 2012/13. • Council will actively engage health officials and advocate on behalf of the community to retain health services in Wanganui. • Council has successfully established two soft water bores and is now working to maximise their performance. This will include installing a small softening plant at the reservoir. • The turf at Spriggens Park will be levelled. |
| <p>2. A safe community</p> | <ul style="list-style-type: none"> • Wanganui is a safe place, free from gangs • Police capability within the district is increased • Pavements and pedestrian crossings are safe for all abilities <p>Actions</p> <ul style="list-style-type: none"> • During 2010/11 we will continue to work toward achievement of Safer Community accreditation through the World Health Organisation. • Council intends to purchase a cable to connect the Cooks Gardens building to the council's generator for |

Key projects and how they link to the Community Outcomes

| | |
|----------------------------------|---|
| | <p>emergency purposes and contingencies.</p> <ul style="list-style-type: none"> • Council will continue with its initiatives to combat anti-social behaviour at an annual cost of \$704,000 in an effort to make Wanganui a family-friendly and safe place to live. • In response to perceived flooding risks, \$150,000 has been budgeted for a stormwater strategy to be completed in 2010/11. This will evaluate major catchments including Otamatea, Springvale, Mosston and Balgownie. • An Industrial Transport Strategy will be produced in 2010/11 to highlight the specific needs and demands of the Heads Road industrial area. • A review of our pensioner housing portfolio is being undertaken to determine what type of housing is provided and how much of it is required. This review will incorporate a consideration of home safety as recommended by submitters to the draft Annual Plan. |
| <p>3. A prosperous community</p> | <ul style="list-style-type: none"> • Wanganui is known as being 'business friendly' • A strong workforce with training opportunities in all trades • Exciting employment opportunities for young people • A strong rural economy based around primary production and export • The port is developed to its full potential • Sustainable tourism is promoted along with iconic events <p>Actions</p> <ul style="list-style-type: none"> • Council intends to pursue a Sister City association in Asia in recognition of the potential for Wanganui to raise its profile, promote economic initiatives and build key relationships there. • Economic development initiatives to benefit the rural sector will continue to be investigated. • The community will be provided with resources to foster financial independence, for example Fundview and BreakOut databases. |

Key projects and how they link to the Community Outcomes

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|--|--|
| <p>4. A well connected community</p> | <ul style="list-style-type: none"> • Well connected accessible pathways throughout the district • A well used, affordable and accessible public transport system both within the city limits and between cities • A safe interconnected transport network • Improved access to port, rail, air and roading networks • Excellent communication networks across the district • Supporting communities along the Whanganui River <p>Actions</p> <ul style="list-style-type: none"> • The Southern Entranceway will be completed in 2010/11 and will provide a unique and enticing gateway to our city. • Council continues to explore opportunities for increased community services involving external funding; for example, to the Government's Ultra Fast Broadband Initiative. • The council has reviewed its Communications Strategy to ensure its messages are reaching as many citizens as possible and that the methods used are cost-effective. • The community's capability for a digital future will be developed and enhanced through projects such as Computers in Homes and the Aotearoa People's Network. |
| <p>5. A community where people work together</p> | <ul style="list-style-type: none"> • A well governed district with positive leadership • Collaboration between community leaders • The community is empowered to participate in decision making • Inter-sector collaboration • Empowering all people to contribute to society <p>Actions</p> <ul style="list-style-type: none"> • A Council/Pasifika Working Party will be established to ensure effective communication with Wanganui's Pasifika community. • 'For Our Kids' is the first major initiative of the Community Taskforce on Youth Wellbeing. It aims to foster |

Key projects and how they link to the Community Outcomes

| | |
|--|--|
| | <p>the positive development of young people through greater community involvement in their wellbeing.</p> <ul style="list-style-type: none"> • A Community Outcomes Monitoring Report will be produced in 2010/11 to communicate progress towards achieving the Community Outcomes. • Forums for community participation and action will continue to be developed and sustained, e.g. Older People's Forum; Community Taskforce on Youth Wellbeing; Safer Wanganui Steering Group. • The council is continuing its free parking programme for Super Gold Card holders between 8.30am and 10.00am, Monday-Friday in Victoria Avenue. This will run until the end of March 2011 when a further review will be undertaken. • Council has increased its funding for Community Contracts by \$40,000 in 2010/11 – taking the total amount of contestable funding available for community and social initiatives to \$150,000. Council will also undertake a policy review of its funding to community and welfare organisations, with recommended changes flowing through to the 2011/12 Annual Plan. |
| <p>6. A community with quality education</p> | <ul style="list-style-type: none"> • Quality education choices for all • Education targeted towards local employment needs <p>Actions</p> <ul style="list-style-type: none"> • The Youth Project Coordinator will continue to work closely with UCOL and will progress initiatives such as "Underground" Youth Fashion Show and Computer Clubhouse. • The book collection at the Library will continue to be enhanced and expanded. • Further development of integrated cultural/community initiatives that provide positive platforms for community education and growth, e.g. the Gonville Café/Library. The popularity of the Gonville Café/Library has seen money allocated for extended opening hours. It will be open on Saturdays for a trial period of one year from September 2010. |

Key projects and how they link to the Community Outcomes

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|--|--|
| <p>7. A community with well developed amenities and recreational opportunities</p> | <ul style="list-style-type: none"> • Development of activities and facilities for young people • Promotion of community and cultural facilities • Promote high levels of participation in our sports and recreational facilities • Provide cultural and sporting facilities and services that sustainably meet the needs of the community <p>Actions</p> <ul style="list-style-type: none"> • The Riverfront Precinct will continue to be a focus, with the completion of the new Visitor Information Centre in spring 2010 and ongoing efforts to position this area as a tourism and entertainment hub. • Safety surfacing will be provided at the Castlecliff Domain playground. • Restoration work will continue at Virginia Lake with \$100,000 allocated for this purpose. • The War Memorial Conference and Convention Centre will continue to be enhanced and promoted as a conference venue. • Funding for an off-site storage facility at the Sarjeant Gallery is being pursued through the Ministry of Culture and Heritage. • An access ramp will be installed at the Sarjeant Gallery. • Springvale Park will receive some upgrades in 2010/11. This work will include improved toilet provision and resealing of the road and car park. • Due to the popularity of the Gonville Café/Library and the public's demand for more convenient opening hours \$15,000 has been added to the Library budget for Saturday operation. This will see the Gonville Café/Library open from 10.00am until 2.00pm on Saturdays for a trial period of one year starting from 4 September 2010. |
| <p>8. A community with identity</p> | <ul style="list-style-type: none"> • To foster Wanganui's unique identity and image in a positive way • Residents take pride in and visitors value Wanganui's rich heritage, culture and amenity values • Maori culture is valued and celebrated • Wanganui is an exciting place for youth |

Key projects and how they link to the Community Outcomes

| | |
|--|---|
| | <ul style="list-style-type: none"> • Wanganui is a great place to live for all people <p>Actions</p> <ul style="list-style-type: none"> • \$350,000 has been allocated from the Economic development budget for the image building and promotion of Wanganui – highlighting Wanganui on the national stage. • The new Visitor Information Centre will be opened at its riverfront site in spring 2010 providing visitors and locals with a central and accessible reference point. • \$150,000 has been allocated for preliminary designs for the Riverfront Precinct to be commissioned in 2010/11. • The Southern Entranceway will be completed in 2010/11 and will provide a unique and enticing gateway to our city. • An International Relations Subcommittee was formed in September 2009 with the purpose of establishing and maintaining international relationships. In 2010 additional Sister City links are likely to be explored. • Wanganui’s Family-friendly Strategy will continue to be implemented. • Iconic events will continue to be supported; for example, Whanganui Puanga/Matariki Festival, Whanganui Artists Open Studios, Wanganui Literary Festival and other cultural events. |
| <p>9. An environmentally sustainable community</p> | <ul style="list-style-type: none"> • Sustainable and efficient use of the district’s resources • Preserving the natural environment particularly the coastline, Whanganui River and hinterland <p>Actions</p> <ul style="list-style-type: none"> • Council is still debating to what level it should provide waste and recycling services to the community. Investigation of waste management and minimisation programmes will be undertaken in 2010/11. • The District Plan rolling review will continue during 2010/11. • Council will continue to support “sustainable community” initiatives such as community gardens and |

Key projects and how they link to the Community Outcomes

| | |
|--|---|
| | <p>Enviroschools.</p> <ul style="list-style-type: none">• Council is financially supporting sustainable education through nine Wanganui primary schools as a pilot project. |
|--|---|

Wanganui's future – Family-friendly Wanganui

Council's vision

Family-friendly Wanganui – the preferred place for my family home where the community enjoys:

1. Economic opportunities
2. A good image and sense of identity
3. A safe community
4. Good health care services
5. Connectivity
6. Community networks
7. Quality educational opportunities
8. Quality and affordable housing in contemporary family neighbourhoods
9. Access to recreational and cultural activities

Council's mission

To make Wanganui an attractive place for families and to ensure a quality of life for all.

Council's values

- **Leadership** – to provide leadership for the community and to advocate on its behalf
- **Community stewardship** – to effectively and efficiently manage community facilities and resources
- **Participatory democracy** – to consult with the community to identify needs and determine priorities for allocating resources
- **Regional cooperation** – to work with our regional partners
- **Accountability to ratepayers** – to balance the provision of services with the community's ability to pay

Council's strategic direction

Council aims to take a sustainable development approach in promoting the wellbeing of the community. This means council will promote development which meets the needs of present generations without compromising the ability of future generations to meet their own needs.

For communities to flourish they need a secure livelihood, a safe and healthy environment, happiness and fulfillment.

The four dimensions of community wellbeing include social, economic, environmental and cultural and are defined as:

Social wellbeing: relates to education, health, financial and personal security; the strength of community networks and associations; rights and freedoms; and levels of equity.

Economic wellbeing: relates to the ability of the economy to generate employment and wealth – which enables communities to afford the goods and services they desire.

Environmental wellbeing: relates to the capacity of the natural environment to support, in a sustainable way, the activities that constitute community life.

Cultural wellbeing: relates to the shared beliefs, values, customs, behaviours and identities reflected through language, stories, experiences, visual and performing arts, ceremonies, heritage and sports.

Wanganui's future – Family-friendly Wanganui

Strategies

1. Economic opportunities

- Identify and develop economic development initiatives
- Improve business and industry growth, investments and performance
- Facilitate training and education opportunities
- Promote and support the tourism sector / Regional Tourism Organisation functions
- Promote and support events
- Encourage and support the uptake of technology that assists economic development

2. A good image and sense of identity

- Undertake research aimed at attracting families
- Promote the quality of life in Wanganui – climate, travel benefits, family-friendly policies
- Improve the look of the city
- Facilitate a strong sense of identity, belonging and community

3. A safe community

- Obtain World Health Organisation accreditation as a safe district
- Take a zero tolerance approach on gangs
- Take a zero tolerance approach on antisocial behaviour
- Provide a safe transportation network

4. Good health care services

- Advocate for retention of full hospital services
- Assist with the recruitment of obstetricians, paediatricians and midwives

5. Connectivity

- Facilitate good urban design
- Facilitate the provision of digital infrastructure to support families, schools and businesses
- Provide pathways to ensure safe cycling and walking routes, particularly to schools and the Central Business District
- Provide an efficient transportation network to residents and promote economic development

6. Community networks

- Develop community partnerships
- Support communities to establish community networks and support structures
- Support children and youth programmes
- Value older people in our community
- Continue to build strong relationships with Iwi
- Maximise the potential for ethnic diversity

7. Quality educational opportunities

- Encourage schools to adopt family-friendly policies
- Promote quality schools and preschools
- Facilitate and support tertiary educational opportunities to attract youth to Wanganui

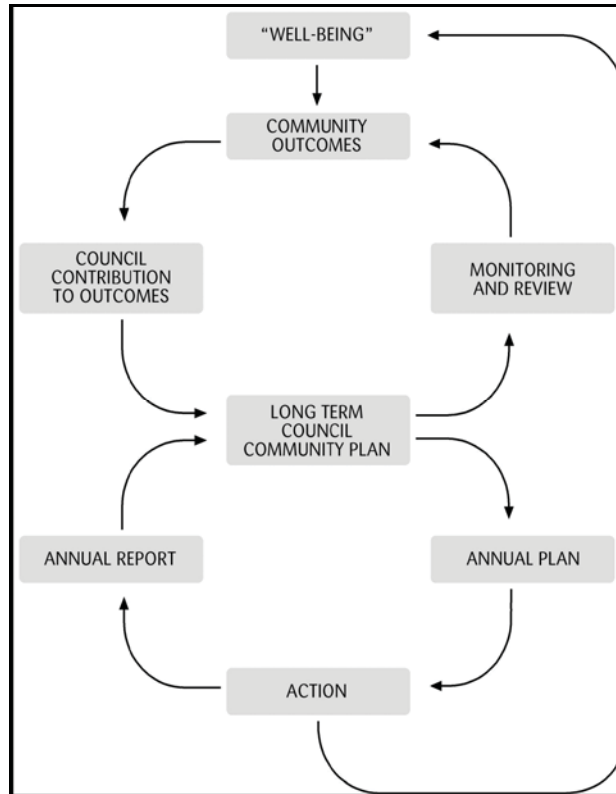
8. Quality and affordable housing in contemporary family neighbourhoods

- Collaborate on healthy housing initiatives
- Ensure District Plan zoning and rules advance family-friendly interests

Wanganui's future – Family-friendly Wanganui

- Encourage environmental sustainability of neighbourhoods
- 9. Access to recreational and cultural activities**
- Provide and maintain parks, recreational and sporting amenities and facilities that meet the needs of all age groups and abilities
 - Recognise and value our points of difference around sports, arts, culture and heritage
 - Encourage development of a vibrant Central Business District – shops and café scene, riverfront development

Council's planning framework



The Local Government Act 2002 requires the council to describe how it will contribute to the achievement of the identified Community Outcomes. The other requirements include:

10-Year Plan which will show:

- Why the council is doing things.
- What the cost will be.
- What will be done over the next 10-year period of the plan.

Annual Plan which will show:

- The budget for the specific year within a 10-Year Plan.
- The sources of funding for the year.

The 10-Year Plan and Annual Plans need to be drafted for consultation with the community at least every three years.

Annual Reports which will show:

- What was achieved within a year.
- What was spent.
- Any progress made on achieving the Community Outcomes.

Annual Plan 2010/11

Council's Annual Plan 2010/11 is based on the second year of the 10-Year Plan 2009-2019 and generally confirms the programmes and projects as intended for the 2010/11 year. While some minor changes have been made, these are not significant. Where significant changes are necessary, an amendment to the 10-Year Plan 2009-2019 is required. This year it has been necessary for Council to adopt an amendment to its Investment policy. A summary of this amendment can be found on page 46 of this plan.

Amendment to the 10-Year Plan 2009-2019

Council's desire to more regularly assess the appropriateness of its investments has resulted in an amendment to the Investment Policy in the 10-Year Plan 2009-2019. This amendment will allow Council to evaluate its individual and its portfolio of investments after considering the risk and return ratio and the impact the investments have on the social, economic, cultural and environmental wellbeings of the district. The amendment will allow council to acquire, divest and/or make loan advances via debt or equity mechanisms.

The amendment also allows council to undertake public consultation on acquisition or divestment decisions where the council believes that consultation would not affect the value of the investment.

The amendment adds the following paragraphs to section 1.1 Application:

“Council will regularly evaluate the appropriateness of its individual and its portfolio of investments. The evaluation will include an analysis of risks and return and how these investments may impact the social, economic, cultural and environmental wellbeings of the district.

An evaluation may result in council divesting all or part of an investment or increasing an investment via equity or debt. Council will undertake public consultation on acquisition or divestment decisions where the council believes that consultation would not affect the value of the investment.”

Section 1.2 General objectives is changed as follows in italics:

- *“Council invests to obtain a revenue return to reduce the reliance on and impact of rates.*
- *Council invests in activities that it believes have a positive impact on the social, economic, *cultural* and environmental wellbeings of the community.*
- *Where possible council prefers to invest within the Wanganui district to support its community.*
- *Council is generally risk averse and preservation of capital will usually have preference over high rates of return.*
- *Council invests to optimise use of cash not immediately required.*
- *Council invests to meet the obligations imposed by legislation or trusts and bequests.”*

Section 1.3 Mix of investments, subsection 1.3.5 Loan advances is changed as follows in italics:

- *“For property freeholding of leasehold land.*
- *For some community groups and *activities*.*
- *For further capital investment (debt or equity) in subsidiary organisations.”*

Subsection 1.3.6 has been added as follows:

“1.3.6 Other investments

- *Council may invest in other investments that meet its general objectives.”*

Minor wording changes have been made to section 1.5.4 Property investments to more clearly reflect the use of Harbour Endowment funds. The section now states:

“The Harbour Endowment requires that funds must be invested in property. However, proceeds from investment must be used for harbour purposes. Not all properties within the Harbour Endowment are regarded as investment properties as some are used for operational

Amendment to the 10-Year Plan 2009-2019

purposes or are owned for strategic reasons. Proceeds from property sales for the Harbour Endowment is not used for harbour maintenance but remains in the capital fund for the purchase of property or port works.”

A section on loan advances has been added at 1.5.6 to discuss the type of investment as follows:

“1.5.6 Loan advances

Loan advances may be made from time to time to assist council to achieve its investment objectives.

Council will make advances and other investments after considering the impact of the social, economic, cultural and environmental wellbeings of the district and the security and return of the advance. Council may offer advances at concessionary interest rates.”

According to Section 63 of the Local Government Act 2002, concessionary interest rates are unable to be provided to Council Controlled Trading Organisations.

Council received two submissions on the proposed 10-Year Plan amendment. After considering those submissions and other relevant information during the Annual Plan submission deliberations, the Council adopted the amendment to its 10-Year Plan 2009-2019.

The amended 10-Year Plan is available from the Council at 101 Guyton Street, by phoning the Council on (06) 349 0001, or through the Council’s website, www.wanganui.govt.nz.

Groups of activities

Overview

The council's activities fall into six groups: Property and facilities; Community and culture; Strategy and development; Infrastructure; Corporate and governance; and Customer services.

Property and facilities

This group of activities includes services and facilities that underpin the maintenance of a family-friendly district. These range from the provision of essential services – such as cemeteries which contribute to the health and wellbeing of the community – to swimming pools which, although not essential services, are important facilities for the social wellbeing of the community. The activities included in this group are:

- Cemeteries
- Central Business District maintenance
- Community buildings and rural halls
- Parks and reserves
- Pensioner housing
- Property
- Swimming pools

Community and culture

This group of activities includes services and facilities that support the community and promote social and cultural wellbeing. It includes iconic venues that make up our cultural precinct and create the heart of Wanganui. These facilities attract visitors and provide residents with a deep sense of pride and identity. It also includes community development initiatives, such as youth services and community support actions addressing issues around safety, health and youth wellbeing. The activities included within this group are:

- Community development

Cultural precinct

- Library
- Regional Museum
- Royal Wanganui Opera House
- Sarjeant Gallery
- War Memorial Conference and Convention Centre

Strategy and development

This group of activities provides support to the community and the council. Support is provided to improve the economic wellbeing of the community and support and assistance is also provided to council in achieving its strategic direction and in meeting its legislative requirements. The activities included in this group are:

- Economic development
- Strategy and policy

Infrastructure

This group of activities is divided into three subcategories: Transport; Water; and Waste. Transport provides and maintains connections both within the district and beyond and is essential for economic prosperity and social connectedness. Water provides the 'three water'

Groups of activities

services – stormwater, wastewater and water supply. These essential services protect the health and safety of people, land and property. The Waste category is concerned with minimising the district's waste and promotes the sustainable use of the district's resources, for now and in the future. The activities included within this group are:

Transport

- Roothing
- Footpaths and berms
- Airport
- Sea port
- Central Business District parking

Water

- Water supply
- Stormwater
- Wastewater
- Waterways and natural drainage

Waste

- Waste minimisation

Corporate and governance

This group of activities provides support for council staff and elected members to work together for the benefit of the community. The portfolio of investments provides income to support the work of council. The activities are:

- Corporate management
- Governance
- Investments

Customer services

This group of activities includes services that promote a safe and healthy community. It includes Emergency management and Regulatory services. Emergency management aims to protect life and property and to prepare the community for emergency situations. Regulatory services is the delivery arm of council and ensures compliance with, and enforcement of, relevant legislation and bylaws. The activities are:

- Regulatory services
- Emergency management



Property and facilities

The scope

More detailed information on each of these activities can be found in Volume 2 of the Wanganui District Council 10-Year Plan 2009-2019. This can be obtained from the Customer Services Desk, Municipal Office Building, 101 Guyton Street, Wanganui or on the council website www.wanganui.govt.nz. Variations from the 10-Year Plan can be found on pages 16-20 of this Annual Plan.

Cemeteries

Council administers five separate cemeteries in the district, at Aramoho, Heads Road, Brunswick, Matarawa and Maxwell.

Central Business District maintenance

The Central Business District encompasses the area of Victoria Avenue bounded by Taupo Quay, Wicksteed Street, St Hill Street and Ingestre Street. Day-to-day management is generally concerned with garden and paving maintenance.

Community buildings and rural halls

The council is responsible for six community buildings and provides these for community lease and use. The council proposes to provide grant funding to the Wanganui District Rural Community Halls Trust to assist with the maintenance and operation of seven rural halls.

Parks and reserves

The Parks and reserves activity comprises a considerable percentage of the assets owned and managed by council. The parks are managed under the following categories – premier parks, passive parks, active parks, pathway parks and conservation parks. Services also contained within this activity include the Durie Hill Elevator, boat ramps on the Whanganui River, playgrounds, public toilets and streetscape beautification – encompassing the urban forest.

Pensioner housing

The council provides social housing for elderly people with low to moderate financial means. This equates to 234 single units and 41 units for couples across 16 complexes. Pensioner housing is self funding, apart from asset replacements.

Property

All properties are held in one of three portfolios –

1. City Endowment portfolio: invests in properties in order to generate income which can be used to offset operational or capital expenditure and repay council debt.
2. Harbour Endowment portfolio: invests in properties in order to generate income which is used to subsidise port operational, maintenance and capital replacement expenditure.
3. City Freehold portfolio: owns all other council property held for community, operational or investment purposes.

Properties are classified and managed within two main categories – Investment properties and Community and operational properties.



Property and facilities

Swimming pools

The Splash Centre is an indoor heated swimming facility with two 25m pools, lazy river, two hydroslides, toddlers' pool, learners' pool, hydrotherapy pool and spa, sauna and fitness facilities.

The Wanganui East swimming pool is an outdoor complex with a main pool, learners' pool, toddlers' pool, hydroslide and seating. It has a green space available for picnics and barbecues. This pool is operated by the Wanganui East Pool Trust. This trust receives grant funding from the council.

The key issues

Cemeteries

- A thorough review of the council's fees and charges is to occur. This will take place over the next six months. Cemeteries charges will increase on average by 5% to reflect cost increases since the last fee review in 2006/07.

Central Business District maintenance

- The \$9,000 shortfall in funding for the Wanganui in Bloom programme has been incorporated into the budget. This amount had been approved at annual planning discussions last year but not allocated. It will be levied against only the Central Business District targeted rate. A 3% increase in Mainstreet Wanganui's contract price has also been factored into the plan, with the margin separated out.

Community buildings and rural halls

- Management of rural halls will be transferred to the Wanganui District Rural Community Halls Trust. This trust will assume responsibility for the halls and work with council to maintain the halls in good condition.

Parks and reserves

- The athletics track at Cooks Gardens is deteriorating and will be replaced in the 2010/11 year.
- Safety surfacing will be provided at the Castlecliff Domain playground.
- The turf at Spriggens Park will be levelled.
- Springvale Park will receive some upgrades, including improved toilet provision and resealing of the road and car park.
- An additional barbecue will be provided at Bason Botanic Gardens in recognition of its popularity as a summer picnic spot.
- The combined estates of Christian and Belle Alexander have left a substantial (approximately \$700,000) bequest to the council for projects at Glen Logie and Bason Botanic Gardens.
- \$100,000 has been provided for water quality restoration work at Virginia Lake.
- Due to financial constraints, council has decided to focus its efforts on premier parks. This will impact levels of service at non-premier parks.

Pensioner housing

- A policy review of pensioner housing will be carried out to determine whether the council's portfolio meets current and projected needs in terms of what type of housing is provided and how much of it is required. This is because medium-term vacancy levels indicate that under the current policy framework we may be holding 10-15% more housing units than required and that we should possibly reduce the total size of



Property and facilities

the portfolio. Pensioner housing continues to be self funding, apart from asset replacements. The submission process revealed support for a thorough analysis of the pensioner housing portfolio and some submitters suggested that a safety review be incorporated into this process. Council agreed that home safety should be a priority and decided to include this in its plans.

Property

- Financial constraints have resulted in less maintenance than required on the Municipal Building.

Swimming pools

- The Splash Centre user target of 93,314 is inaccurate and represents the target before the Splash Centre redevelopment was completed. The target for 2010/11 has changed to 180,000.

Service levels, performance measures and targets

Note:

'Actual achievement from 10-Year Plan 2009-2019' refers to the actual result from the Annual Report 2007/08 as recorded in the 10-Year Plan 2009-2019. Where this differs from the Annual Report it will be noted and if a measure has not been reported on before then it will say 'New'. It is important that we track progress over the period of the 10-Year Plan from a beginning point or 'baseline'.

Cemeteries

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|---|--|----------------|
| Quality burial and cremation services and associated cemetery facilities are provided. | Percentage compliance with the requirements of the Burial and Cremation Act 1964. | 100% | 100% |
| | The percentage of permits issued before monuments are erected. | 100% | ≥99% |
| | Percentage compliance with Office of Veterans Affairs inspections of the RSA burial area. | 100% | 100% |



Property and facilities

| | | | |
|---|---|------------------------|------|
| | The percentage of the community who are fairly or very satisfied with the services and facilities provided. | 55% | 55% |
| Sufficient burial and cremation plots are always available to ensure the public has a choice of burial options. | The number of burial plots available within the district at any one time. | 200 plots ¹ | ≥200 |
| | The number of cremation plots available within the district at any one time. | 500 plots ² | ≥500 |
| Burial and cremation facilities are appropriately managed without adverse impact on the environment. | Percentage compliance with discharge to air conditions in resource consent. | 100% | 100% |

Central Business District maintenance

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|--|--|----------------|
| Footpaths in the "Mainstreet" area of the CBD are well lit. | The number of faults involving more than a single light fitting is less than the targeted number per year. | New | <12 |
| Footpath surfaces in the Central Business District are safe for pedestrians and people in mobility scooters to travel along. | The number of footpath related accidents in the CBD reported to council is less than the targeted number per year. | New | <6 |
| The "Mainstreet" area is a positive focal point for Wanganui and provides a pleasant and visually appealing environment. | The percentage of residents who are fairly or very satisfied with the contribution the CBD makes to their lifestyle and the image of Wanganui. | New | 80% |
| Trees and vegetation are managed so that they do not damage public or private assets. | The number of repairs to public or private assets caused by tree and vegetation related damage is less than the targeted number per year. | New | <5 |

¹ This number refers only to the number of serviced plots available, i.e. ready for sale / use with edgings, mown strips etc. While we have extra land to develop more plots, these are only brought up to serviceable standard when demand dictates.



Property and facilities

| | | | |
|---|---|-----|------|
| Public toilets are clean, hygienic and available. | The percentage of time that public toilets are available during opening hours.* | 96% | ≥95% |
| | The number of complaints to council about cleanliness and hygiene will be less than the targeted number per year. | New | <12 |

Community buildings and rural halls

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|--|--|----------------|
| Community buildings and rural halls are effectively managed. | The percentage of rural halls with a management committee. | 85% | 100% |
| Community buildings and rural halls are accessible by the community. | The percentage of time the Ward Observatory is open during its agreed opening hours.* | 100% of opening hours | 100% |
| | The percentage of time the Ladies Rest toilets are available for use during the agreed opening hours.* | 100% of opening hours | ≥95% |

Parks and reserves

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|---|--|----------------|
| Parks, reserves and sportsgrounds are well maintained and enjoyed by the public. | The percentage of maintenance inspections per year that are rated 'good'. | 75% | 75% |
| | The percentage of the community that is fairly or very satisfied with our parks and reserves. | 91% | ≥85% |
| Parks, reserves and sportsgrounds provide healthy and safe environments. | The number of safety checks carried out on playground equipment per year. | 12 | 12 |
| | The number of safety checks of all walkways within the parks network per year. | 4 | 4 |



Property and facilities

| | | | |
|---|--|------------------|------|
| | The percentage of the public who are fairly or very satisfied with the provision of public toilets. | New | 29% |
| Parks and open spaces are available to the whole community. | The percentage of time that parks and open spaces are available for use (365 days per year). | 100% | ≥98% |
| Sportsgrounds are available for all users when required. | The percentage of time that sportsgrounds are available for use (365 days per year). | 98% | 98% |
| Sportsgrounds deliver on the required standards for particular sporting codes. | The percentage of sports-ground licence holders who are fairly or very satisfied with ground conditions. | New | 80% |
| | The percentage of sporting code licence holders who have, and use, a Health and Safety Plan. | 100% | 100% |
| Boat ramps are accessible and fit for purpose. | The percentage of time that the Coastguard can launch when needed from the Wharf St ramp (or the secondary Putiki slipway), 24 hours a day, seven days a week. | New | 100% |
| The Durie Hill Elevator provides a safe passenger transport service. | Elevator maintenance, safety, emergency and management systems will pass the requirements of the annual Certificate of Inspection. | 100% pass | 100% |
| The elevator provides a convenient form of public transportation for local residents. | The percentage of time the elevator service is available to the public during operating hours.* | 100% of the time | ≥99% |
| | The percentage of the community fairly or very satisfied with the Durie Hill elevator. | 56% | 60% |

Pensioner housing

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|---|--|----------------|
| Pensioner housing meets the needs of elderly residents with low to moderate incomes. | The percentage of tenants who rate their level of satisfaction with pensioner housing as good or very good. | 90% | 90% |



Property and facilities

| | | | |
|---|--|------|------|
| | Percentage occupancy rate for the pensioner housing portfolio. | New | >95% |
| Pensioner housing continues to be self-funding. | Pensioner housing will be self-funding, apart from asset replacements. | 100% | 100% |

Property

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|--|--|----------------|
| Property services are delivered and managed effectively and meet demand. | Percentage occupancy of investment properties. | 95% | >90% |
| | Percentage of capital returns to council from the sale of surplus properties that match forecast targets in dollar terms. | New | 95% |
| | Percentage of capital returns to council from the sale of surplus properties that match forecast targets in timeframe terms. | New | 95% |
| | Percentage of forecast net income for the City Endowment portfolio that is delivered. | New | 98% |
| | Percentage of forecast new income for the Harbour Endowment portfolio that is delivered. | New | 98% |
| | Percentage of forecast net income for the Community and Operational Property portfolio that is delivered. | New | 98% |
| | The percentage of council activity managers who are fairly or very satisfied with the work carried out by Property Services. | New | 95% |
| Property assets meet the required regulatory standard. | Percentage of council-owned buildings with a current Building Warrant of Fitness. | 100% | 100% |



Property and facilities

Swimming pools

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|---|--|----------------|
| The public will enjoy good value swimming pool facilities. | The percentage of the community who are fairly or very satisfied with the swimming pool facilities. | 66% | 80% |
| The public will have good access to indoor pool based exercise and recreation opportunities. | The percentage of time that the Splash Centre is open during opening hours.* | 98% of opening hours | 98% |
| | Number of Splash Centre pool users. | 91,475 | 180,000 |
| The public will have good access to outdoor pool based exercise and recreation opportunities during the summer months. | The percentage of time that the Wanganui East Pool is open during its specified season.* | 100% of opening hours | ≥95% |
| | The number of pool users at Wanganui East will be maintained at ≥22,000. | 28,950 | ≥22,000 |
| The pools will meet the required health standards. | Percentage compliance with New Zealand Swimming Pool Water Quality Standards (NZS 5826:2000). | 100% compliance for each test | 100% |
| The pools will provide a comfortable swimming environment appropriate to their purpose. | The percentage of time that all pools meet the target temperatures agreed with the operators. | 98% of time tested | 98% |

*Opening hours

Central Business District maintenance

Public toilets in the CBD

- Monday-Sunday: 7.30am to 6.00pm

Community buildings and rural halls

Ward Observatory

- Every Friday night when the sky is clear – and by arrangement with the Wanganui Astronomical Society

Ladies Rest Building – Women's Network

- Monday-Friday: 9.00am to 5.00pm
- 'Drop-in' hours: 10.00am to 2.00pm – appointments are required outside these hours

Ladies Rest Building – Public toilets



Property and facilities

- 24 hours a day, seven days a week – some cubicles are closed at night after cleaning

Parks and reserves

Durie Hill Elevator

- 52 weeks of the year
- Weekdays: 7.30am to 6.00pm
- Saturdays: 9.00am to 6.00pm
- Sundays: 10.00am to 5.00pm

Swimming pools

Splash Centre

- Monday-Friday: 6.00am to 8.00pm
- Saturday-Sunday: 8.00am to 6.00pm
- Public holidays: 10.00am to 5.00pm
- Closed Good Friday and Christmas Day
- Note: hours may be altered due to bookings

Splash Centre hydroslide hours:

- Monday-Friday (school terms): 4.00pm to 7.00pm
- Saturday-Sunday: 10.00am to 5.00pm
- School holidays: 10.00am to 5.00pm
- Public holidays: 11.00am to 4.00pm
- Note: hydroslide times may vary depending on demand

Wanganui East pool

- Monday-Sunday for a minimum 16-week period during the summer months (December, January, February and March): 10.00am to 5.00pm



Property and facilities

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 157 | 161 | 149 |
| User fees and other income | 2,832 | 3,117 | 2,908 |
| | 2,989 | 3,278 | 3,057 |
| Costs | | | |
| Operating costs | 6,662 | 7,067 | 7,017 |
| Salaries and wages | 1,203 | 1,238 | 1,266 |
| Debt servicing | 823 | 865 | 923 |
| Council overhead | 1,418 | 1,602 | 1,582 |
| | 10,105 | 10,772 | 10,788 |
| Capital expenditure | | | |
| Capital acquisitions | 335 | 129 | 507 |
| Capital replacements | 940 | 1,370 | 1,117 |
| | 1,275 | 1,499 | 1,624 |
| Capital funding | | | |
| Transfer from/(to) special funds | 195 | 160 | 640 |
| New loans/(loans repaid) | 601 | 609 | 535 |
| | 796 | 769 | 1,175 |
| Rates requirement | 7,595 | 8,225 | 8,179 |
| Rates increase | | 8.3% | -0.5% |
| Debt balance | | | 12,573 |



Property and facilities

Capital expenditure

| | | 2010/11 |
|---------------------------|--------------------------------------|----------------|
| | | \$ |
| Cemeteries | | |
| Aramoho Cemetery | Water pipe replacement | 20,000 |
| Aramoho Cemetery | Sealing internal roads | 29,000 |
| Heads Rd Cemetery | Fencing | 15,000 |
| | | 64,000 |
| CBD Maintenance | | |
| CBD maintenance | 71 Victoria Ave | 3,800 |
| CBD maintenance | Street trees | 30,000 |
| | | 33,800 |
| Parks and reserves | | |
| Parks general | Play equipment | 90,000 |
| Bason Botanic Gardens | Barbeque | 7,000 |
| Premier parks | Kowhai Park | 25,000 |
| Premier parks | Springvale Park | 210,000 |
| Premier parks | Virginia Lake | 32,000 |
| Premier parks | Castlecliff | 20,000 |
| Premier parks | Parks furniture, fences and signage | 8,000 |
| Premier parks | Virginia Lake restoration project | 100,000 |
| Sports grounds | Spriggins Park | 15,000 |
| | | 507,000 |
| Pensioner housing | | |
| Pensioner housing | Buildings & improvements replacement | 45,000 |
| | | 45,000 |
| Swimming pools | | |
| Splash Centre | Buildings & improvements replacement | 21,622 |
| | | 21,622 |
| Cooks Gardens | | |
| Cooks Gardens | Fencing - Wilson St corner | 4,000 |
| Cooks Gardens | Athletics track replacement | 341,500 |
| Cooks Gardens | Replace lighting towers - velodrome | 7,000 |
| | | 352,500 |
| Property | | |
| Property City Endowment | 23 Taupo Quay | 10,800 |
| Property City Endowment | Parks yard | 7,500 |
| Property City Endowment | 31 Taupo Quay | 500,000 |
| Property City Freehold | Mowhanau camp & cottage | 4,500 |
| 101 Guyton Street | Refit i-site | 37,000 |
| 101 Guyton Street | Carpet replacement | 40,000 |
| | | 599,800 |

Cemeteries

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 459 | 472 | 472 |
| | 459 | 472 | 472 |
| Costs | | | |
| Operating costs | 362 | 375 | 376 |
| Salaries and wages | 5 | 5 | 5 |
| Debt servicing | 57 | 57 | 59 |
| Council overhead | 67 | 74 | 73 |
| | 491 | 511 | 513 |
| Capital expenditure | | | |
| Capital acquisitions | 15 | 5 | 0 |
| Capital replacements | 83 | 78 | 64 |
| | 98 | 83 | 64 |
| Capital funding | | | |
| Transfer from/(to) special funds | 35 | 0 | 0 |
| New loans/(loans repaid) | (20) | 0 | 0 |
| | 15 | 0 | 0 |
| Rates requirement | 115 | 122 | 105 |
| Rates increase | | 6.3% | -8.5% |
| Debt balance | | | 780 |

Major financial variances

No major variances

Central Business District maintenance

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | | | |
| <hr/> | | | |
| Costs | | | |
| Operating costs | 633 | 632 | 668 |
| Salaries and wages | 2 | 2 | 2 |
| Debt servicing | 0 | 0 | 0 |
| Council overhead | 116 | 124 | 119 |
| | 751 | 758 | 789 |
| <hr/> | | | |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 30 | 35 | 34 |
| | 30 | 35 | 34 |
| <hr/> | | | |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| <hr/> | | | |
| Rates requirement | 781 | 793 | 823 |
| <hr/> | | | |
| Rates increase | | 1.6% | 5.4% |
| Debt balance | | | 0 |

Major financial variances

No major variances

Community buildings and rural halls

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 17 | 17 | 14 |
| | 17 | 17 | 14 |
| Costs | | | |
| Operating costs | 131 | 135 | 103 |
| Salaries and wages | 19 | 20 | 15 |
| Debt servicing | 2 | 3 | |
| Council overhead | 27 | 30 | 23 |
| | 180 | 188 | 141 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 10 | 29 | 0 |
| | 10 | 29 | 0 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | (1) | 15 | (3) |
| | (1) | 15 | (3) |
| Rates requirement | 174 | 185 | 130 |
| Rates increase | | 6.1% | -25.4% |
| Debt balance | | | 0 |

Major financial variances

The council is transferring the ownership of the rural halls to the Wanganui District Rural Community Halls Trust. This will reduce the operating cost to council.

Parks and reserves

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 157 | 161 | 149 |
| User fees and other income | 249 | 267 | 229 |
| | 406 | 428 | 378 |
| Costs | | | |
| Operating costs | 3,441 | 3,661 | 3,668 |
| Salaries and wages | 588 | 606 | 591 |
| Debt servicing | 393 | 443 | 357 |
| Council overhead | 719 | 815 | 819 |
| | 5,141 | 5,525 | 5,434 |
| Capital expenditure | | | |
| Capital acquisitions | 295 | 124 | 7 |
| Capital replacements | 607 | 1,043 | 853 |
| | 902 | 1,167 | 860 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 697 | 730 | 686 |
| | 697 | 730 | 686 |
| Rates requirement | 4,939 | 5,534 | 5,229 |
| Rates increase | | 12.0% | 5.9% |
| Debt balance | | | 5,101 |

Major financial variances

The increase in operating costs is primarily driven by expected increases in contract costs. Where these are being renewed, the majority are coming off a contract price set three years ago. The increase has been estimated using the movement in contracts renewed during the 2009/10 year.

Pensioner housing

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 1,151 | 1,216 | 1,211 |
| | 1,151 | 1,216 | 1,211 |
| Costs | | | |
| Operating costs | 706 | 725 | 720 |
| Salaries and wages | 87 | 90 | 88 |
| Debt servicing | 135 | 131 | 126 |
| Council overhead | 144 | 159 | 155 |
| | 1,072 | 1,105 | 1,090 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 45 | 46 | 45 |
| | 45 | 46 | 45 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | (34) | (65) | (76) |
| | (34) | (65) | (76) |
| Rates requirement | 0 | 0 | 0 |
| Rates increase | | | |
| Debt balance | | | 1,646 |

Major financial variances

No major variances

Property

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 957 | 1,145 | 982 |
| | 957 | 1,145 | 982 |
| Costs | | | |
| Operating costs | 558 | 690 | 639 |
| Salaries and wages | 493 | 508 | 564 |
| Debt servicing | 24 | 24 | 19 |
| Council overhead | 191 | 233 | 231 |
| | 1,266 | 1,455 | 1,453 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 500 |
| Capital replacements | 127 | 117 | 100 |
| | 127 | 117 | 600 |
| Capital funding | | | |
| Transfer from/(to) special funds | 160 | 160 | 640 |
| New loans/(loans repaid) | 0 | 0 | 0 |
| | 160 | 160 | 640 |
| Rates requirement | 277 | 268 | 431 |
| Rates increase | | -3.4% | 55.6% |
| Debt balance | | | 260 |

Major financial variances

The increase in salaries reflects a move to inhouse salaried staff in two positions, which will be offset by a reduction in contract labour costs.

The transfer from special funds relates to interest earned on cash deposits for the City Endowment.

Swimming pools

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Costs | | | |
| Operating costs | 833 | 848 | 843 |
| Salaries and wages | 7 | 8 | 1 |
| Debt servicing | 211 | 207 | 362 |
| Council overhead | 153 | 167 | 162 |
| | 1,204 | 1,230 | 1,368 |
| Capital expenditure | | | |
| Capital acquisitions | 25 | 0 | 0 |
| Capital replacements | 38 | 22 | 22 |
| | 63 | 22 | 22 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | (42) | (71) | (71) |
| | (42) | (71) | (71) |
| Rates requirement | 1,309 | 1,323 | 1,461 |
| Rates increase | | 1.1% | 11.6% |
| Debt balance | | | 4,785 |

Major financial variances

Increased debt servicing costs relating to extension of Splash Centre

Increased operating costs for the Splash Centre, offset by surf lifeguard payment moved to the Community development activity (\$55,000).

This budget includes \$11,000 of operating grant for the Wanganui East Pool, (last year \$16,000)
Total operating costs for Wanganui East Pool are \$19,000 (Last year \$19,000)

The Parks and reserves activity budget includes \$17,000 of planned maintenance for William Birch Pool



Community and culture

The scope

More detailed information on each of these activities can be found in Volume 2 of the Wanganui District Council 10-Year Plan 2009-2019. This can be obtained from the Customer Services Desk, Municipal Office Building, 101 Guyton Street, Wanganui or on the council website www.wanganui.govt.nz. Variations from the 10-Year Plan can be found on pages 16-20 of this Annual Plan.

Community development

Community development leads, builds and supports community partnerships, collaborative networks and strategic frameworks for the long-term development and sustenance of Wanganui's community wellbeing.

Examples of this include:

- The Safer Wanganui initiative where representatives from the Ministries of Social Development, Education and Health; Government agencies; ACC; community social services; Sport Wanganui; the business community; and Iwi/Māori groups work together to develop real plans to tackle the major social issues facing Wanganui
- Community Taskforce on Youth Wellbeing
- Computers in Homes
- Computer Clubhouse
- Older People's Forums
- Youth Committee

Community development increasingly works within a 'Results-based Accountability' framework to ensure its effectiveness.

The Community development activity works closely with council's arts and cultural activity staff in order to sustain a seamless and strong infrastructure for future social and cultural development.

This Annual Plan includes a summary of anti-social behaviour costs on page 34.

Cultural precinct

Arts and cultural development is led through the Arts Policy and Public Arts Strategy. These documents can be found on the council website: www.wanganui.govt.nz.

Library

Library services are provided to respond to the literacy, recreational, information, learning and cultural needs of the community. The district library network includes a Central City Library (the Davis) on Queens Park; the Alexander Heritage and Research Library (where the nationally-renowned Wanganui Collection is housed, along with the Lovegrove Military Archive); the Gonville Café/Library in the Gonville Centre; and a Mobile Library.

The Davis and Gonville Café/Library both provide free internet access through their Aotearoa People's Network hubs.

Wanganui's libraries are a vast repository of information and complementary professional services are offered to ensure best use can be made of these resources.



Community and culture

Royal Wanganui Opera House

The Royal Wanganui Opera House provides the community with an outstanding venue for a range of social, cultural, recreational and educational uses, and provides a calendar of events ranging from international ballet, opera and comedy shows to school musicals. The Royal Wanganui Opera House is a landmark and icon in Wanganui and is the sole surviving building of its type in the southern hemisphere.

Sarjeant Gallery

The Gallery is an iconic Wanganui landmark with Category I heritage status, providing access to a locally, nationally and internationally renowned collection and exhibition programme.

War Memorial Conference and Convention Centre

The centre stands as a memorial to the men and women who died during World War II. It includes a large hall, 370 seat concert chamber and further facilities, all of which are available for public hire.

Regional Museum

The Whanganui Regional Museum plays an important role in our community and its collections represent a significant and irreplaceable public inheritance. The council funds the Whanganui Regional Museum Trust to operate the museum activity.

The key issues

Community development

- Further development of integrated cultural/community initiatives that provide positive platforms for community growth, e.g. the Gonville Café/Library.
- 'Turning the curve' with challenging socio-economic demographics in an unsettled economic climate.
- Measures that will further develop Wanganui as a family-friendly city and a great place to live and visit will continue to be important concerns for council in 2010/11. These efforts will focus on graffiti, littering, vandalism and gangs and align with the aims of the Safer Wanganui project – a collaborative and community-owned plan to gain World Health Organisation 'Safe Community' accreditation and respond to the safety needs of our district.
- Achievement of Safe Community accreditation.
- Continuing to implement major community initiatives with central government funding.
- Development of digital capacity/capability Wanganui-wide.
- Roll-out of the 'For Our Kids' initiative and employment of a council-based coordinator.
- An increase in the Community Contracts budget by \$40,000 for 2010/11 year – taking the amount of contestable funding available for community and social initiatives to \$150,000. Council will also undertake a policy review of its funding to community and welfare organisations. Any recommended changes as a result of the review are likely to flow through to the 2011/12 Annual Plan.

Library

- Due to the popularity of the Gonville Café/Library and the public's demand for more convenient opening hours, \$15,000 has been added to the Library budget for Saturday operation. This will see the Gonville Café/Library open from 10.00am until 2.00pm on Saturdays for a trial period of one year starting from 4 September 2010.



Community and culture

- The first phase of upgrading the library management system (digital system) to meet new requirements will be undertaken.
- Annual replacement of the library's book and digital collection as necessary.
- Davis Library redevelopment: agreement on design, costings, and funding to be finalised in 2010.
- Planning for future "Gonville model" type developments will be undertaken in 2010.

Sarjeant Gallery

- Feasibility studies, engineering and architectural plans have been completed in preparation for the proposed Sarjeant Gallery off-site store. The final funding proposal was submitted to the Ministry of Culture and Heritage at the end of March 2010.
- A feasibility study for future use has also been commissioned. This will highlight the options available to provide some measure of environmental control within the Sarjeant Gallery's exhibition spaces.
- An access ramp is being installed to comply with health and safety requirements.

War Memorial Conference and Convention Centre

- The council adopted a new policy in 2009 which changed the focus of the hall to a conference and convention centre while still acknowledging the heritage value of the building.
- A new management, charging and promotion regime has been implemented to reflect the new status of the building and enhancement of some of the centre's assets is included in this Annual Plan.

Regional Museum

- Whanganui Regional Museum houses a significant collection reflecting both the Maori and European heritage of our district. Council is conscious there is potential risk that we may need to assist the Museum in the future.

Service levels, performance measures and targets

Note:

'Actual achievement from 10-Year Plan 2009-2019' refers to the actual result from the Annual Report 2007/08 as recorded in the 10-Year Plan 2009-2019. Where this differs from the Annual Report it will be noted and if a measure has not been reported on before then it will say 'New'. It is important that we track progress over the period of the 10-Year Plan from a beginning point or 'baseline'.

Community development

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|--|--|----------------|
| Funding advice and grants are provided to community organisations and agencies to support delivery of capacity-building programmes. | Number of Fundview and Breakout Database licences available for community use. | 5 | 5 |



Community and culture

| | | | |
|---|--|------------------------|--------|
| | Percentage of uptake and reporting on Community Contract funding by community partners. | 100% | 100% |
| A strong civic voice for youth is sustained. | Number of Youth Councillors. | 18 | 18 |
| | The number of Youth Committee meetings. | 7 per year | 7 |
| A full calendar of youth driven events is sustained. | The number of youth events. | 12 per year | 12 |
| Digital capability and access for the Wanganui community is improved. | Percentage of households with access to the internet. | 48% (2006 Census) | 51% |
| | The number of Aotearoa People's Network user sessions. | 38,000 | 45,000 |
| | The number of Computer Clubhouse member sessions per year. | New | 4,000 |
| | Number of family graduations from the Computers in Homes programme. | 50 | 50 |
| Key forums/partnerships are sustained at a local, regional and national level. | Percentage of key milestones met for Government-funded partnerships/projects. | 98% | 98% |
| | Regularity of meetings with Ministries of Social Development; Youth Development; Education; Culture and Heritage; Justice; Department of Internal Affairs; Creative New Zealand; and Whanganui Police. | 2 per agency, per year | 2 |
| Safer Wanganui collaborative network sustains essential frameworks for action to reduce Wanganui's accident and crime statistics. | Number of meetings held per year. | 6 | 6 |
| | Number of initiatives funded and implemented per year. | 5 | 5 |
| Relationships with tangata whenua are strong and well supported. | Annual satisfaction survey with the representatives of the Tupoho and TamaUpoko Runanga, measuring quality of working relationship with staff. | New | 75% |
| | Number of formal forums held with Nga Rauru and Ngati Apa. | 0 | 2 |
| Iconic cultural events are | Number of iconic events | 2-3 iconic | 2 |



Community and culture

| | | | |
|--------------------------|--|-----------------|--|
| developed and sustained. | (Puanga/Matariki, Whanganui Artists Open Studios, Literary Festival (biennial)) held per year. | events per year | |
|--------------------------|--|-----------------|--|

Library

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|---|--|----------------|
| The Library collection size meets national standards for population size. | Number of items in collection. | 116,000 | 120,000 |
| There will be increased focus on early childhood and service-from-birth initiatives. | Percentage of all preschoolers (0-4 years) in Wanganui that are library members. | 11% | 30% |
| Improved access to heritage and Whanganui information. | The percentage of Te Taurawhiri and Heritage collections that are indexed and digitised. | New | 30% |
| Services to remote/isolated communities and individuals are further developed and sustained. | Number of older people (55+ years) who are library members. | 3,338 | 3,680 |
| | Number of members with Iwi affiliation. | 1,935 | 2,133 |
| | Number of members with River Road addresses. | 337 | 368 |
| Education and training opportunities are able to support life-long literacy, reading, knowledge and skill development. | The number of local Private Training Establishments that the Library works with in the areas of literacy and skill development. | 5 | ≥5 |
| | The number of events, talks and tours that promote the Library's services to groups, individuals and organisations. | 12 | 16 |
| | The percentage of Library users who are fairly or very satisfied with the service provided. | 92% | 92% |
| | The percentage of time the People's Network (APN) is available during its operating hours. | 100% | 100% |



Community and culture

| | | | |
|---|---|------|-------|
| Local communities and individuals are given access to the digital world and the necessary skills and resources to participate. | The percentage of time that staff are available to support and advise APN users during Library operating hours. | 100% | 100% |
| | The number of user contributions of content items to the Library's online resources. | New | 1,000 |
| The local community has access to council and government reports, statistics and other information. | Percentage of opening hours staff are available to assist with access. | 100% | 100% |
| The Wanganui community and its individuals have free and ready access to information, ideas and creative works important to all aspects of their lives. | Percentage of the time Library sites (Davis, Alexander, Gonville) are open.* | 99% | 99% |
| | Percentage of time website is available. | 99% | 99% |

Royal Wanganui Opera House

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|--|--|----------------|
| The building meets the safety requirements of the Building Act 2004. | The building has a current "Building Warrant of Fitness". | 100% | 100% |
| The Royal Wanganui Opera House is a well utilised and popular community asset. | The number of days each year that the Opera House hosts events. | 131 | 123 |
| | The percentage of patrons that are fairly or very satisfied with the Opera House facilities. | New | 70% |
| | The number of patrons who attend shows at the Opera House per year. | 23,000 | 24,000 |



Community and culture

Sarjeant Gallery

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|---|--|----------------|
| Provision of arts, culture and heritage events that are of significant appeal. | The number of visitors to exhibitions and gallery events. | 29,000 | 30,766 |
| | The number of local visitors. | 16,794 | 17,462 |
| Access is provided to the Sarjeant Gallery's collection and other resources. | The number of days that the gallery is open each year.* | 363 | 363 |
| The Sarjeant Gallery has appeal to a wide range of audiences through its education, exhibition, professional and venue hire services. | The number of events held at the gallery. | 22 | 26 |
| | The revenue raised by the gallery from events. | \$10,000 return | \$11,025 |
| The collection is appropriately cared for, developed, enhanced and interpreted. | The percentage of the collection meeting minimum documentation standards. | 80% | 100% |
| | The percentage of the collection that is fully documented with references. | 1% | 25% |
| Exhibition, research and general art appreciation programmes that meet visitor expectations. | The percentage of visitors who are fairly or very satisfied with the gallery's exhibitions. | New | 80% |
| | The percentage of visitors who are fairly or very satisfied with their gallery experience. | New | 80% |

War Memorial Conference and Convention Centre

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|--|--|----------------|
| The facility will be maintained to a standard consistent with community needs. | The community is fairly or very satisfied with the service provided. | 65% | 66% |
| A prompt reservation service will be provided. | Booking enquiries are confirmed the same day. | 100% | 100% |
| Promotion of facility for | Number of bookings is | 158 per year | 180 |



Community and culture

| | | | |
|--|--|------|------|
| optimal use. | increased. | | |
| The historic heritage of the building will be preserved. | The memorial status and architectural integrity of the War Memorial Hall is retained. | 100% | 100% |
| The public will be able to view the book of remembrance. | The book of remembrance is on permanent display for public viewing during hall opening hours, or by appointment. | 100% | 100% |
| The building will be free from graffiti. | Reported graffiti is removed within two hours of notification. | 100% | 100% |

*Opening hours

Library

Davis Central City Library

- Monday: 9.30am to 8.00pm
- Tuesday: 9.30am to 6.00pm
- Wednesday: 9.30am to 6.00pm
- Thursday: 9.30am to 8.00pm
- Friday: 9.30am to 8.00pm
- Saturday: 10.00am to 5.00pm
- Sunday: 10.00am to 3.00pm

Alexander Heritage & Research Library

- Weekdays: 1.00pm to 5.00pm
- Weekends: Closed

Gonville Library

- Monday-Friday: 9.30am to 5.00pm

Mobile Library

- This is a two week timetable and can be found on the Library's website: www.wanganuilibrary.com/sec_mobile_mobile.html

Library website

- 24 hours a day, seven days a week, 365 days a year

Sarjeant Gallery

- Monday-Sunday: 10.30am to 4.30pm
- Public holidays: 10.30am to 4.30pm
- Anzac Day: 1.00pm to 4.30pm
- Closed Christmas Day and Good Friday

Reference Library

- Monday: 2.30pm to 4.30pm
- Friday: 2.30pm to 4.30pm



Community and culture

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 90 | 90 | 32 |
| User fees and other income | 662 | 679 | 959 |
| | 752 | 769 | 991 |
| Costs | | | |
| Operating costs | 2,551 | 2,643 | 2,326 |
| Salaries and wages | 1,901 | 1,958 | 2,596 |
| Debt servicing | 131 | 151 | 171 |
| Council overhead | 811 | 896 | 936 |
| | 5,394 | 5,647 | 6,028 |
| Capital expenditure | | | |
| Capital acquisitions | 303 | 129 | 139 |
| Capital replacements | 594 | 527 | 544 |
| | 897 | 656 | 683 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 20 |
| New loans/(loans repaid) | 496 | 87 | 159 |
| | 496 | 87 | 179 |
| Rates requirement | 5,042 | 5,447 | 5,542 |
| Rates increase | | 8.0% | 1.7% |
| Debt balance | | | 2,354 |



Community and culture

Capital expenditure

| | | 2010/11 \$ |
|--|--------------------------------------|----------------|
| Community development | | |
| Safer Wanganui | CCTV cameras | 12,000 |
| | | 12,000 |
| Library | | |
| Library | Buildings & improvements replacement | 15,000 |
| Library | Book vote | 320,000 |
| Library | Computer equipment additions | 43,000 |
| | | 378,000 |
| War Memorial Conference & Convention Centre | | |
| War Memorial Conference & Convention Centre | Roof protection | 15,000 |
| War Memorial Conference & Convention Centre | Furniture & fittings replacement | 15,000 |
| War Memorial Conference & Convention Centre | Seating & carpets | 34,000 |
| War Memorial Conference & Convention Centre | Curtains | 32,000 |
| | | 96,000 |
| Royal Wanganui Opera House | | |
| Royal Wanganui Opera House | Buildings & improvements replacement | 6,000 |
| | | 6,000 |
| Sarjeant Gallery | | |
| Sarjeant Gallery | Access ramp | 60,000 |
| Sarjeant Gallery | Furniture & fittings additions | 4,000 |
| Sarjeant Gallery | Buildings & improvements replacement | 4,000 |
| Sarjeant Gallery | Tylee Cottage | 2,500 |
| Sarjeant Gallery | Seismic investigation | 100,000 |
| Sarjeant Gallery | Art work additions | 20,000 |
| | | 190,500 |

Community development

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 90 | 90 | 32 |
| User fees and other income | 121 | 116 | 280 |
| | 211 | 207 | 312 |
| Costs | | | |
| Operating costs | 622 | 637 | 863 |
| Salaries and wages | 460 | 474 | 485 |
| Debt servicing | (9) | (6) | (14) |
| Council overhead | 197 | 216 | 252 |
| | 1,270 | 1,321 | 1,586 |
| Capital expenditure | | | |
| Capital acquisitions | 90 | 12 | 12 |
| Capital replacements | 0 | 0 | 0 |
| | 90 | 12 | 12 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 90 | 0 | 0 |
| | 90 | 0 | 0 |
| Rates requirement | 1,060 | 1,127 | 1,285 |
| Rates increase | | 6.3% | 21.3% |
| Debt balance | | | (192) |

Major financial variances

Surf life guard contract now included, previously in Swimming pools activity
 Pasifika Working Party
 "For Our Kids"
 Safer Community initiatives
 Maori Wardens
 Computer Clubhouse
 Computers in Homes
 Arts Coordinator

Library

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 399 | 415 | 386 |
| | 399 | 415 | 386 |
| Costs | | | |
| Operating costs | 325 | 345 | 347 |
| Salaries and wages | 1,193 | 1,228 | 1,252 |
| Debt servicing | 17 | 21 | 10 |
| Council overhead | 276 | 306 | 305 |
| | 1,811 | 1,901 | 1,914 |
| Capital expenditure | | | |
| Capital acquisitions | 93 | 96 | 43 |
| Capital replacements | 341 | 345 | 335 |
| | 434 | 441 | 378 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 130 | 0 | 0 |
| | 130 | 0 | 0 |
| Rates requirement | 1,716 | 1,926 | 1,906 |
| Rates increase | | 12.2% | 11.1% |
| Debt balance | | | 140 |

Major financial variances

The prior year book vote expenditure was partially funded by loans.

Royal Wanganui Opera House

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Costs | | | |
| Operating costs | 105 | 59 | 54 |
| Salaries and wages | 150 | 154 | 153 |
| Debt servicing | 7 | 3 | 11 |
| Council overhead | 46 | 42 | 40 |
| | 308 | 258 | 258 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 14 | 6 | 6 |
| | 14 | 6 | 6 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 0 | (110) | (60) |
| | 0 | (110) | (60) |
| Rates requirement | 322 | 374 | 324 |
| Rates increase | | 16.3% | 0.8% |
| Debt balance | | | 118 |

Major financial variances

No major variances

Sarjeant Gallery

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 0 | 0 | 150 |
| | 0 | 0 | 150 |
| Costs | | | |
| Operating costs | 728 | 809 | 290 |
| Salaries and wages | 0 | 0 | 599 |
| Debt servicing | 58 | 69 | 92 |
| Council overhead | 133 | 158 | 171 |
| | 919 | 1,036 | 1,151 |
| Capital expenditure | | | |
| Capital acquisitions | 20 | 21 | 84 |
| Capital replacements | 223 | 0 | 107 |
| | 243 | 21 | 191 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 20 |
| New loans/(loans repaid) | 235 | 96 | 156 |
| | 235 | 96 | 176 |
| Rates requirement | 927 | 960 | 1,016 |
| Rates increase | | 3.6% | 9.7% |
| Debt balance | | | 1,311 |

Major financial variances

The Sarjeant Gallery activity was brought in house during the year. Changes to the accounting treatment of council overhead and debt servicing led to this one-off increase

War Memorial Conference & Convention Centre

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 67 | 69 | 67 |
| | 67 | 69 | 67 |
| Costs | | | |
| Operating costs | 109 | 112 | 110 |
| Salaries and wages | 66 | 68 | 75 |
| Debt servicing | 10 | 17 | 26 |
| Council overhead | 32 | 35 | 36 |
| | 218 | 232 | 247 |
| Capital expenditure | | | |
| Capital acquisitions | 100 | 0 | 0 |
| Capital replacements | 16 | 176 | 96 |
| | 116 | 176 | 96 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 76 | 118 | 93 |
| | 76 | 118 | 93 |
| Rates requirement | 190 | 221 | 183 |
| Rates increase | | 16.0% | -3.9% |
| Debt balance | | | 397 |

Major financial variances

Increase is due to capital expenditure budget.

Regional Museum

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 75 | 78 | 75 |
| | 75 | 78 | 75 |
| Costs | | | |
| Operating costs | 662 | 681 | 662 |
| Salaries and wages | 32 | 33 | 32 |
| Debt servicing | 48 | 46 | 45 |
| Council overhead | 126 | 139 | 133 |
| | 868 | 900 | 872 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | (35) | (17) | (30) |
| | (35) | (17) | (30) |
| Rates requirement | 828 | 839 | 827 |
| Rates increase | | 1.3% | -0.1% |
| Debt balance | | | 581 |

Major financial variances

No major variances



Strategy and development

The scope

More detailed information on each of these activities can be found in Volume 2 of the Wanganui District Council 10-Year Plan 2009-2019. This can be obtained from the Customer Services Desk, Municipal Office Building, 101 Guyton Street, Wanganui or on the council website www.wanganui.govt.nz. Variations from the 10-Year Plan can be found on pages 16-20 of this Annual Plan.

Economic development

Economic development is the process which influences growth and development of the district's economy to enhance the economic and social wellbeing of the community. Our goal is to foster economic growth and wellbeing in order to improve business success, employment opportunities and the wealth of the community.

Strategy and policy

The Strategy and policy activity combines the Environmental policy activity (which covers the development of the District Plan and other environmental requirements under the Resource Management Act 1991) with our policy requirements – social, economic and cultural. It is also responsible for the development of bylaws, the Annual and 10-Year Plans and other processes under the Local Government Act such as the Community Outcomes. Our goal is to provide quality advice and to coordinate council's strategy direction with development to ensure a sustainable future.

The key issues

Economic development

- Relocating the Visitor Information Centre has been recognised as key to improving our visitor services and the image of Wanganui. A revamped Visitor Information Centre will be positioned in the heart of our visitor riverbank hub and will provide an outstanding, attractive and accessible centre for both visitors and Wanganui residents.
- Wanganui's vision for its riverfront will be further developed in 2010/11 with \$150,000 included in this plan to develop initial designs and begin public consultation.
- Council has allocated \$350,000 from the Economic development budget for the image building of Wanganui. A Visitor Strategy for the district was adopted in 2009/10 and two implementation groups established – a council Visitor Committee and a Visitor Industry Forum. Both groups will work to enhance Wanganui's image and position our district as a great place to live and visit.
- Council's Impact Fund is a contestable pool of funding available to organisations that can deliver significant economic impact through projects, initiatives or events in Wanganui or the wider region. A review of this fund's criteria is now under way in order to establish a consistent and equitable structure on which to base funding decisions.
- Economic development initiatives that benefit the rural sector will continue to be investigated.
- Council has deferred work on a Glass Museum and construction of an audio-visual space to relay the 'Wanganui Story' at the new Visitor Information Centre.



Strategy and development

Strategy and policy

- Changes to the Local Government Act intended to improve the transparency, accountability and financial management of local government will be enacted in 2010 and will alter the way local government operates in the future. These measures include changes to the 10-Year Plan process, financial management and reporting, Community Outcomes and performance reporting.
- The District Plan rolling review continues during 2010/11. This is a review of the entire District Plan but it is broken down into manageable parts by reviewing topic areas. There are also individual plan changes being carried out which consider specific issues facing the district.
- The District Plan review progress target of 66% is no longer applicable. The project started later than anticipated following extensive preparation and consultation with council. As a result, the District Plan review period has been extended by almost a year. The target for the 2010/11 year has changed to 10%.
- The target of four school or education centre visits can no longer be accommodated. In previous years this service was provided in collaboration with the Department of Conservation; however, this relationship has not continued. A reduction in staff numbers and a focus on the District Plan review has constrained internal resources. The target for the 2010/11 year has changed to one.

Service levels, performance measures and targets

Note:

'Actual achievement from 10-Year Plan 2009-2019' refers to the actual result from the Annual Report 2007/08 as recorded in the 10-Year Plan 2009-2019. Where this differs from the Annual Report it will be noted and if a measure has not been reported on before then it will say 'New'. It is important that we track progress over the period of the 10-Year Plan from a beginning point or 'baseline'.

Economic development

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|---|--|------------------|
| A successful advocacy role is performed to facilitate economic growth. | Customers rate their contact with Economic development as good or very good. | 93% | 95% |
| New business is attracted to the district. | Number of new businesses starting up. | 0 | Increasing trend |
| Wanganui is effectively promoted as a visitor destination. | Visitor guest nights will increase. | 197,800 | 213,900 |
| <i>i</i> -Site provides personal service that meets customer expectations. | The Visitor Information Network survey will show that customers are satisfied with <i>i</i> -Site services. | 90-98% | 94% |
| <i>i</i> -Site is easy for visitors to find, handy and has convenient opening hours. | The Accreditation Audit will show that the <i>i</i> -Site premise met accessibility standards.* | 85% | 90% |
| Business education and training courses meet the needs of the business | People who attend these courses rate them as good or very good. | 0 | 90% |



Strategy and development

| | | | |
|---|--|------|--------|
| community. | | | |
| The services delivered by the Wanganui Educational Institute (Glass School) are of a good standard to meet industry expectations. | The Wanganui Educational Institute complies with NZQA performance standards and the annual NZQA Audit is completed without findings. | 100% | 100% |
| The Wanganui Glass School is operated effectively. | Whanganui UCOL is satisfied with its partnership in the Wanganui Glass School. | 0 | 100% |
| | Whanganui UCOL is satisfied with service delivery at the Wanganui Glass School. | 0 | 100% |
| Broadband services will be improved. | Number of kilometres of open access fibre optic cable laid. | 0 | 0-25km |

Strategy and policy

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|---|--|----------------|
| Community participation in 10-Year and annual planning processes is encouraged. | Summary documents will pass Audit NZ quality standards. | 100% | 100% |
| The desired outcomes of the community are regularly canvassed. | Council will facilitate the process of identifying Community Outcomes at least once every six years. | Reviewed 2008 | 0 |
| Community wellbeing is regularly monitored. | A Community Outcomes Monitoring Report will be produced at least once every three years. | 0 | 100% |
| The District Plan is kept relevant to the needs of the district. | Percentage completed of the District Plan review. | 0 | 10% |
| Bylaws are effective and up to date. | Compliance with Local Government Act review provisions, i.e. five years after they are made and 10 years thereafter. | 0 | 100% |
| Policy documents and plans are developed to meet council and operational requirements. | Operational areas of council rate the quality of the policies and plans developed for their areas as good or very good. | 100% | 100% |
| Environmental education services are provided. | Number of school or education centre events that staff attend each year. | 4 | 1 |



Strategy and development

***Opening hours**

***i*-Site Visitor Centre**

- Monday-Friday: 8.30am to 5.00pm
- Weekends and public holidays: 9.00am to 3.00pm
- Closed Christmas Day



Strategy and development

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 390 | 404 | 391 |
| | 390 | 404 | 391 |
| Costs | | | |
| Operating costs | 1,342 | 1,439 | 1,366 |
| Salaries and wages | 1,170 | 1,143 | 1,256 |
| Debt servicing | 17 | 23 | (5) |
| Council overhead | (51) | (47) | (31) |
| | 2,478 | 2,558 | 2,587 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 1,200 |
| Capital replacements | 450 | 566 | 0 |
| | 450 | 566 | 1,200 |
| Capital funding | | | |
| Transfer from/(to) special funds | (352) | (352) | (322) |
| New loans/(loans repaid) | (118) | 273 | 740 |
| | (470) | (78) | 419 |
| Rates requirement | 3,008 | 2,799 | 2,978 |
| Rates increase | | -7.0% | 6.4% |
| Debt balance | | | 306 |



Strategy and development

Capital expenditure

Economic development

Economic development
Information Centre

Riverfront precinct development
Buildings & improvements additions

| 2010/11 |
|-----------|
| \$ |
| 150,000 |
| 1,050,000 |
| <hr/> |
| 1,200,000 |

Economic development

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 64 | 67 | 64 |
| | 64 | 67 | 64 |
| Costs | | | |
| Operating costs | 969 | 1,039 | 1,037 |
| Salaries and wages | 446 | 459 | 475 |
| Debt servicing | 3 | 12 | 4 |
| Council overhead | 258 | 292 | 291 |
| | 1,675 | 1,802 | 1,806 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 1,200 |
| Capital replacements | 450 | 566 | 0 |
| | 450 | 566 | 1,200 |
| Capital funding | | | |
| Transfer from/(to) special funds | (30) | (30) | 0 |
| New loans/(loans repaid) | (78) | 350 | 740 |
| | (108) | 320 | 740 |
| Rates requirement | 2,170 | 1,981 | 2,202 |
| Rates increase | | -8.7% | 1.5% |
| Debt balance | | | 429 |

Major financial variances

No major variances

Strategy and policy

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 327 | 336 | 327 |
| | 327 | 336 | 327 |
| Costs | | | |
| Operating costs | 373 | 400 | 330 |
| Salaries and wages | 724 | 683 | 782 |
| Debt servicing | 15 | 11 | (9) |
| Council overhead | (308) | (339) | (322) |
| | 803 | 756 | 780 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Capital funding | | | |
| Transfer from/(to) special funds | (322) | (322) | (322) |
| New loans/(loans repaid) | (40) | (77) | 0 |
| | (362) | (398) | (322) |
| Rates requirement | 838 | 818 | 775 |
| Rates increase | | -2.4% | -7.5% |
| Debt balance | | | (123) |

Major financial variances

No major variances



Infrastructure

The scope

More detailed information on each of these activities can be found in Volume 2 of the Wanganui District Council 10-Year Plan 2009-2019. This can be obtained from the Customer Services Desk, Municipal Office Building, 101 Guyton Street, Wanganui or on the council website www.wanganui.govt.nz. Variations from the 10-Year Plan can be found on pages 16-20 of this Annual Plan.

Transport

Roading

The Roothing activity manages the district's roads, bridges, traffic management and control systems and streetlights.

Footpaths and berms

Provides a network of urban and rural footpaths and walkways, berms and street furniture (seats/benches, bus shelters, rubbish bins).

Airport

Council's joint venture provincial airport provides sealed and grass runways and passenger terminal facilities for scheduled aircraft services and for commercial and private aircraft. It also provides property and infrastructure for aircraft storage, allied aviation and general service businesses.

Sea port

Council has leased the business of operating and maintaining the Wanganui Port to a private provider. The facility offers berthing and freight handling for shallow draft vessels as well as facilities for commercial and recreational boats. Port infrastructure also confines the coastal portion of the Whanganui River to its existing alignment.

CBD parking

Manages 410 off-street rental and pay and display spaces and about 724 kerbside spaces and time restricted areas covering more than 1118 time limit spaces around the Central Business District.

Water

Water supply

Water for Wanganui is currently sourced from Kai Iwi, Aramoho, Abelard and Heloise. Aramoho bore water is treated on-site. Kai Iwi, Abelard and Heloise bore waters are chlorinated at Westmere Reservoirs.

Four rural schemes are also operated at Fordell, Mowhanau, Maxwell and Westmere. Mowhanau is considered part of the urban system.

Water for the Westmere scheme is drawn from the City reservoirs.



Infrastructure

Stormwater

A single pipe system is being separated to provide a wastewater network and a stormwater network.

Wastewater

The system includes a network within the Wanganui urban area and two rural systems at Marybank and Mowhanau. The wastewater scheme construction is nearing completion which will see all sewage discharges to the river cease and treated sewage and trade waste discharged through the outfall to the sea.

Waterways and natural drainage

This network of open drains, streams, detentions, natural features and storm flow paths is critical to allow or mitigate flooding impacts within the urban area. Many of these natural assets are on private property and require protection through the District Plan.

Waste

Waste minimisation

This activity is based on the support and protection of waste reduction, reuse and recycling to maintain the health and sustainability of our community and natural environment.

The key issues

Roading

- Council has had a \$2.0M reduction in New Zealand Transport Agency (NZTA) subsidies for 2010/11 due to a Government decision to spend more money on 'Roads of National Significance'. This means there are some roading projects that were identified in the 10-Year Plan 2009-2019 that will be reprioritised. (See pages 18-19 for more information on variation to this programme). Council recognises that its roading network may be at greater risk as a result of these exclusions and deferrals but can not deliver on its approved work programme without this subsidy. Council is actively lobbying Government to reinstate the subsidies for Wanganui district roads; however, the Government has indicated that reinstatement of funding for Wanganui and other provincial towns is unlikely.
- Work will be undertaken in 2010/11 to develop an Industrial Transport Strategy to highlight the specific needs and demands of the Heads Road area. Consultation will be sought with all interested parties and the strategy will also consider the additional infrastructural needs of this zone.
- Forestry Consultant Ian Moore completed a study for the Wanganui Rural Community Board, examining the negative effects of forestry harvest on rural roads. The last two decades have seen intense phases of forestation in the Wanganui region, which means forest harvest schedules will coincide – changing future road use patterns. The most significant effects are expected to be during the 2020-2030 period; however, council is starting to plan now in order to ensure the integrity of the rural roading network is maintained.
- Southern Entranceway work is underway, with NZTA working with council on this development. The work is paid for by NZTA and council has been involved in the design work. The three entranceways to Wanganui (north, south and west) have all been identified for improvement.
- Work on the intersection between Purnell Street, London Street and Carlton Avenue is planned in 2010/11. Work on the intersection between Purnell Street, Jackson



Infrastructure

Street and Alma Road is also planned in 2010/11. Work on these intersections will align with a new 'no parking' area on Purnell Street, outside Wanganui High School. A parking/stopping area will be developed on London Street and a new cycle lane will be developed on Purnell Street.

- Council will actively support Federated Farmers advocating for the Government to lift the financial assistance rate from 60% to 90%.
- Appendix 4 of the 'Executive Summary' details the 2010/11 urban road reseal programme.

Footpaths and berms

- Appendix 3 of the 'Executive Summary' details the 2010/11 footpath renewal programme.

Airport

- The target of used commercial building space at the airport was inaccurate as it did not encompass the entire airport and was lower than the actual area available. The target has changed in this Annual Plan from 7,580m² to 19,825m².

Sea port

- Council has historically leased the business of operating and maintaining the Wanganui Port to a private provider. However, a difference of opinion over the terms of the lease between the port operator and the council has resulted in a legal impasse. Negotiations are in progress and any agreement will impact on the Annual Plan – however, at this stage the council can not quantify what this will be. A Local Port Bill will be used so negotiations have legal sanction.
- The port's infrastructure is in poor condition. There is a need to prepare a business plan and implement an asset renewal programme.

Central Business District parking

- Council had proposed through the draft Annual Plan that parking fees at locations outside Victoria Avenue increase to \$1.00 an hour. However, following additional research (and taking into account the likely recommendations of the Parking Strategy due in September) it was instead decided to raise parking fees at pay and display areas to \$0.50 per hour. All other parking fees at locations outside Victoria Avenue will remain the same.
- The CBD parking activity will be further reviewed. The review will consider additional patrolling of car parks, patrolling hours, and the number and placement of metered parks.
- The Firestone car park at 88 St Hill Street (which had 77 parks and generated approximately \$35,000 per year) is now unavailable as a result of inner city developments. The development, once completed, will include a single level car park that can accommodate not less than 71 cars. The parking strategy review will address the flow-on effects of the change to the Firestone car park.
- Council operated a three-month trial of free parking between 8.30am to 10.00am, Monday-Friday in Victoria Avenue, for Super Gold Card holders. This trial was reviewed as part of the Annual Plan deliberation process and it was decided to extend its run until 30 March 2011 when a further review will be undertaken.

Water supply

- Council has successfully constructed two soft water bores (Abelard and Heloise) that contribute to long-term financial savings for the community. Council is now working to maximise the overall performance of the city water supply. This includes installing a



Infrastructure

small softening plant at the reservoir. This will ensure the consistency of volume and quality in the long term.

- The water hardness target should be based on an average reading to better respond to daily fluctuations for operational variations. The target for 2010/11 has changed to an 'average of < 100 ppm for nine months of the year'.

Stormwater

- The stormwater network has variable levels of protection against storm events. Some areas of the city are at significant risk of flooding during major storm events which may impact on houses, industry and property. For most storm events, road flooding regularly occurs and in major events road access is lost and damage can occur. Any further development, including in-fill housing, will increase the impacts.
- \$150,000 has been budgeted for a stormwater strategy to be completed in 2010/11 which will evaluate major catchments including Otamatea, Springvale, Mosston and Balgownie.

Waste minimisation

- Council is still debating to what level it should provide waste and recycling services to the community. Investigation of waste management and minimisation programmes will be undertaken in 2010/11.
- Council no longer operates an agrichemical container collection facility. This service is now being delivered from an independent premise in town (Farmlands) and, as such, is no longer a waste minimisation performance measure.

Service levels, performance measures and targets

Note:

'Actual achievement from 10-Year Plan 2009-2019' refers to the actual result from the Annual Report 2007/08 as recorded in the 10-Year Plan 2009-2019. Where this differs from the Annual Report it will be noted and if a measure has not been reported on before then it will say 'New'. It is important that we track progress over the period of the 10-Year Plan from a beginning point or 'baseline'.

Roading

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|---|--|----------------|
| Roads are smooth and of a quality standard. | Percentage kilometres of roads in the district that are smooth as measured by Smooth Traffic Exposure. | 79% | >79% |
| | Percentage kilometres of roads in the district that are below a roughness level of 180 as measured by NAASRA ³ . | >92% | >90% |

³ NAASRA (National Association of Australian State Roading Authorities) count is the standard measure of road roughness).



Infrastructure

| | | | |
|---|--|-----|------|
| | The district roads are to have an average road roughness below 110 NAASRA counts. | 102 | <110 |
| Provision of safe and secure roads. | Number of reported injury crashes per year. | 65 | <64 |
| | Number of fatal/serious injury crashes per year. | 22 | <22 |
| | Number of reported injury crashes per 100 million vehicle kilometres travelled. | <53 | <52 |
| The roading network meets the needs of users. | Percentage of residents who are fairly or very satisfied with the roading network. | 65% | >65% |
| | Percentage of written complaints that are responded to within five working days. | 90% | 90% |

Footpaths and berms

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|--|--|----------------|
| The footpath network will be of a quality standard to meet the needs of users. | Percentage of the community who are fairly or very satisfied with footpath surfaces. | 59% | 50% |
| | Percentage of the time written or verbal complaints are responded to within five working days. | 90% | 90% |
| | Number of footpath related defects per year as reported to council's Customer Services. | 189 | <253 |
| | Percentage of street tree trimming requests responded to within five working days. | 90% | 90% |

Airport

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|---|--|----------------|
| The airport is safe and required maintenance is carried out to a high | Percentage compliance with annual Civil Aviation Authority Part 139 Certification | 100% | 100% |



Infrastructure

| | | | |
|--|---|-------|--------|
| standard. | concerning runway maintenance, security, safety, emergency and management systems. | | |
| The terminal and other passenger services are pleasant and modern and meet the needs of customers. | The percentage of users who are fairly or very satisfied with the terminal facilities and other passenger services. | 68% | 75% |
| The airport area is developed and encourages airport specific economic growth. | The area (m ²) of used commercial building space at the airport. | 7,580 | 19,825 |

Sea port

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|----------------------------|--|--|----------------|
| The port is well utilised. | The number of commercial vessel visits per year. | 12 | 12 |
| The port is safe. | The number of accidents or incidents per year. | 0 | 0 |

Central Business District parking

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|--|--|----------------|
| Parking assets will be well maintained and fit for operation. | Percentage of time that meters are operating properly, including the timing mechanism. | New | 98% |

Water supply

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|---|--|----------------|
| The maintenance of a water supply system capable of delivering adequate quality and quantity of water. | Routine priority leak repairs will be completed within five working days of notification. | 91.75% | 90% |



Infrastructure

| | | | |
|--|--|-----------------------------|--|
| | High priority leak repairs will be commenced within six hours of notification. | 100% | 95% |
| | Hydrants tested will comply with the New Zealand Fire Service's code of practice. | 74% | 85% |
| | Horizons Regional Council consent conditions will be complied with, or mitigation undertaken if transgressions occur. | 100% | 95% |
| | The council will maintain a Bb grading and comply with the Drinking Water Standards for New Zealand, or mitigation undertaken if transgressions occur. | 100% | 100% |
| | Water will be available to serviced properties at all times. | 99.9% | 99% |
| | Water hardness levels across urban reticulation area. | Water hardness scale 180ppm | Average <100ppm for 9 months of the year |

Stormwater

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|--|--|----------------|
| Provision of a functional and reliable stormwater service. | Percentage of routine priority repairs completed within five working days of notification. | 93.37% | ≥90% |
| | Percentage of high priority repairs commenced within six hours of notification. | 100% | ≥90% |
| Protection of property and people from the impacts of flooding. | Number of instances per year of water entering residential houses reported to council (up to a 1:10 year storm event). | 0 | 10 |



Infrastructure

Wastewater

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|--|--|------------------|
| Provision of a safe and reliable wastewater service and reticulation network. | Percentage of routine priority repairs completed within five working days of notification. | 93.40% | ≥90% |
| | Percentage of high priority repairs commenced within six hours of notification. | 100% | ≥90% |
| The adverse effects from wastewater on the environment will be minimised. | Discharge of stormwater including diluted wastewater to sea outfall. | 0.4% | <10% of the time |
| | Discharge of fully treated wastewater to sea outfall (% of tests within consent limits). | 73% | >80% |

Waterways and natural drainage

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|--|--|----------------|
| Warnings and responses are provided in response to rising flood waters. | Whanganui River Flood Action Plan response compliance. | 100% | 100% |

Waste minimisation

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|--|--|----------------|
| Waste minimisation and waste collection services are accessible. | Rural refuse will be collected weekly. | 52 collections per year | 52 |
| | Facilities for domestic hazardous waste disposal will be provided at the transfer station. | 100% of the time it is open | 100% |



Infrastructure

| | | | |
|--|--|-------------------------|---------|
| | A free community Recycling Centre will be provided at Peat Street, 24 hours a day, seven days a week. | 100% | 100% |
| | A kerbside recycling pick-up service will be provided each month for all households unable to access the Recycling Centre due to disability or being car-less. | 12 collections per year | 12 |
| Opportunities to support waste management initiatives are provided. | Number of school information and education visits made each year to talk about waste minimisation opportunities. | 6 | 6 |
| | Number of school visits to the Recycling Centre hosted each year. | 8 | 6 |
| | Amount of product recycled through the Recycling Centre per year. | ≥19,434m ³ | >20,000 |
| | The number of users of the Recycling Centre per day average. | >300 | >340 |
| Waste management services are effective. | Number of complaints about the rural bin sites per year. | 5 | <6 |
| | Number of complaints about the peri-urban refuse collection service. | 6 | <6 |
| Negative effects of landfill waste on the environment are minimised. | Resource consent conditions for Balgownie landfill (monitored for gas and leachates) are complied with. | 100% | 100% |

Transport

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 8,017 | 8,755 | 7,743 |
| User fees and other income | 2,975 | 3,097 | 3,041 |
| | 10,993 | 11,852 | 10,784 |
| Costs | | | |
| Operating costs | 7,366 | 7,639 | 7,085 |
| Salaries and wages | 758 | 780 | 829 |
| Debt servicing | 617 | 717 | 648 |
| Council overhead | 932 | 1,034 | 949 |
| | 9,672 | 10,171 | 9,511 |
| Capital expenditure | | | |
| Capital acquisitions | 2,051 | 2,620 | 2,185 |
| Capital replacements | 6,040 | 6,336 | 5,671 |
| | 8,091 | 8,956 | 7,856 |
| Capital funding | | | |
| Transfer from/(to) special funds | 180 | 125 | 125 |
| New loans/(loans repaid) | 1,363 | 1,506 | 1,008 |
| | 1,543 | 1,631 | 1,133 |
| Rates requirement | 5,228 | 5,644 | 5,450 |
| Rates increase | | 8.0% | -3.4% |
| Debt balance | | | 9,163 |

Transport

Capital expenditure

| | | 2010/11 |
|---------------------------------------|--------------------------------------|------------------|
| | | \$ |
| Footpaths & berms | | |
| Footpaths & berms | Infrastructure replacement | 312,000 |
| | | 312,000 |
| Airport | | |
| Airport | Buildings & improvements additions | 2,500 |
| Airport | Plant & equipment additions | 2,500 |
| Airport | Plant & equipment replacement | 2,000 |
| Airport | Furniture & fittings replacement | 1,250 |
| | | 8,250 |
| Roading | | |
| Emergency management - first response | Infrastructure replacement | 300,000 |
| Minor safety projects | Infrastructure additions | 850,000 |
| River Road seal extension | Infrastructure additions | 770,000 |
| Rehabilitation | Riverbank protection - Somme Pde | 410,000 |
| Unsealed road metalling | Infrastructure replacement | 432,000 |
| Sealed road resurfacing | Infrastructure replacement | 2,435,400 |
| Drainage renewals | Infrastructure replacement | 1,289,000 |
| Pavement rehabilitation | Infrastructure replacement | 346,680 |
| Structures components replacements | Infrastructure replacement | 356,000 |
| Traffic services renewals | Infrastructure replacement | 193,760 |
| | | 7,382,840 |
| Sea port | | |
| Harbour Endowment | 309 Heads Rd | 50,000 |
| Harbour Endowment | Gas building | 100,000 |
| | | 150,000 |
| CBD parking | | |
| Parking | Buildings & improvements replacement | 3,000 |
| | | 3,000 |

Roading

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 8,017 | 8,755 | 7,743 |
| User fees and other income | 369 | 380 | 369 |
| | 8,387 | 9,135 | 8,112 |
| Costs | | | |
| Operating costs | 5,235 | 5,385 | 4,944 |
| Salaries and wages | 329 | 338 | 367 |
| Debt servicing | 547 | 633 | 530 |
| Council overhead | 466 | 509 | 449 |
| | 6,576 | 6,865 | 6,290 |
| Capital expenditure | | | |
| Capital acquisitions | 1,960 | 2,615 | 2,030 |
| Capital replacements | 5,712 | 6,017 | 5,353 |
| | 7,672 | 8,632 | 7,383 |
| Capital funding | | | |
| Transfer from/(to) special funds | 200 | 145 | 145 |
| New loans/(loans repaid) | 1,149 | 1,329 | 1,030 |
| | 1,349 | 1,474 | 1,175 |
| Rates requirement | 4,513 | 4,889 | 4,386 |
| Rates increase | | 8.3% | -2.8% |
| Debt balance | | | 7,601 |

Major financial variances

Note that reductions in NZTA subsidy and associated expenditure have been removed.

Footpaths and berms

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 7 | 7 | 7 |
| | 7 | 7 | 7 |
| Costs | | | |
| Operating costs | 610 | 625 | 669 |
| Salaries and wages | 28 | 29 | 28 |
| Debt servicing | 4 | 20 | 23 |
| Council overhead | 116 | 127 | 134 |
| | 758 | 800 | 855 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 303 | 312 | 312 |
| | 303 | 312 | 312 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 234 | 200 | 0 |
| | 234 | 200 | 0 |
| Rates requirement | 820 | 906 | 1,161 |
| Rates increase | | 10.4% | 41.5% |
| Debt balance | | | 310 |

Major financial variances

No major variances

Sea port

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 1,379 | 1,451 | 1,400 |
| | 1,379 | 1,451 | 1,400 |
| Costs | | | |
| Operating costs | 977 | 1,097 | 918 |
| Salaries and wages | 114 | 118 | 114 |
| Debt servicing | 0 | 0 | 19 |
| Council overhead | 199 | 237 | 198 |
| | 1,290 | 1,451 | 1,250 |
| Capital expenditure | | | |
| Capital acquisitions | 89 | 0 | 150 |
| Capital replacements | 0 | 0 | 0 |
| | 89 | 0 | 150 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Rates requirement | 0 | 0 | 0 |
| Rates increase | | | |
| Debt balance | | | 260 |

Major financial variances

No major variances

Central Business District parking

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 1,005 | 1,035 | 1,045 |
| | 1,005 | 1,035 | 1,045 |
| Costs | | | |
| Operating costs | 418 | 404 | 429 |
| Salaries and wages | 203 | 209 | 202 |
| Debt servicing | 0 | 0 | 0 |
| Council overhead | 113 | 119 | 121 |
| | 734 | 732 | 753 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 25 | 3 | 3 |
| | 25 | 3 | 3 |
| Capital funding | | | |
| Transfer from/(to) special funds | (20) | (20) | (20) |
| New loans/(loans repaid) | 0 | 0 | 0 |
| | (20) | (20) | (20) |
| Rates requirement | (226) | (279) | (269) |
| Rates increase | | 23.6% | 19.1% |
| Debt balance | | | 0 |

Major financial variances

No major variances

Water

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 254 | 0 |
| User fees and other income | 3,909 | 4,126 | 3,716 |
| | 3,909 | 4,380 | 3,716 |
| Costs | | | |
| Operating costs | 5,199 | 5,884 | 5,358 |
| Salaries and wages | 1,095 | 1,230 | 1,001 |
| Debt servicing | 3,703 | 3,921 | 4,162 |
| Council overhead | 1,146 | 1,385 | 1,228 |
| | 11,143 | 12,420 | 11,750 |
| Capital expenditure | | | |
| Capital acquisitions | 6,656 | 5,444 | 4,882 |
| Capital replacements | 1,851 | 2,317 | 2,387 |
| | 8,506 | 7,761 | 7,269 |
| Capital funding | | | |
| Transfer from/(to) special funds | 25 | 25 | 25 |
| New loans/(loans repaid) | 3,445 | 2,760 | 2,682 |
| | 3,470 | 2,785 | 2,707 |
| Rates requirement | 12,271 | 13,016 | 12,597 |
| Rates increase | | 6.1% | -3.2% |
| Debt balance | | | 56,824 |

Water

Capital expenditure

| | | 2010/11 \$ |
|---------------------------------------|---|------------------|
| Stormwater | | |
| Stormwater - urban reticulation | Connections | 100,000 |
| Stormwater - urban reticulation | Stormwater monitoring | 200,000 |
| Stormwater - urban reticulation | Integrated catchment management infrastructure | 150,000 |
| Stormwater separation | Sep Gilbert 1 (Hinau) - contract TBA | 670,000 |
| Stormwater separation | Sep Gilbert 2 (Raupo) - contract TBA | 1,211,000 |
| Stormwater separation | Sep Gilbert 3 - contract TBA | 717,000 |
| Stormwater separation | Sep Castlecliff 4 - contract TBA | 498,000 |
| | | 3,546,000 |
| City water supply | | |
| Fordell rural scheme | New connections | 3,000 |
| Fordell rural scheme | Infrastructure replacement | 25,000 |
| Maxwell rural scheme | New connections | 1,000 |
| Maxwell rural scheme | Infrastructure replacement | 1,000 |
| Westmere rural scheme | New connections | 2,000 |
| Westmere rural scheme | Infrastructure replacement | 10,000 |
| Urban reticulation | Meters & backflows | 50,000 |
| Urban reticulation | New connections | 150,000 |
| Urban reticulation | Meters & backflows | 50,000 |
| Urban reticulation | Valves & hydrants | 50,000 |
| Urban reticulation | PRVs | 30,000 |
| Urban reticulation | Connection replacements | 400,000 |
| Urban reticulation | Mt View Rd - Shakespeare - Durie Vale WS renewal | 125,000 |
| Urban reticulation | Mt View Rd - no.160 to no.197 | 100,000 |
| Urban reticulation | Abbot St - Duigan St to Puriri St | 45,000 |
| Urban reticulation | Great North Rd - Virginia to Holdsworth | 300,000 |
| Urban reticulation | Westmere - Tayforth to end | 250,000 |
| Urban reticulation | Mitchell St - Somme Pde to Hylton | 85,000 |
| Urban reticulation | Springvale Rd - Sussex to no.124 | 45,000 |
| Urban reticulation | Mowhanau - Sunset Pde | 10,000 |
| Water urban supply | Water softening | 330,000 |
| Water urban supply | Pump overhaul | 25,000 |
| Water urban supply | VSD replacement | 50,000 |
| Water urban supply | Scada/control upgrades | 30,000 |
| Water urban supply | Pipe replacements | 50,000 |
| Water urban supply | Gilligans bridge - pipe replacements | 30,000 |
| Water urban supply | Hydrant/valve/meter replacements | 15,000 |
| Water urban supply | Electrical | 50,000 |
| | | 2,312,000 |
| Waterways and natural drainage | | |
| Waterways and natural drainage | Infrastructure additions | 50,000 |
| | | 50,000 |
| Wastewater | | |
| Wastewater - urban reticulation | Connections | 75,000 |
| Wastewater - urban reticulation | Flow monitoring NIWA sites | 150,000 |
| Wastewater - urban reticulation | City wide pump station upgrades | 300,000 |
| Wastewater - urban reticulation | Overflow manhole construction / alterations | 100,000 |
| Wastewater - urban reticulation | Infrastructure replacement | 510,667 |
| Wastewater - pump stations | Aquascreen | 100,000 |
| Mowhanau wastewater | Treatment plant upgrade works - consent requirement | 15,000 |
| Marybank wastewater | Infrastructure additions | 10,000 |
| Wastewater treatment plant | Microscreen UV consent | 100,000 |
| | | 1,360,667 |

Water supply

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 2,069 | 2,130 | 2,091 |
| | 2,069 | 2,130 | 2,091 |
| Costs | | | |
| Operating costs | 2,182 | 2,173 | 2,264 |
| Salaries and wages | 331 | 377 | 384 |
| Debt servicing | 1,168 | 1,101 | 1,126 |
| Council overhead | 458 | 497 | 515 |
| | 4,139 | 4,149 | 4,288 |
| Capital expenditure | | | |
| Capital acquisitions | 804 | 210 | 536 |
| Capital replacements | 1,365 | 1,792 | 1,776 |
| | 2,169 | 2,002 | 2,312 |
| Capital funding | | | |
| Transfer from/(to) special funds | 25 | 25 | 25 |
| New loans/(loans repaid) | (669) | (1,242) | (569) |
| | (644) | (1,217) | (544) |
| Rates requirement | 4,883 | 5,237 | 5,053 |
| Rates increase | | 7.2% | 3.5% |
| Debt balance | | | 14,709 |

Major financial variances

No major variances

Stormwater

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 100 | 103 | 100 |
| | 100 | 103 | 100 |
| Costs | | | |
| Operating costs | 149 | 154 | 276 |
| Salaries and wages | 188 | 224 | 181 |
| Debt servicing | 2,012 | 2,254 | 2,369 |
| Council overhead | 61 | 74 | 88 |
| | 2,410 | 2,707 | 2,914 |
| Capital expenditure | | | |
| Capital acquisitions | 4,664 | 4,528 | 3,546 |
| Capital replacements | 85 | 0 | 0 |
| | 4,749 | 4,528 | 3,546 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 3,527 | 3,400 | 2,700 |
| | 3,527 | 3,400 | 2,700 |
| Rates requirement | 3,532 | 3,732 | 3,660 |
| Rates increase | | 5.7% | 3.6% |
| Debt balance | | | 32,937 |

Major financial variances

No major variances

Wastewater

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 1,740 | 1,885 | 1,525 |
| | 1,740 | 1,885 | 1,525 |
| Costs | | | |
| Operating costs | 2,330 | 2,567 | 2,298 |
| Salaries and wages | 507 | 558 | 365 |
| Debt servicing | 521 | 554 | 680 |
| Council overhead | 517 | 609 | 512 |
| | 3,874 | 4,288 | 3,855 |
| Capital expenditure | | | |
| Capital acquisitions | 1,138 | 654 | 750 |
| Capital replacements | 401 | 526 | 611 |
| | 1,538 | 1,180 | 1,361 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 592 | 351 | 500 |
| | 592 | 351 | 500 |
| Rates requirement | 3,080 | 3,231 | 3,191 |
| Rates increase | | 4.9% | 3.6% |
| Debt balance | | | 9,323 |

Major financial variances

No major variances

Waterways and natural drainage

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 254 | 0 |
| User fees and other income | 0 | 8 | 0 |
| | 0 | 262 | 0 |
| Costs | | | |
| Operating costs | 539 | 989 | 521 |
| Salaries and wages | 68 | 70 | 71 |
| Debt servicing | 3 | 11 | (13) |
| Council overhead | 111 | 206 | 114 |
| | 721 | 1,277 | 693 |
| Capital expenditure | | | |
| Capital acquisitions | 50 | 51 | 50 |
| Capital replacements | 0 | 0 | 0 |
| | 50 | 51 | 50 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | (5) | 251 | 50 |
| | (5) | 251 | 50 |
| Rates requirement | 776 | 816 | 693 |
| Rates increase | | 5.2% | -10.7% |
| Debt balance | | | (145) |

Major financial variances

No major variances

Waste minimisation

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 100 | 154 | 120 |
| | 100 | 154 | 120 |
| Costs | | | |
| Operating costs | 391 | 455 | 409 |
| Salaries and wages | 70 | 72 | 69 |
| Debt servicing | 185 | 180 | 189 |
| Council overhead | 84 | 103 | 92 |
| | 729 | 809 | 758 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | (76) | (63) | (18) |
| | (76) | (63) | (18) |
| Rates requirement | 705 | 718 | 656 |
| Rates increase | | 1.8% | -7.0% |
| Debt balance | | | 2,511 |

Major financial variances

No major variances



Corporate and governance

The scope

More detailed information on each of these activities can be found in Volume 2 of the Wanganui District Council 10-Year Plan 2009-2019. This can be obtained from the Customer Services Desk, Municipal Office Building, 101 Guyton Street, Wanganui or on the council website www.wanganui.govt.nz. Variations from the 10-Year Plan can be found on pages 16-20 of this Annual Plan.

Corporate management

The Corporate management activity is the internal running of the council and covers administration, communications, customer frontline services, finance, human resources and information services.

Governance

The political arm of the council consists of a mayor, 12 councillors and six Wanganui Rural Community Board members. They are responsible for determining the council's policy direction, monitoring the council's performance, representing the interests of the Wanganui district and employing the Chief Executive.

Investments

The council Investments activity has two major components:

- Wanganui District Council's Forestry Joint Committee
- Wanganui District Council Holdings Limited which owns 100% of the shares in Wanganui Gas Limited

The key issues

Corporate management

- The council has reviewed its Communications Strategy to ensure its messages are reaching as many citizens as possible and that the methods used are cost-effective. The council has reduced its advertising budget from \$120,000 to \$100,000 and is satisfied that it can obtain the same amount of coverage for less. This will see Council retain a full page Community Link spread in the Wanganui Chronicle plus a half-page in one of the free weekly newspapers for public notices. Council will also investigate the production of a Visitor Guide to be developed by the council's communications and economic development teams and distributed four to six times a year.
- The council implemented a policy to roll over vehicles five-yearly. However, this was then suspended for 2009/10 and 2010/11. It will be revisited in 2011/12.
- Limited spending on information services is planned for 2010/11.
- Council has started a project to review its Business Continuity Plan. Initial findings show that capital expenditure of up to \$100,000 will be required – primarily on technology to ensure that in the event of a natural disaster or fire, council can continue to operate.
- Council's major organisational risk relates to information. Council has had limited expenditure on information management in prior years due to financial constraints. An Information Strategy is being prepared to address the issues around this major risk to council.
- The performance target for answering calls to the council's main telephone number within 20 seconds has increased from 70% to 80%. This recognises that the current target is not only being consistently exceeded but that it also does not constitute 'best practice'.



Corporate and governance

Governance

- Council's International Relations Subcommittee has identified the establishment of a Sister City association in Asia as a significant opportunity for Wanganui to raise its profile, promote economic initiatives and build key relationships. \$30,000 has been allocated for this purpose.
- Council intends to establish a Pasifika Working Party to reflect its commitment to ensuring effective communication with Wanganui's Pasifika community.
- The stained glass window project relaying the 'Wanganui Story' in the Council Chambers will continue. These windows cost about \$5,000 each but sponsorship comprises \$3,800. Once completed, there will be 32 windows in total and council is currently halfway towards this target.
- A review of the communication tools that councillors use will be undertaken. This is about councillors being provided with the most efficient and cost-effective devices and technology.
- Local government elections will be held in October 2010.
- Referendum '10 will cover the unitary authority and Council's gambling venue policy. The community will be asked whether it would like the council to investigate establishing a unitary authority that covers the Wanganui district and assumes the responsibilities of the Horizons Regional Council and whether the Council should retain its policy of gradually reducing the number of class 4 gaming machines in the Wanganui District.

Investments

- In November 2009 the council made available to Wanganui Gas Limited (WGL), a cash advance facility of \$3M which was subsequently not drawn on. The WGL Board of directors has advised council that its projected forecasts show the facility is no longer required. As such this Annual Plan's borrowings do not include any lending to WGL; however, the inherent risk in business trading means this is a possible future event.
- The Forestry Joint Committee sought an independent review of 'best practice' forest management in early 2010. This review considered optimum wood grades, the Emissions Trading Scheme, matters of certification and a potential sale process. The review highlighted that forestry practices are good.

Service levels, performance measures and targets

Note:

'Actual achievement from 10-Year Plan 2009-2019' refers to the actual result from the Annual Report 2007/08 as recorded in the 10-Year Plan 2009-2019. Where this differs from the Annual Report it will be noted and if a measure has not been reported on before then it will say 'New'. It is important that we track progress over the period of the 10-Year Plan from a beginning point or 'baseline'.

Corporate management

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|---|--|----------------|
| Customers receive a prompt service when calling. | Telephone calls to the council's main telephone number (349 0001) will be answered within 20 seconds. | 70% | 80% |



Corporate and governance

| | | | |
|--|--|-------------|------|
| Customers receive quality customer service from the frontline customer services team. | Customers surveyed report being satisfied or very satisfied with the contact and service received. | 95% | >90% |
| Council staff deliver quality service to customers. | The performance of council staff is rated by the community as good or very good. | 65% | >65% |
| The council is a safe and healthy workplace. | Workplace accidents for council employees. | 49 per year | <49 |
| The community is kept well informed on important council business. | The community is satisfied that enough or more than enough information is supplied by the council. | 87% | >85% |
| The council complies with legislative requirements in relation to the 10-Year Plan, Annual Plan and Annual Report. | A clear audit opinion is achieved for audited documents. | 100% | 100% |
| Customers are able to request information from council archives and records during core working hours. | Archives and records information will be available during core working hours. | 80% | 90% |

Governance

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|---|--|----------------|
| The council will be responsive to community needs and issues. | The community will be satisfied that council has responded very well or well to community needs and issues. | 77% | 75% |
| The Mayor and councillors will successfully represent the views of the community. | The performance of the Mayor and councillors will be rated by the community as good or very good. | 75% | 75% |
| The Rural Community Board will successfully represent the views of the rural community. | The performance of the Rural Community Board will be rated by the community as good or very good. | 14% | 50% |



Corporate and governance

Investments

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|--|--|--|----------------|
| Council will make a return on its investments. | The forecast returns from Wanganui District Council Holdings Limited will be achieved. | 0% | 100% |
| | The forecast returns from the Wanganui District Council's Forestry Joint Committee will be achieved. | 66% | 100% |



Corporate and governance

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 1,353 | 1,441 | 1,118 |
| | 1,353 | 1,441 | 1,118 |
| Costs | | | |
| Operating costs | 3,088 | 3,469 | 3,505 |
| Salaries and wages | 3,790 | 3,943 | 3,938 |
| Debt servicing | 133 | 130 | 264 |
| Council overhead | (4,803) | (5,500) | (5,265) |
| | 2,208 | 2,042 | 2,442 |
| Capital expenditure | | | |
| Capital acquisitions | 81 | 192 | 281 |
| Capital replacements | 210 | 275 | 161 |
| | 291 | 467 | 442 |
| Capital funding | | | |
| Transfer from/(to) special funds | (450) | (450) | (425) |
| New loans/(loans repaid) | (7) | (79) | 335 |
| | (457) | (529) | (90) |
| Rates requirement | 1,603 | 1,596 | 1,856 |
| Rates increase | | -0.4% | 16.3% |
| Debt balance | | | 3,853 |



Corporate and governance

Capital expenditure

| | | 2010/11 |
|--------------------------------------|--------------------------------------|----------------|
| | | \$ |
| Governance & democracy | | |
| Governance & democracy | Stained glass windows | 14,000 |
| Governance & democracy | Buildings & improvements replacement | 6,000 |
| | | <u>20,000</u> |
| Administration | | |
| Administration | Furniture & fittings replacement | 30,000 |
| | | <u>30,000</u> |
| Information management | | |
| Information management | Business continuity planning | 100,000 |
| Information management | Windows 7 upgrade | 50,000 |
| Information management | PCs | 100,000 |
| Information management | IT recabling | 25,000 |
| Information management | Intangible acquisitions | 50,000 |
| Records and archives | Intangible acquisitions | 50,000 |
| | | <u>375,000</u> |
| Customer services group | | |
| Customer services | Computer equipment additions | 9,500 |
| Customer services | Furniture & fittings additions | 5,000 |
| | | <u>14,500</u> |
| Infrastructure administration | | |
| Infrastructure administration | Furniture & fittings additions | 2,000 |
| | | <u>2,000</u> |

Corporate management

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 1,339 | 1,355 | 1,034 |
| | 1,339 | 1,355 | 1,034 |
| Costs | | | |
| Operating costs | 2,226 | 2,424 | 2,494 |
| Salaries and wages | 3,319 | 3,457 | 3,446 |
| Debt servicing | 112 | 103 | 138 |
| Council overhead | (5,046) | (5,798) | (5,555) |
| | 612 | 186 | 522 |
| Capital expenditure | | | |
| Capital acquisitions | 67 | 177 | 267 |
| Capital replacements | 210 | 269 | 155 |
| | 277 | 446 | 422 |
| Capital funding | | | |
| Transfer from/(to) special funds | (450) | (450) | (425) |
| New loans/(loans repaid) | () | (272) | 335 |
| | (450) | (722) | (90) |
| Rates requirement | 0 | () | 0 |
| Debt balance | | | 2,005 |

Major financial variances

No major variances

Governance

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 14 | 86 | 84 |
| | 14 | 86 | 84 |
| Costs | | | |
| Operating costs | 800 | 981 | 950 |
| Salaries and wages | 457 | 471 | 483 |
| Debt servicing | 20 | 27 | 26 |
| Council overhead | 229 | 283 | 275 |
| | 1,507 | 1,762 | 1,734 |
| Capital expenditure | | | |
| Capital acquisitions | 14 | 14 | 14 |
| Capital replacements | 0 | 6 | 6 |
| | 14 | 21 | 20 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | (6) | 193 | 0 |
| | (6) | 193 | 0 |
| Rates requirement | 1,513 | 1,503 | 1,670 |
| Rates increase | | -0.7% | 10.4% |
| Debt balance | | | 345 |

Major financial variances

Increase primarily due to election expenses.

Investments

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Costs | | | |
| Operating costs | 62 | 64 | 62 |
| Salaries and wages | 14 | 15 | 9 |
| Debt servicing | 0 | 0 | 101 |
| Council overhead | 14 | 15 | 14 |
| | 90 | 94 | 186 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 0 |
| Capital replacements | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | 0 | 0 | 0 |
| | 0 | 0 | 0 |
| Rates requirement | 90 | 94 | 186 |
| Rates increase | | 4.1% | 106.1% |
| Debt balance | | | 1,503 |

Major financial variances

Variance relates to interest on activity borrowing



Customer services

The scope

More detailed information on each of these activities can be found in Volume 2 of the Wanganui District Council 10-Year Plan 2009-2019. This can be obtained from the Customer Services Desk, Municipal Office Building, 101 Guyton Street, Wanganui or on the council website www.wanganui.govt.nz. Variations from the 10-Year Plan can be found on pages 16-20 of this Annual Plan.

Regulatory services

Regulatory services includes advice, consent management, assessment, compliance and enforcement in the following areas:

- Animal control
- Building control
- Environmental health
- Liquor licencing
- Parking services
- Resource management planning
- Stormwater compliance

Emergency management

The Emergency management activity:

- Works to reduce the risk of emergencies
- Prepares the community to respond to emergency situations
- Coordinates effective responses to, and recovery from, emergency situations
- Promotes and carries out fire control in rural areas

The key issues

Regulatory services

- The Resource Management (Simplifying and Streamlining) Amendment Act has ushered in changes to the way council undertakes some of its regulatory services. One of the amendments is a new section (36AA) which requires the council to provide a discount on administrative charges imposed under section 36 when resource consent processing timeframes are not met.
- A full review of the council's fees and charges is to occur. This will take place over the next six months.
- A change in the building consent fee and other associated building fees has already been proposed. This will see the hourly charge-out fee for building inspectors increase from \$120.00 to \$130.00 and is due to increases in the cost of supplying this service.
- An increase in the stormwater separation consent fee has also been approved. This will see it move from \$40.00 to \$85.00. This increase reflects the 'true cost' of the service.
- Council had proposed through the draft Annual Plan that parking fees at locations outside Victoria Avenue increase to \$1.00 an hour. However, following additional research (and taking into account the likely recommendations of the Parking Strategy due in September) it was instead decided to raise parking fees at pay and display



Customer services

areas to \$0.50 per hour. All other parking fees at locations outside Victoria Avenue will remain the same.

- The CBD parking activity will be further reviewed. The review will consider additional patrolling of car parks, patrolling hours, and the number and placement of metered parks.
- Council operated a three-month trial of free parking between 8.30am to 10.00am, Monday-Friday in Victoria Avenue, for Super Gold Card holders. This trial was reviewed as part of the Annual Plan deliberation process and it was decided to extend its run until 30 March 2011 when a further review will be undertaken.
- Purchase of a new Animal Control vehicle has been approved due to health and safety concerns.

Emergency management

- A review of the contractual agreement with New Zealand Fire Service (NZFS) to provide rural fire support will be carried out this year. The previous contract was signed in 2001 and the cost to secure NZFS's services has not changed since. NZFS has now indicated an increase in service costs of approximately \$20,000.
- Purchase of a cable to connect the Cooks Gardens building to the Municipal Building's generator has been included in order to provide for emergency purposes and contingencies.

Service levels, performance measures and targets

Note:

'Actual achievement from 10-Year Plan 2009-2019' refers to the actual result from the Annual Report 2007/08 as recorded in the 10-Year Plan 2009-2019. Where this differs from the Annual Report it will be noted and if a measure has not been reported on before then it will say 'New'. It is important that we track progress over the period of the 10-Year Plan from a beginning point or 'baseline'.

Regulatory services

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|---|--|----------------|
| Animal control | | | |
| Maintaining a dog registration service and system. | Percentage of known dogs that are registered or enforcement action taken. | 100% | 100% |
| Provision of a dog impounding facility 365 days per year. | Number of days the pound service is provided. | 365 | 365 |
| | Percentage of the community fairly or very satisfied with the animal control services provided. | 57% | 65% |
| Building control | | | |
| Processing of building consents. | Percentage of building consents processed within the statutory timeframe. | 84% | 90% |



Customer services

| | | | |
|--|---|------|------|
| | Users will be fairly or very satisfied with the building control services provided. | 70% | 70% |
| Resource management | | | |
| Processing of resource consents. | Percentage of resource consents processed within the statutory timeframes. | 75% | 80% |
| | Percentage of notified planning application reports available five working days before scheduled hearing dates. | 100% | 100% |
| Monitoring of resource consent conditions. | Percentage of resource consents monitored within two years of being issued. | 100% | 90% |
| | Percentage of users fairly or very satisfied with the resource management services provided. | 76% | ≥75% |
| Environmental health | | | |
| Inspection of food premises. | Percentage of registered food premises inspected at least once a year. | 100% | 100% |
| Investigation of noise complaints. | All complaints of excessive noise will be investigated within 30 minutes. | 87% | 95% |
| | Users will be fairly or very satisfied with the environmental health services provided. | 70% | 70% |
| Liquor licencing | | | |
| Issuing of liquor licences | Percentage of liquor licences issued within 20 working days of receipt if approved. | 95% | 95% |
| Private stormwater compliance | | | |
| Properties above the Cobham Bridge will have their stormwater systems separated. | Percentage of properties above the Cobham Bridge that have their stormwater systems separated. | ≥95% | 100% |
| Parking control | | | |
| Patrolling of parking areas | Percentage of parking areas patrolled Monday-Saturday (excluding public holidays). | 100% | ≥98% |



Customer services

Emergency management

| Service levels | Performance measures | Actual achievement from 10-Year Plan 2009-2019 | 2010/11 target |
|---|--|--|----------------|
| Civil Defence Emergency Management | | | |
| Informing the community of the need to be ready to be self-sufficient for three days during an emergency event. | Percentage of public awareness. | 85% | ≥75% |
| | Number of public awareness presentations made per year. | 15 | 15 |
| A continuous 24-hour Duty Officer response to incidents will be provided. | Receipt of calls will be acknowledged within 20 minutes. | 98.75% | 98% |
| Emergency management planning responds to the needs of the region. | Percentage attendance at Manawatu-Wanganui Region Civil Defence Emergency Management Group meetings. | 75% | 75% |
| Rural fire | | | |
| Preparation of effective response plans. | The Readiness and Response sections of the Rural Fire Plan will be reviewed every two years. | 100% | 0% |
| | The Reduction and Recovery sections of the Rural Fire Plan will be reviewed every five years. | 100% | 100% |
| A continuous 24-hour Duty Officer response to rural fire incidents will be provided. | Receipt of calls will be acknowledged within 10 minutes. | 98.75% | 98% |



Customer services

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 1,617 | 1,665 | 1,606 |
| | 1,617 | 1,665 | 1,606 |
| Costs | | | |
| Operating costs | 709 | 756 | 723 |
| Salaries and wages | 1,833 | 1,949 | 1,930 |
| Debt servicing | 3 | 7 | 29 |
| Council overhead | 463 | 527 | 510 |
| | 3,007 | 3,238 | 3,193 |
| Capital expenditure | | | |
| Capital acquisitions | 8 | 8 | 41 |
| Capital replacements | 11 | 21 | 20 |
| | 19 | 29 | 61 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 40 |
| New loans/(loans repaid) | (4) | 96 | 38 |
| | (4) | 96 | 78 |
| Rates requirement | 1,413 | 1,506 | 1,570 |
| Rates increase | | 6.6% | 4.3% |
| Debt balance | | | 413 |



Customer services

Capital expenditure

| | | 2010/11 |
|-----------------------------|-----------------------------------|---------------------|
| | | \$ |
| Emergency management | | |
| Civil defence | Business continuity - Cooks cable | 16,000 |
| Rural fire | Plant & equipment replacement | 20,000 |
| | | <hr/> 36,000 |
| Regulatory services | | |
| Animal Control | Vehicle | 10,000 |
| Environmental health | Noise meter | 15,000 |
| | | <hr/> 25,000 |

Emergency management

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 8 | 8 | 8 |
| | 8 | 8 | 8 |
| Costs | | | |
| Operating costs | 178 | 183 | 199 |
| Salaries and wages | 248 | 256 | 250 |
| Debt servicing | 11 | 11 | 8 |
| Council overhead | 78 | 85 | 86 |
| | 515 | 535 | 542 |
| Capital expenditure | | | |
| Capital acquisitions | 0 | 0 | 16 |
| Capital replacements | 11 | 21 | 20 |
| | 11 | 21 | 36 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 0 |
| New loans/(loans repaid) | (4) | (4) | 13 |
| | (4) | (4) | 13 |
| Rates requirement | 521 | 551 | 557 |
| Rates increase | | 5.7% | 6.9% |
| Debt balance | | | 113 |

Major financial variances

No major variances

Regulatory services

ACTIVITY FINANCIAL SUMMARY

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------------|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 0 | 0 | 0 |
| User fees and other income | 1,609 | 1,657 | 1,598 |
| | 1,609 | 1,657 | 1,598 |
| Costs | | | |
| Operating costs | 531 | 573 | 525 |
| Salaries and wages | 1,584 | 1,693 | 1,680 |
| Debt servicing | (8) | (4) | 21 |
| Council overhead | 385 | 441 | 424 |
| | 2,493 | 2,703 | 2,650 |
| Capital expenditure | | | |
| Capital acquisitions | 8 | 8 | 25 |
| Capital replacements | 0 | 0 | 0 |
| | 8 | 8 | 25 |
| Capital funding | | | |
| Transfer from/(to) special funds | 0 | 0 | 40 |
| New loans/(loans repaid) | 0 | 100 | 25 |
| | 0 | 100 | 65 |
| Rates requirement | 892 | 955 | 1,013 |
| Rates increase | | 7.0% | 13.6% |
| Debt balance | | | 300 |

Major financial variances

No major variances

Financial information

This section includes information on:

- The significant forecasting assumptions used in the preparation of this plan
- The prospective cost of service statement
- The funding impact statement which shows the revenue and financing mechanisms used to cover the estimated expenses of the council for the year
- Rates information
- Forecast financial statements comprising a statement of comprehensive income, a statement of financial position, a statement of cash flows and a statement of movements in equity
- The statement of accounting policies

Rates revenue

The amount of rates collected by each activity can be found on page 23. Council predicted that it would require \$38.950M of rates in its 10-Year Plan 2009-2019 and now estimates it will collect \$38.742M. This is a rates increase of 4.7% over 2009/10. The levying of the storm damage rate has finished.

Other revenue

The majority of council subsidies are from New Zealand Transport Agency, and are generally 62% of council's applicable roading costs. Subsidies are less than the 10-Year Plan prediction and 2009/10 because of New Zealand Transport Agency roading reductions. Other revenue streams have remained fairly constant.

Expenditure

The desire for low rates increases has required council to examine costs across all activities. The effect of inflation means that operating costs are \$338,000 higher than 2009/10 but \$1.7M less than what was programmed in the 10-Year Plan 2009-2019. This plan includes \$1M more debt servicing costs than 2009/10 due to a higher debt balance.

Debt projections

Council's peak debt is estimated at \$96.7M in 2012/13. New loans required in this plan are \$279,000 higher than the 10-Year Plan.

Assumptions

Significant forecasting assumptions and risks

Schedule 10, section 11, of the Local Government Act 2002 (the Act) contains provisions relating to 'significant forecasting assumptions'. The Act requires that council identifies the significant forecasting assumptions and risks underlying the financial estimates. Where there is a high level of uncertainty, council is required to state the reason for that level of uncertainty and provide an estimate of the potential effects on the financial assumptions.

Council has made a number of assumptions in preparing this Annual Plan. Actual results are likely to vary from the information presented and these variations may be material. This financial information should not be used for any other purpose.

| Forecasting assumptions | Risk | Likelihood of risk occurrence | Financial materiality | Reasons and financial effect of uncertainty |
|---|--|---|---|--|
| <p>Population growth – The population of the district will remain relatively static during the period of the plan. The number of rateable properties is expected to increase due to residential subdivision and expanding commercial activities.</p> <p>The council's Growth Strategy identifies that on average 70 new dwellings will be built each year. The average occupancy per household is estimated to drop from 2.4 in 2008 to 2.1 by 2026.</p> | <p>That population growth is higher than projected.</p> <p>That population growth is lower than projected.</p> | <p>Low</p> <p>Medium</p> | <p>Low</p> <p>Low</p> | <p>Population growth can be affected by a number of factors, including net migration, births, deaths and the trend for people to live in smaller family groupings. Significantly higher population growth could require council to extend infrastructure into increasingly difficult and costly subdivisions, with cost increases being funded out of debt. A decline in population could result in a reduction in the number of rateable properties and affect council's ability to set rates at a level that is affordable to the community.</p> |
| <p>Resource consents – Conditions of resource consents held by council will not be altered significantly.</p> | <p>Work is not performed in accordance with the conditions of the consent.</p> <p>Conditions of council held resource consents are reviewed and altered.</p> | <p>Medium</p> <p>Low</p> | <p>Medium</p> <p>Medium</p> | <p>Breaches of resource consent conditions may result in increased costs and/or legal action taken against council; however, the specific extent of any breaches or legal actions cannot be accurately quantified prior to their occurrence.</p> |
| <p>Inflation – No adjustment to the financial information for inflation has been made in this plan.</p> | <p>That actual inflation will be significantly different from the assumed inflation.</p> | <p>Low (Years 1-3)</p> <p>Medium (Years 4-10)</p> | <p>Low (Years 1-3)</p> <p>Medium (Years 4-10)</p> | <p>Inflation is affected by external economic factors. Council's costs and the income required to fund those costs will increase by council's average rate of inflation.</p> |
| <p>Interest – Interest on term debt is calculated at 7.5% per year. Interest on cash, short-term and other investments is calculated at 4.5%.</p> | <p>That interest rates will change from those used in the calculations.</p> | <p>Medium</p> | <p>Medium</p> | <p>Interest rates on borrowed funds are largely influenced by factors external to the New Zealand economy. Council mitigates interest rate uncertainty through the use of interest rate swaps and other derivatives. Based on council projected debt levels, interest costs will increase or decrease annually by \$800,000 per</p> |

Assumptions

| | | | | |
|---|---|------------------|------------------|--|
| | | | | year for every 1% movement in interest rates. |
| Raising debt – Council can raise debt at any time. | That council cannot raise debt as and when required. | Medium | Medium | Council funds debt from bank credit lines and from issuing local authority stock. Market conditions may impact on banks' ability to continue to fund council debt. New Zealand local authority stock market is dominated by a small number of significant purchasers. |
| New Zealand Transport Agency (NZTA) requirements and specifications for the grant of subsidised work will not alter. | Changes in subsidy rate and in criteria for inclusion in subsidised works programme. | High | High | NZTA funding priorities may change. |
| Forecast return on investments – Council has forecast the following returns for significant investments. <u>Forestry dividends</u> 2010/11 \$0 <u>Wanganui District Council Holdings Limited dividends</u> 2010/11 \$0 | That council will not achieve the forecast rates of return. That council will not achieve the forecast rates of return and will have to advance funds to Wanganui Gas Limited. | High High | High High | The milling of timber is the dominant income earner for forestry and it is subject to commodity price exchange rate risks and other market conditions. Wanganui District Council Holdings Limited dividend is derived from Wanganui Gas Limited, which is subject to market fluctuations. |
| Funding sources – Sources of funds are as per the Revenue and financing policy. | That some user charges may not be achievable. | Medium | Medium | Levels of charges have been set at previously achieved levels. Some user charges under budget will be likely to be offset by some user charges over budget. |
| Asset life – Useful life of assets is as recorded in asset management plans or based upon professional advice. | That assets wear out earlier than estimated. | Low | Low | Asset life is based upon estimates of engineers and valuers. Asset replacements - capital projects could be brought forward in event of early expiration of assets affecting interest costs and levels of debt. (Depreciation expense would also increase). The negative impacts would be at least partially offset by other assets lasting longer than estimated. |
| Depreciation on planned asset acquisitions – The following average depreciation rates have been used for planned asset acquisition: Infrastructure 1.75% Buildings & improvements 2% Other fixed assets 5% | That more detailed analysis of completed capital works may alter the depreciation expense. | Low | Low | Council has an asset management planning and improvement programme in place. Asset capacity and condition is monitored, with replacement works being planned in accordance with standard asset management and professional practices. Depreciation is calculated in accordance with normal accounting and asset |

Assumptions

| | | | | |
|---|---|--|---|--|
| <p>Changes in society – The projected demographic profile of the district signals an aging population. Ethnic diversity is expected to increase, although at a lower rate than the rest of New Zealand. The Maori population is expected to increase and the district's ethnic make up will remain predominantly European and Maori.</p> | <p>The expected demographic changes do not transpire in the predicted areas, impacting on the provision of services for the area and the district as a whole.</p> | <p>Low</p> | <p>Low</p> | <p>management practices. The district's projected demographic profile was taken into account in preparing the asset management plans, service plans and activity plans. A significant change in the projected profile could impact on the provision of age specific service delivery and infrastructure, which may become obsolete or underutilised sooner than anticipated. In 2006 17% of people living in the district were aged over 65 and the median age was 39.4. Those figures are expected to increase to around 22% and 43.8 years respectively by 2018.</p> |
| <p>Potential climate change impacts – Wanganui can expect average temperatures to rise by 1% by 2040 and 2.1% by 2090, wetter conditions with average precipitation up by 1% by 2090, and between 50cm and 80cm sea level rise by 2090. These physical effects have the ability to exacerbate or intensify events including storm events, natural hazards such as flooding and landslips, coastal erosion and inundation and droughts. That council will not receive any carbon credits or pay any charges through the Emissions Trading Scheme.</p> | <p>Climate change has no effect on the district. Climate change has a greater effect on the district than expected. Government changes to Emissions Trading Scheme rules.</p> | <p>Medium Low High</p> | <p>Low Low – Medium Low</p> | <p>Climate change may result in increased surface flooding, infrastructure disruption due to extreme events, greater risks to public safety and private property and impact on resources to manage events. Infrastructure damage may affect the levels of maintenance in any one year or replacement timeframes may be varied as a result. The Government is currently reviewing the Emissions Trading Scheme providing uncertainty over its future, applicability and effect on council.</p> |
| <p>Shared services – Council partners with other agencies to deliver services in a cost effective manner.</p> | <p>Partnerships do not deliver the desired outcomes. The desired outcomes are delivered at an increased cost.</p> | <p>Low Low</p> | <p>Low Medium</p> | <p>External factors may impact on providers' ability to deliver services at the expected level. There are existing agreements between council and other agencies for the delivery of services. Non delivery could result in an increased cost to council or an unexpected drop in service levels.</p> |
| <p>Central government – Council is unable to confidently predict any Government statutory or policy changes. Therefore</p> | <p>There are unexpected changes that alter the services provided by council.</p> | <p>Medium/High</p> | <p>Medium</p> | <p>Most changes to legislation are programmed and known about in advance. Any Government changes to legislation will result in</p> |

Assumptions

| | | | | |
|---|--|---------------|-------------|--|
| <p>this plan assumes council is operating under the current regime of statutory and policy provision.</p> | | | | <p>appropriate council response during future annual and long term planning. Only in extraordinary circumstances (such as public outcry over a particular incident) would unexpected changes to legislation be promoted. Central government is likely to share part of any cost associated with major legislative changes.</p> |
| <p>Natural disasters – There will be no natural disaster requiring emergency work that cannot be funded out of the budgetary provisions, insurance contracts or central government relief.</p> | <p>That there will be natural disaster events requiring emergency work that cannot be funded out of normal budgetary provisions.</p> | <p>Medium</p> | <p>High</p> | <p>Although council has faced natural disaster events in the past, and coped adequately, climate change predictions are that some events could become more frequent and more intense. The potential effect of a natural disaster on council's financial position is dependent upon the scale, duration and location of the event. Central government assistance and insurance contracts would reduce some of the council's financial risk.</p> |

Prospective cost of service statement

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|---|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Subsidies | 8,265 | 9,260 | 7,924 |
| User fees and other income | 13,839 | 14,682 | 13,857 |
| | 22,104 | 23,943 | 21,781 |
| Costs | | | |
| Operating costs | 27,307 | 29,352 | 27,789 |
| Salaries and wages | 11,819 | 12,312 | 12,885 |
| Debt servicing | 5,613 | 5,994 | 6,382 |
| | 44,738 | 47,657 | 47,056 |
| Capital expenditure | | | |
| Capital acquisitions | 9,434 | 8,521 | 9,235 |
| Capital replacements | 10,095 | 11,412 | 9,899 |
| | 19,529 | 19,934 | 19,133 |
| Capital funding | | | |
| Transfer from/(to) special funds | (402) | (492) | 104 |
| New loans/(loans repaid) | 5,700 | 5,189 | 5,478 |
| | 5,298 | 4,698 | 5,582 |
| Rates requirement | 36,865 | 38,950 | 38,827 |
| Rates increase (Adjusted for growth in rating base) | | 5.7% | 4.7% |
| Debt balance | | | 87,998 |

Funding impact statement

Background

The Local Government Act 2002 (LGA) requires the council to include a funding impact statement in its Annual Plan. The information required to be shown in the statement is set out in clause 10 of Schedule 10 of the LGA, together with sections 13 to 19 of the Local Government (Rating) Act 2002.

Revenue and financing mechanisms

The revenue and financing mechanisms to be used by the council in relation to the Annual Plan can be found in the Revenue and financing policy on page 135 of the 10-Year Plan 2009-2019 Volume 1. Council funds total operating costs from general rates, community facilities rates, targeted rates, user fees, subsidies and other revenue. Borrowings and transfers from special funds are used to fund major capital items and to smooth rates rises between years.

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|-------------------------------------|----------------------------------|----------------------------------|---------------------------------|
| General rate | | | |
| General rate | 8,456 | 8,468 | 8,852 |
| | 8,456 | 8,468 | 8,852 |
| Community facilities rate | 11,026 | 12,020 | 12,047 |
| Targeted rates | | | |
| Central Business District services | 455 | 468 | 477 |
| Roads and footpaths | 4,822 | 5,794 | 5,547 |
| Storm damage | 648 | 0 | 0 |
| City water | 3,722 | 4,060 | 3,902 |
| City water firefighting capacity | 1,027 | 1,057 | 1,011 |
| Putiki South water supply | 11 | 11 | 10 |
| Westmere water supply | 40 | 41 | 60 |
| Maxwell water supply | 31 | 32 | 34 |
| Fordell water supply | 35 | 36 | 36 |
| City wastewater | 3,040 | 3,190 | 3,150 |
| Marybank wastewater | 18 | 18 | 18 |
| Mowhanau wastewater | 22 | 23 | 23 |
| Stormwater disposal | 3,514 | 3,732 | 3,660 |
| Water by meter charges | 1,902 | 1,958 | 1,907 |
| Trade waste charges | 1,665 | 1,808 | 1,450 |
| | 20,950 | 22,228 | 21,284 |
| User fees | 9,435 | 10,079 | 9,776 |
| Subsidies | 8,265 | 9,260 | 7,924 |
| Other revenue | 837 | 837 | 725 |
| Borrowing | 5,700 | 5,189 | 5,478 |
| Transfers from special funds | (402) | (492) | 104 |
| Total funding | 64,267 | 67,592 | 66,190 |

Funding impact statement - rates information

The rates requirement figures quoted in the sections below include GST at the current GST rate of 12.5%. In the budget announcement on 20 May 2010 the Government is implementing a change to the Goods and Service Tax (GST) rate from 12.5% to 15% effective from 1 October 2010. The increase in GST will be applied to any unpaid balance for each property on 1 October 2010.

Definitions

Separately used and inhabited part of rating unit (SUIP)

The following definition will be applied to a Separately Used or Inhabited Part of a Rating Unit (SUIP): any part of the rating unit separately used or inhabited by the owner or any other person who has the right to use or inhabit that part by virtue of a tenancy, lease, licence or other agreement. At a minimum, the land or premises intended to form the separately used or inhabited part of the rating unit must be capable of actual habitation, or actual use by persons for purposes of conducting a business.

Differential categories

Where councils propose to assess rates on a differential basis, they are limited to the list of matters specified in schedule 2 of the Local Government (Rating) Act 2002. Council is required to state which matters will be used for what purpose and the categories of any differentials. The differential categories adopted for the 2010/11 financial year are found under each type of rate.

Uniform annual general charge

The council is not setting a uniform annual general charge.

General rate – amount to be collected \$9,960,324

A differential general rate, set under section 13 of the Local Government (Rating) Act 2002, on the land value of each rating unit as follows:

| | Cents in the dollar |
|---|------------------------|
| Properties used for commercial or industrial purposes | 1.1116 |
| Properties not used for commercial or industrial purposes that are: | |
| less than 0.5 hectares | 0.4105 |
| greater than 0.5 hectares but less than 1 hectare | 0.3679 |
| greater than 1 hectare but less than 2 hectares | 0.3252 |
| greater than 2 hectares but less than 3 hectares | 0.2825 |
| greater than 3 hectares but less than 4 hectares | 0.2398 |
| greater than 4 hectares but less than 5 hectares | 0.1971 |
| greater than 5 hectares but less than 10 hectares | 0.1544 |
| greater than 10 hectares | 0.1117 |

Differentials

Differentials based on use. The council will differentiate the general rate based on use and area. The differential categories include:

- A. Commercial or industrial properties means:
- All land used for any commercial or industrial purposes.

Funding impact statement - rates information

- All land used by any government department or agency or local body agency.
 - All vacant land within the Wanganui district which is zoned for commercial or industrial purposes.
 - All land used for educational purposes not otherwise exempted by legislation.
- 'Commercial or industrial purposes' includes the sale of liquor, but excludes:
- A home occupation as defined by the operative Wanganui District Plan; and
 - Farming or horticulture.
- B. Less than .5 hectares means – Any rating unit not included in A above with a land area of less than 5,000 square metres.
- C. Greater than 5,000 square metres but less than 1 hectare means – Any rating unit not included in A above with a land area of 5,000 square metres or more but less than 10,000 square metres.
- D. Greater than 1 hectares but less than 2 hectares means – Any rating unit not included in A above with a land area of 10,000 square metres or more but less than 20,000 square metres.
- E. Greater than 2 hectares but less than 3 hectares means – Any rating unit not included in A above with a land area of 20,000 square metres or more but less than 30,000 square metres.
- F. Greater than 3 hectares but less than 4 hectares – Any rating unit not included in A above with a land area of 30,000 square metres or more but less than 40,000 square metres.
- G. Greater than 4 hectares but less than 5 hectares – Any rating unit not included in A above with a land area of 40,000 square metres or more but less than 50,000 square metres.
- H. Greater than 5 hectares but less than 10 hectares – Any rating unit not included in A above with a land area of 50,000 square metres or more but less than 100,000 square metres.
- I. Greater than 10 hectares – Any rating unit not included in A above with a land area of 100,000 square metres or more.

Rating units that have more than one use (or where there is doubt about the primary use) will be placed in the category with the highest differential factor. The council may consider rating such a property by apportioning the land value between the separate uses and rate each portion according to the appropriate category. Note that, subject to rights of objection to the rating information database set out in Section 29 of the Local Government (Rating) Act 2002, the council is the sole determiner of the categories.

Targeted rates

Community facilities rate – amount to be collected \$13,556,408

A uniform targeted rate for community facilities set under section 16 of the Local Government (Rating) Act 2002 of \$638.50 per separately used or inhabited part of a rating unit.

Roads and footpaths rate – amount to be collected \$6,200,550

A differential targeted rate for roads and footpaths set under section 16 of the Local Government (Rating) Act 2002, on the capital value of each rating unit as follows:

| | |
|-------------|---|
| Residential | 0.06599 cents per dollar of capital value on every rating unit in the 'Residential' category. |
| Farming | 0.11791 cents per dollar of capital value on every rating unit in the 'Farming' category. |
| Commercial | 0.18021 cents per dollar of capital value on every rating unit in the 'Commercial' category. |

Differentials

Residential

All rating units not included within the 'Commercial' category where the land area is less than 30,000 square metres.

Farming

All rating units not included within the 'Commercial' category where the land area is 30,000 square metres or greater.

Commercial

- All land used for any commercial or industrial purposes.
- All land used by any government department or agency or local body agency.
- All vacant land within the Wanganui district which is zoned for commercial or industrial purposes.
- All land used for educational purposes not otherwise exempted by legislation.

'Commercial or industrial purposes' includes the sale of liquor, but excludes:

Funding impact statement - rates information

- A home occupation as defined by the operative Wanganui District Plan; and
- Farming or horticulture.

City water supply – amount to be collected \$6,467,894 including water by meter

A differential targeted rate for city water supply set under section 16 and 19 of the Local Government (Rating) Act 2002, as follows:

| | |
|---------------------|---|
| Connected | \$245.71 per separately used or inhabited part of a rating unit that is connected to the city water system. |
| Serviceable | \$122.85 per separately used or inhabited part of a rating unit for which connection to the city water system is available. |
| Metered supply | 79.26 cents per cubic metre. Subject to a minimum charge of \$245.71 which gives an allocation of 310 cubic metres |
| Rural extraordinary | A minimum charge of \$206.50 per separately used or inhabited part of a rating unit for up to 310 cubic metres of water, plus 66.6 cents per cubic metre for supply in excess of 310 cubic metres, under section 19 of the Act. |

Note that the Mowhanau water supply category is now included in the City water supply category.

City water fire fighting – amount to be collected \$1,140,468

A targeted uniform rate for provision and maintenance of fire fighting on rating units within the city water supply area set under section 16 of the Local Government (Rating) Act 2002 of 0.02422 cents per dollar of capital value on each rating unit. For fire fighting, city water supply excludes the rural extraordinary and Mowhanau extraordinary differential categories.

Putiki South and Airport water supply – amount to be collected \$11,048

A differential targeted rate to meet the costs of the Putiki South and Airport water supply, set under section 16 of the Local Government (Rating) Act 2002, on the basis of each separately used or inhabited part of a rating unit that has a normal water connection or for which connection is available, as follows:

| | |
|----------------|---|
| Connected | \$206.50 per separately used or inhabited part of a rating unit that is connected to the Putiki South and Airport water system. |
| Serviceable | \$103.25 per separately used or inhabited part of a rating unit for which connection to the Putiki South and Airport water system is available. |
| Metered supply | 66.6 cents per cubic metre. Subject to a minimum charge of \$206.50 which gives an allocation of 310 cubic metres. |

Maxwell water supply – amount to be collected \$83,577 including water by meter

A differential targeted rate to meet the costs of the Maxwell water supply, set under sections 16 and 19 of the Local Government (Rating) Act 2002, as follows:

| | |
|-------------|--|
| Residential | \$337.50 per separately used or inhabited part of a rating unit in the 'residential' category connected to the Maxwell water system. |
| Dairy | \$67.50 per hectare on every rating unit in the 'dairy' category connected to the Maxwell water system |
| Rural | \$14.91 per hectare on every rating unit within the 'rural' category connected to the Maxwell water system. |

Funding impact statement - rates information

Plus 56.25 cents per cubic metre of water supplied to every rating unit connected to the water system. The minimum charge shall be \$337.50 plus 56.25 cents per cubic metre.

Westmere water supply – amount to be collected \$136,125 including water by meter

A targeted rate, set under section 19 of the Local Government (Rating) Act 2002, to meet the cost of the Westmere water supply of 75.00 cents per cubic metre of water supplied to any rating unit connected to the Westmere water system. This rate will be subject to a minimum charge of \$225.00 per year.

Fordell water supply – amount to be collected \$43,632 including water by meter

A differential targeted rate to meet the costs of the Fordell water supply, set under sections 16 and 19 of the Local Government (Rating) Act 2002, as follows:

| | |
|-------------|--|
| Residential | \$173.78 per separately used or inhabited part of a rating unit in the 'residential' category connected to the Fordell water system. |
| Rural | \$8.34 per hectare on every rating unit in the 'rural' category connected to the Fordell water system. |
| Dairy | \$31.62 per hectare on every rating unit in the 'dairy' category connected to the Fordell water system. |
| Other | 69.5 cents per cubic metre supplied on every rating unit in the 'Other' category connected to the water system. |

Differentials

Differentials are based on the following categories:

| | |
|------------------------|---|
| Connected | Any rating unit with an ordinary connection being a connection equivalent to 20mm MDPE pipe to the relevant water supply. |
| Serviceable | Any rating unit within 100 metres of the appropriate water reticulation system but that does not have a connection to the system. |
| Metered supply | Any rating unit that is not 'rural extraordinary' and that has a connection greater than the equivalent of 20mm MDPE pipe to the applicable water supply. |
| Rural extraordinary | Any rating unit in the rural ward that is connected to the city water supply. |
| Mowhanau extraordinary | Any rating unit that is connected to the Mowhanau water supply. |
| Other | In relation to the Fordell water supply means the Fordell Saleyards. |
| Dairy | Any rating unit primarily used as a dairy farm. |
| Rural | Any rating unit that is not primarily a residence or a dairy farm. |

City wastewater – amount to be collected \$3,546,303

A differential targeted rate for the operations, maintenance and development of the city wastewater disposal system set under section 16 of the Local Government (Rating) Act 2002, as follows:

| | |
|------------------|--|
| Residential | \$187.31 per separately used or inhabited part of a rating unit that is in the 'residential' category and is connected to the city wastewater disposal system. |
| Other one pan | \$187.31 |
| Other multi pans | \$93.66 per pan. |

Differentials

| | |
|---------------|---|
| Residential | Any rating unit used as a residence for not more than one household and connected to the city wastewater disposal system. |
| Other | Any rating unit that is not used primarily as a residence. |
| Other one pan | Only one pan connected to the city wastewater system. |

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Other multi pans More than one pan connected to the city wastewater system.

Trade wastes – amount to be collected \$1,631,250

A uniform targeted rate to meet the costs of the conveyance, treatment and disposal of large volume trade waste discharges through the city wastewater disposal system, set under section 16 of the Local Government (Rating) Act 2002 on the basis of the extent of the provision of the service. The rates will be based on a combination of the total volume, the average and peak quantity of biochemical oxygen demand (BOD), and the quantity of suspended solids (SS) for properties that generate greater than 100 cubic metres on average per day.

The rates are:

| | |
|---------|---|
| \$0.181 | per m ³ of effluent volume discharged, plus |
| \$49.33 | per kg/d annual average biochemical oxygen demand (BOD), plus |
| \$22.07 | per kg/d averaged 3 day peak period biochemical oxygen demand (BOD) plus |
| \$28.99 | per kg suspended solids (SS) measured on an average basis |

Marybank wastewater – amount to be collected \$20,165

A differential targeted rate to meet the costs of the Marybank wastewater disposal system, set under section 16 of the Local Government (Rating) Act 2002, as follows:

| | |
|-------------|---|
| Connected | \$370.00 per separately used or inhabited part of every rating unit in the 'connected' category that is connected to the Marybank wastewater disposal system. |
| Serviceable | \$185.00 per separately used or inhabited part of every rating unit in the 'serviceable' category for which connection is available to the Marybank wastewater disposal system. |

Mowhanau wastewater – amount to be collected \$26,528

A differential targeted rate to meet the costs of the Mowhanau wastewater disposal system, set under section 16 of the Local Government (Rating) Act 2002, as follows:

| | |
|-------------|---|
| Connected | \$381.70 per separately used or inhabited part of every rating unit in the 'connected' category that is connected to the Mowhanau wastewater disposal system. |
| Serviceable | \$190.85 per separately used or inhabited part of every rating unit in the 'serviceable' category for which connection is available to the Mowhanau wastewater disposal system. |

Stormwater disposal – amount to be collected \$4,118,212

A differential targeted rate to meet the costs of the city stormwater disposal system, set under section 16 of the Local Government (Rating) Act 2002, on the basis of the capital value of each rating unit that has a connection or for which connection is available. This charge will be set on a differential basis based on the availability of the service. The categories are 'connected' and 'serviceable'.

| | |
|-------------|--|
| Connected | 0.1143 cents in the dollar on capital value on every rating unit in the 'connected' category that is connected to the city stormwater disposal system. |
| Serviceable | 0.0571 cents in the dollar on capital value on every rating unit in the 'serviceable' category that is not connected but is practicably able to be |

Funding impact statement - rates information

connected and within 30 metres of the city stormwater disposal system.

Stormwater separation loans

A targeted rate under Section 16 to meet the repayment of advances made to assist with the costs of separation of stormwater and wastewater set under section 16 of the Local Government (Rating) Act 2002.

Properties subject to this rate are those to which council has made a stormwater separation loan. Stormwater separation loans have been made to assist property owners with the cost of separating wastewater and stormwater. Property owners can opt to have the loans over a period of two to five years with the first two years being interest free. The documentation for the advances records that the loans are secured as a rate. To formalise that process the repayment is included in the rates setting process. The loans are on a differential basis according to the term selected by the ratepayer.

The rates are:

Loan over 2 years – a rate of 50 cents for each dollar originally advanced by the council.

Loan over 3 years – a rate of 33.85 cents for each dollar originally advanced by the council.

Loan over 4 years – a rate of 25.99 cents for each dollar originally advanced by the council.

Loan over 5 years – a rate of 21.33 cents for each dollar originally advanced by the council.

Central Business District (CBD) services – amount to be collected \$537,093

A differential targeted rate to meet the costs of CBD cleaning, maintenance and the Mainstreet Wanganui promotional levy, set under section 16 of the Local Government (Rating) Act 2002, on all commercial rating units in CBD A and CBD B as follows:

CBD A 0.3838 cents per dollar of capital value on every rating unit that is in the 'CBD A' category.

CBD B 0.1535 cents per dollar of capital value on every rating unit that is in the 'CBD B' category.

Plus \$310.40 per separately used or inhabited part of a rating unit for every rating unit that is in the 'CBD A' or 'CBD B' category.

Differentials

Council proposes to differentiate the CBD services rate based on use and where the land is situated:

CBD A The commercial properties in: Victoria Avenue from Taupo Quay to Ingestre Street, Guyton Street from St Hill Street to Wicksteed Street, Maria Place from St Hill Street to Watt Street, Ridgway Street from St Hill Street to Drews Avenue.

CBD B All commercial properties inside the area bounded by St Hill Street, Ingestre Street, Wicksteed Street, Watt Street, Drews Avenue, Taupo Quay, which are not included as CBD A. In all cases the street refers to the street centre line.

Commercial

- All land used for any commercial or industrial purposes.
- All land used by any government department or agency or local body agency.
- All vacant land within the Wanganui district which is zoned for commercial or industrial purposes.
- All land used for educational purposes not otherwise exempted by legislation.

'Commercial or industrial purposes' includes the sale of liquor, but excludes:

- A home occupation as defined by the operative Wanganui District Plan; and
- Farming or horticulture.

Separate works rates

Funding impact statement - rates information

Targeted rates to finance the costs of capital development of the roading network in the areas defined below, set under section 16 of the Local Government (Rating) Act 2002.

| | |
|--|-------------------------------|
| Whangaehu Valley Road N ^o 1 | Upper Whangaehu Road |
| Whangaehu Valley Road N ^o 2 | Mangamahu Road and Creek Road |
| Whanganui River Road | Junction to the boundary |

The following separate works rates will be assessed on the land value of each rateable property in the appropriate area. Total revenue is quoted in each case.

| | |
|--|--|
| Whangaehu Valley Road N ^o 1 | to collect \$11,580, a rate of 0.03340 cents per dollar of land value. |
| Whangaehu Valley Road N ^o 2 | to collect \$9,348, a rate of 0.02193 cents per dollar of land value. |
| Whanganui River Road | to collect \$18,900, a rate of 0.08661 cents per dollar of land value. |

Currently council collects special rates in the Whangaehu Valley Road and Whanganui River Road areas. While council itself does not contribute to the roading improvements on these roads, council does collect a special rate on behalf of the local ratepayers for roading improvements that meet New Zealand Transport Agency's funding Net Present Value criteria.

Council has allocated \$150,000 in these areas in 2014/15 and 2018/19.

Payment by instalment

Rates are payable in four equal instalments on the following due dates:

| <i>Instalment</i> | <i>Due date</i> |
|-------------------|-----------------------------|
| Instalment 1 | Wednesday, 18 August 2010 |
| Instalment 2 | Wednesday, 17 November 2010 |
| Instalment 3 | Wednesday, 16 February 2011 |
| Instalment 4 | Wednesday, 18 May 2011 |

Discount

A discount of 2.5% will be allowed on all net 2010/11 rates paid in full by the due date of the first instalment for 2010/11.

Additional charges (penalty)

An additional charge of 10% will be added to all instalments or part thereof remaining unpaid on the date that is seven (7) days after the due date as follows:

| <i>Instalment</i> | <i>Date on which penalty will be added</i> |
|-------------------|--|
| Instalment 1 | Wednesday, 25 August 2010 |
| Instalment 2 | Wednesday, 24 November 2010 |
| Instalment 3 | Wednesday, 23 February 2011 |
| Instalment 4 | Wednesday, 25 May 2011 |

An additional charge of 10% will be added to all instalments of private wastewater separation loans remaining unpaid on the date that is seven (7) days after the due date.

Funding impact statement - rates information

Additional charges of 10% will be added to rates assessed [or private wastewater separation loan instalments due] for any previous financial year that remain unpaid on 1 July 2010 and 1 January 2011.

Rates information

The following table shows how a representative selection of properties will be affected by the proposed 2010/11 rates outlined in this plan. This table is indicative only and the effect on individual properties will vary.

| Land value | Capital value | 2009/10 Rates | 2010/11 Rates | Movement |
|--------------------|---------------|---------------|---------------|----------|
| <i>Residential</i> | | | | |
| \$67,000 | \$115,000 | \$1,455 | \$1,516 | 4.2% |
| \$59,000 | \$129,000 | \$1,513 | \$1,577 | 4.3% |
| \$54,000 | \$165,000 | \$1,561 | \$1,631 | 4.4% |
| \$34,000 | \$130,000 | \$1,418 | \$1,477 | 4.2% |
| \$89,000 | \$165,000 | \$1,697 | \$1,774 | 4.6% |
| \$45,000 | \$148,000 | \$1,495 | \$1,559 | 4.3% |
| \$59,000 | \$165,000 | \$1,581 | \$1,651 | 4.5% |
| \$68,000 | \$210,000 | \$1,586 | \$1,660 | 4.7% |
| \$129,000 | \$210,000 | \$1,822 | \$1,910 | 4.9% |
| \$104,000 | \$260,000 | \$1,934 | \$2,030 | 5.0% |
| \$100,000 | \$315,000 | \$2,022 | \$2,126 | 5.1% |
| \$161,000 | \$400,000 | \$2,200 | \$2,322 | 5.5% |
| \$234,000 | \$510,000 | \$2,909 | \$3,075 | 5.7% |
| \$139,000 | \$510,000 | \$2,541 | \$2,685 | 5.7% |
| <i>Farming</i> | | | | |
| \$340,000 | \$360,000 | \$750 | \$804 | 7.2% |
| \$455,000 | \$465,000 | \$1,168 | \$1,251 | 7.1% |
| \$540,000 | \$755,000 | \$2,158 | \$2,306 | 6.9% |
| \$2,000,000 | \$2,050,000 | \$4,967 | \$5,290 | 6.5% |
| \$1,950,000 | \$2,400,000 | \$4,662 | \$5,008 | 7.4% |
| \$4,400,000 | \$5,000,000 | \$11,942 | \$12,711 | 6.4% |
| \$4,800,000 | \$5,400,000 | \$12,813 | \$13,644 | 6.5% |
| <i>Commercial</i> | | | | |
| \$75,000 | \$75,000 | \$1,153 | \$1,188 | 3.1% |
| \$53,000 | \$145,000 | \$2,048 | \$2,123 | 3.7% |
| \$66,000 | \$290,000 | \$2,616 | \$2,730 | 4.3% |
| \$118,000 | \$350,000 | \$3,362 | \$3,499 | 4.1% |
| \$350,000 | \$375,000 | \$7,645 | \$7,907 | 3.4% |
| \$265,000 | \$590,000 | \$7,579 | \$7,853 | 3.6% |
| \$320,000 | \$850,000 | \$8,086 | \$8,409 | 4.0% |

Prospective statement of comprehensive income

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|--|----------------------------------|----------------------------------|---------------------------------|
| Income | | | |
| Rates revenue | 36,865 | 38,950 | 38,827 |
| Finance income | 622 | 622 | 510 |
| Subsidies | 8,265 | 9,260 | 7,924 |
| User fees and other income | 13,217 | 14,060 | 13,347 |
| Gains | 172 | 203 | 203 |
| Total income | 59,141 | 63,096 | 60,811 |
| Expenditure | | | |
| Operating costs | 27,307 | 29,352 | 27,789 |
| Personnel costs | 11,819 | 12,312 | 12,885 |
| Finance costs | 5,613 | 5,994 | 6,382 |
| Depreciation and amortisation expense | 13,307 | 13,596 | 13,596 |
| Total operating expenditure | 58,045 | 61,253 | 60,652 |
| Profit/(loss) | 1,096 | 1,843 | 159 |
| Other comprehensive income | | | |
| Gains on infrastructure assets revaluation | 30,005 | 28,199 | 28,199 |
| Gains on land and buildings revaluation | 0 | 9,144 | 9,144 |
| Total other comprehensive income | 30,005 | 37,344 | 37,344 |
| Total comprehensive income | 31,101 | 39,187 | 37,503 |

Prospective statement of financial position

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|---|----------------------------------|----------------------------------|---------------------------------|
| Current assets | | | |
| Cash and cash equivalents | 6,331 | 6,821 | 6,227 |
| Trade and other receivables | 6,990 | 7,197 | 6,990 |
| Inventories | 200 | 206 | 200 |
| Non-current assets held for sale | - | - | - |
| | 13,521 | 14,224 | 13,417 |
| Non-current assets | | | |
| Investment property | 6,552 | 6,755 | 6,755 |
| Forestry assets | 5,656 | 5,656 | 5,656 |
| Intangible assets | 46 | 197 | 127 |
| Other financial assets | 14,117 | 14,117 | 14,117 |
| Derivative financial assets | 784 | 784 | 784 |
| Property, plant and equipment | 844,451 | 887,981 | 890,455 |
| | 871,605 | 915,490 | 917,894 |
| Total assets | 885,126 | 929,714 | 931,311 |
| Current liabilities | | | |
| Trade and other payables and provisions | 5,500 | 5,663 | 5,500 |
| Borrowings | - | - | - |
| Employee benefits | 1,505 | 1,550 | 1,505 |
| | 7,005 | 7,213 | 7,005 |
| Non-current liabilities | | | |
| Borrowings | 79,316 | 84,505 | 87,998 |
| Employee benefits | 150 | 154 | 150 |
| | 79,466 | 84,660 | 88,148 |
| Total liabilities | 86,471 | 91,872 | 95,153 |
| Net assets | 798,655 | 837,842 | 836,158 |
| Equity | | | |
| General reserves | 541,045 | 542,397 | 541,308 |
| Revaluation reserves | 192,913 | 230,257 | 230,257 |
| Restricted reserves | 64,697 | 65,188 | 64,593 |
| Total equity | 798,655 | 837,842 | 836,158 |

Prospective statement of cash flows

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|---|----------------------------------|----------------------------------|---------------------------------|
| Cash flows from operating activities | | | |
| Cash was provided from: | | | |
| Receipts from customers | 58,347 | 62,058 | 60,098 |
| Interest received | 622 | 622 | 510 |
| Dividends received | - | - | - |
| | <u>58,969</u> | <u>62,680</u> | <u>60,608</u> |
| Cash was applied to: | | | |
| Payments to suppliers and employees | 39,126 | 41,452 | 40,674 |
| Interest paid | 5,613 | 5,994 | 6,382 |
| | <u>44,738</u> | <u>47,445</u> | <u>47,056</u> |
| Cash flows from operating activities | 14,230 | 15,235 | 13,552 |
| Cash flows from investing activities | | | |
| Cash was applied to: | | | |
| Purchase of fixed assets | 19,529 | 19,934 | 19,133 |
| | <u>19,529</u> | <u>19,934</u> | <u>19,133</u> |
| Cash flows from investing activities | (19,529) | (19,934) | (19,133) |
| Cash flows from financing activities | | | |
| Cash was provided from: | | | |
| Loans raised | 6,790 | 7,132 | 6,328 |
| | <u>6,790</u> | <u>7,132</u> | <u>6,328</u> |
| Cash was applied to: | | | |
| Repayment of loans | 1,090 | 1,943 | 849 |
| | <u>1,090</u> | <u>1,943</u> | <u>849</u> |
| Cash from financing activities | 5,700 | 5,189 | 5,478 |
| Net movement in cash balance | 402 | 491 | (104) |
| Opening cash balance | 5,929 | 6,331 | 6,331 |
| Closing cash balance | 6,331 | 6,822 | 6,227 |
| Represented by | | | |
| Cash | 6,331 | 6,822 | 6,227 |
| | <u>6,331</u> | <u>6,822</u> | <u>6,227</u> |

Prospective statement of changes in equity

| | 10-Year Plan 2009/10 \$000 | 10-Year Plan 2010/11 \$000 | Annual Plan 2010/11 \$000 |
|----------------------------|----------------------------------|----------------------------------|---------------------------------|
| Equity at 1 July | 767,554 | 798,655 | 798,655 |
| Profit/(loss) for the year | 1,096 | 1,843 | 159 |
| Revaluation gains/(losses) | 30,005 | 37,344 | 37,344 |
| Equity at 30 June | 798,655 | 837,842 | 836,158 |

Statement of accounting policies

Reporting entity

Wanganui District Council ("the council") is a territorial local authority governed by the Local Government Act 2002. The council's financial statements are for Wanganui District Council and the Wanganui Airport Joint Venture (50%) as an activity of council. The council has not presented group prospective financial statements because the council believes that the parent prospective financial statements are more relevant to users. The main purpose of prospective financial statements in the Annual Plan is to provide users with information about the core services that the council intends to provide ratepayers, the expected cost of those services and, as a consequence, how much the council requires by way of rates to fund the intended levels of service. The level of rates funding required is not affected by subsidiaries except to the extent that the council obtains distributions from, or further invests in, those subsidiaries. Such effects are included in the prospective financial statements of the council.

Basis of preparation

The financial statements have been prepared to comply with the requirements of the Local Government Act 2002 and generally accepted accounting practice in New Zealand. Council has complied fully with FRS 42: Prospective Financial Statements. For financial reporting purposes, the council is a public benefit entity.

The financial statements are prepared using the historical cost basis except for assets and liabilities which are recorded at fair value.

Specific accounting policies

The following accounting policies, which materially affect the measurement of results and financial position, have been applied.

Revenue

Revenue is measured at the fair value of consideration received or receivable.

Rates revenue

Rates are set annually by a resolution from council and relate to a financial year. All ratepayers are invoiced within the financial year for which the rates have been set. Rates revenue is recognised when payable.

Other revenue

Water billing revenue is recognised on an accrual basis. Unbilled usage, as a result of unread meters at year end, is accrued on an average usage basis.

Traffic and parking infringements are recognised when tickets are issued.

Council receives Government grants from Land Transport New Zealand, which subsidises part of council's costs in maintaining the local roading infrastructure. The subsidies are recognised as revenue upon entitlement as conditions pertaining to eligible expenditure have been fulfilled.

Revenue from the rendering of services is recognised by reference to the stage of completion of the transaction at balance date, based on the actual service provided as a percentage of the total services to be provided.

Sales of goods are recognised when a product is sold to the customer. Sales are usually in cash or by credit card. The recorded revenue is the gross amount of the sale, including credit card fees payable for the transaction. Such fees are included in other expenses.

Where a physical asset is acquired for nil or nominal consideration, the fair value of the asset received is recognised as revenue. Assets vested in council are recognised as revenue when control over the asset is obtained.

Where revenue is derived by acting as an agent for another party, the revenue that is recognised is the commission or fee on the transaction.

Interest income is recognised using the effective interest method.

Dividends are recognised when the right to receive payment has been established.

Development contributions

The revenue recognition point for development and financial contributions is at the later of the point when council is ready to provide the service for which the contribution was levied, or the event that will give rise to a requirement for a development or financial contribution under the legislation. Development contributions are classified as part of "Other revenue".

Borrowing costs

Borrowing costs are recognised as an expense in the period in which they are incurred.

Statement of accounting policies

Grant expenditure

Non-discretionary grants are those grants that are awarded if the grant application meets the specified criteria and are recognised as expenditure when an application that meets the specified criteria for the grant has been received.

Discretionary grants are those grants where council has no obligation to award on receipt of the grant application and are recognised as expenditure when a successful applicant has been notified of the council's decision.

Income tax

Income tax expense in relation to the surplus or deficit for the period comprises current tax and deferred tax.

Current tax is the amount of income tax payable based on the taxable profit for the current year, plus any adjustments to income tax payable in respect to prior years. Current tax is calculated using rates that have been enacted or substantially enacted by balance date.

Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses. Temporary differences are differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or tax losses can be utilised.

Deferred tax is not recognised if the temporary difference arises from the initial recognition of goodwill or from the initial recognition of an asset and liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit.

Deferred tax is recognised on taxable temporary differences arising on investments in subsidiaries and associates, and interests in joint ventures, except where the company can control the reversal of the temporary difference and it is probable that the temporary difference will not reverse in the foreseeable future.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, using tax rates that have been enacted or substantially enacted by balance date.

The measurement of deferred tax reflects the tax consequences that would follow from the manner in which the entity expects to recover or settle the carrying amount of its assets and liabilities.

Current tax and deferred tax is charged or credited to the Income Statement, except when it relates to items charged or credited directly to equity, in which case the tax is dealt with in equity.

Leases

Finance leases

A finance lease is a lease that transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred.

At the commencement of the lease term, council recognises finance leases as assets and liabilities in the Balance Sheet at the lower of the fair value of the leased item or the present value of the minimum lease payments.

The finance charge is charged to the statement of financial performance over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability.

The amount recognised as an asset is depreciated over its useful life. If there is no certainty as to whether council will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.

Operating leases

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term.

Cash and cash equivalents

Cash and cash equivalents includes cash in hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts.

Bank overdrafts are shown within borrowings in current liabilities in the Balance Sheet.

Trade and other receivables

Trade and other receivables are initially measured at fair value and subsequently measured at amortised cost using the effective interest method, less any provision for impairment.

Statement of accounting policies

A provision for impairment of receivables is established when there is objective evidence that council will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted using the effective interest method.

Inventories

Inventories (such as spare parts and other items) held for distribution or consumption in the provision of services that are not supplied on a commercial basis are measured at the lower of cost and current replacement cost.

Inventories held for use in the production of goods and services on a commercial basis are valued at the lower of cost and net realisable value. The cost of purchased inventory is determined using the FIFO method.

The write down from cost to current replacement cost or net realisable value is recognised in the Income Statement.

Financial assets

Council classifies its financial assets into the following four categories: financial assets at fair value through profit or loss, held-to-maturity investments, loans and receivables and financial assets at fair value through equity. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition and re-evaluates this designation at every reporting date.

Financial assets and liabilities are initially measured at fair value plus transaction costs unless they are carried at fair value through profit or loss in which case the transaction costs are recognised in the Income Statement.

Purchases and sales of investments are recognised on trade-date, the date on which council commits to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the council has transferred substantially all the risks and rewards of ownership.

The fair value of financial instruments traded in active markets is based on quoted market prices at the balance sheet date. The quoted market price used is the current bid price.

The fair value of financial instruments that are not traded in an active market is determined using valuation techniques. Council uses a variety of methods and makes assumptions that are based on market conditions existing at each balance date. Quoted market prices or dealer quotes for similar instruments are used for long-term debt instruments held. Other techniques, such as estimated discounted cash flows, are used to determine fair value for the remaining financial instruments.

The four categories of financial assets are:

- Financial assets at fair value through profit or loss

This category has two sub-categories: financial assets held for trading, and those designated at fair value through profit or loss at inception. A financial asset is classified in this category if acquired principally for the purpose of selling in the short term or if so designated by management. Derivatives are also categorised as held for trading unless they are designated as hedges. Assets in this category are classified as current assets if they are either held for trading or are expected to be realised within 12 months of the balance sheet date.

After initial recognition they are measured at their fair values. Gains or losses on re-measurement are recognised in the Income Statement. Currently, council does not hold any financial assets in this category.

Loans, including loans to community organisations made by council at nil, or below-market, interest rates are initially recognised at the present value of their expected future cash flows, discounted at the current market rate of return for a similar asset/investment. They are subsequently measured at amortised cost using the effective interest method. The difference between the face value and present value of expected future cash flows of the loan is recognised in the Income Statement as a grant.

- Loans and receivables

These are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market.

After initial recognition they are measured at amortised cost using the effective interest method. Gains and losses when the asset is impaired or derecognised are recognised in the Income Statement. Loans and receivables are classified as "Other financial assets" in the Balance Sheet.

- Held to maturity investments

Held to maturity investments are assets with fixed or determinable payments and fixed maturities that council has the positive intention and ability to hold to maturity.

After initial recognition they are measured at amortised cost using the effective interest method. Gains and losses when the asset is impaired or derecognised are recognised in the Income Statement. Investments in this category include interest bearing bonds and deposits and sinking funds.

Statement of accounting policies

Council recognises investments in interest bearing bonds and deposits and sinking funds as held to maturity investments.

- Financial assets at fair value through equity

Financial assets at fair value through equity are those that are designated as fair value through equity or are not classified in any of the other categories above.

This category encompasses:

- Investments that council intends to hold long-term but which may be realised before maturity.
- shareholdings that it holds for strategic purposes.

After initial recognition these investments are measured at their fair value.

Gains and losses are recognised directly in equity except for impairment losses, which are recognised in the Income Statement. In the event of impairment, any cumulative losses previously recognised in equity will be removed from equity and recognised in Income Statement even though the asset has not been derecognised.

On derecognition the cumulative gain or loss previously recognised in equity is recognised in the Income Statement.

Council recognises its unlisted shares in NZ Local Government Insurance Corporation Limited and the Sarjeant Gallery N J Young Fund with ABN Amro as financial assets at fair value through equity.

Impairment of financial assets

At each balance sheet date, council assesses whether there is any objective evidence that a financial asset or group of financial assets is impaired. Any impairment losses are recognised in the statement of financial performance.

Loans and receivables

Impairment of a loan or a receivable is established when there is objective evidence that council will not be able to collect amounts due according to the original terms. Significant financial difficulties of the debtor/issuer, probability that the debtor/issuer will enter into bankruptcy, and default in payments are considered indicators that the asset is impaired. The amount of the impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted using the original effective interest rate. For debtors and other receivables, the carrying amount of the asset is reduced through the use of an allowance account, and the amount of the loss is recognised in the statement of financial performance. When the receivable is uncollectible, it is written off against the allowance account. Overdue receivables that have been renegotiated are reclassified as current (i.e. not past due). For term deposits, local authority stock, government stock and community loans, impairment losses are recognised directly against the instruments carrying amount.

Impairment of term deposits, local authority, government stock, and related party and community loans is established when there is objective evidence that the council will not be able to collect amounts due to the original terms of the instrument. Significant financial difficulties of the issuer, probability the issuer will enter into bankruptcy, and default in payments are considered indicators that the instrument is impaired.

Quoted and unquoted equity investments

For equity investments classified as fair value through equity, a significant or prolonged decline in the fair value of the investment below its cost is considered an indicator of impairment. If such evidence exists for investments at fair value through equity, the cumulative loss (measured as the difference between the acquisition cost and the current fair value, less any impairment loss on that financial asset previously recognised in the statement of financial performance) is removed from equity and recognised in the statement of financial performance. Impairment losses recognised in the statement of financial performance on equity investments are not reversed through the statement of financial performance.

Derivative financial instruments

Council uses derivative financial instruments to hedge exposure to interest rate risks arising from financing activities. In accordance with its treasury policy, council does not hold or issue derivative financial instruments for trading purposes.

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently remeasured at their fair value at each balance date.

The associated gains or losses of derivatives that are not hedge accounted are recognised in the statement of financial performance.

Non-current assets held for sale

Non-current assets held for sale are classified as held for sale if their carrying amount will be recovered principally through a sale transaction, not through continuing use. Non-current assets held for sale are recorded at lower of the carrying value at the time of reclassification or fair value less disposal costs. Land and buildings are the only classes of assets currently held for sale.

Statement of accounting policies

Any impairment losses for write-downs of non-current assets held for sale are recognised in the Income Statement. Any increases in fair value (less disposal costs) are recognised up to the level of any impairment losses that have been previously recognised.

Non-current assets (including those that are part of a disposal group) are not depreciated or amortised while they are classified as held for sale. Interest and other expenses attributable to the liabilities of a disposal group classified as held for sale continue to be recognised.

Property plant and equipment

Property, plant and equipment consist of:

Operational assets – these include land, buildings and improvements, vehicles, plant and office equipment, library books, and furniture and fittings.

Restricted assets – these include artworks, cultural assets and parks and reserves. These assets provide a benefit or service to the community and cannot be disposed of because of legal or other restrictions.

Infrastructure assets – these include the fixed utility systems comprising the roading, water reticulation and drainage systems, and infrastructure land (including land under roads). Each asset type includes all items that are required for the network to function.

Property, plant and equipment is shown at cost or valuation, less accumulated depreciation and impairment losses.

Additions

The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits or service potential associated with the item will flow to council and the cost of the item can be measured reliably.

In most instances, an item of property, plant and equipment is recognised at its cost. Where an asset is acquired at no cost, or for a nominal cost, it is recognised at fair value as at the date of acquisition.

Disposals

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset. Gains and losses on disposals are included in the Income Statement. When revalued assets are sold, the amounts included in asset revaluation reserves in respect of those assets are transferred to retained earnings.

Depreciation

Depreciation is provided on all property, plant and equipment except land, road formation costs, forestry, art works, and capital work in progress. Depreciation is calculated on a straight-line basis to allocate the cost or value of the asset (less any residual value) over its useful life.

The residual value and useful life of an asset is reviewed, and adjusted if applicable, at each financial year end.

The useful lives and associated depreciation rates of major classes of assets have been estimated as follows:

| Asset type | Useful life | Depreciation rate |
|------------------------------------|-----------------|-------------------|
| Buildings & leasehold improvements | 6 to 50 years | 2-15% |
| Plant & equipment | 3 to 25 years | 4-33% |
| Motor vehicles | 3 to 8 years | 13-33% |
| Library books | 10 years | 10% |
| Roading pavement | 12 years | 8.3% |
| Roading basecourse | 80 years | 1.25% |
| Footpaths | 50 years | 2% |
| Bridges | 100 years | 1% |
| Kerb & channel | 80 years | 1.25% |
| Street lighting | 50 years | 2% |
| Culverts | 60 years | 1.6% |
| Wastewater system | 20 to 120 years | 1.2-5% |
| Water supply | 50 to 100 years | 1-2% |
| Airport runway | 50 years | 2% |

Revaluation

Those asset classes that are revalued are valued on a three yearly valuation cycle on the basis described below. All other asset classes are carried at depreciated historical cost. The carrying values of revalued items are reviewed at each balance date to ensure that those values are not materially different to fair value.

Operational land and buildings:

At fair value as determined from market-based evidence by an independent valuer. The most recent valuation was performed by Proval Valuations Limited, and the valuation is effective as at 1 July 2008.

Restricted land and buildings:

At fair value as determined from market-based evidence by an independent valuer. The most recent valuation was performed by Proval Valuations Limited, and the valuation is effective as at 1 July 2008.

Statement of accounting policies

Infrastructural asset classes: roads, airport runway, water reticulation, sewerage reticulation and stormwater systems: At fair value determined on a depreciated replacement cost basis by an independent valuer. At balance date council assesses the carrying values of its infrastructural assets to ensure that they do not differ materially from the assets' fair values. If there is a material difference, then the off-cycle asset classes are revalued. The most recent valuation of roading and airport runway assets was performed by Opus International Consultants Ltd (Wanganui), as at 1 July 2005. The valuation of the water reticulation, sewerage reticulation and stormwater systems was undertaken by Robin Mackie (an employee of the council), NZCE, Member of NZWWA, at 30 June 2007. John Vessey, of Opus International Consultants Ltd (Wellington), has confirmed the methodology. These valuations are considered deemed cost. It is the council's policy to revalue infrastructure assets every three years.

Land under roads:

Land under roads was valued at 30 June 2003 and this valuation is considered deemed cost. Under NZ IFRS council has elected to use the fair value of land under roads as at 30 June 2003 as deemed cost. Land under roads is no longer revalued.

Art collection:

The art collection of the Sarjeant Gallery has been valued by Mr James Parkinson of Art + Object; Christies of London and Mr Greg Anderson, Curator, Sarjeant Gallery on 30 June 2008. This is considered deemed cost. Subsequent additions are shown at cost.

Intangible assets

Goodwill

Goodwill represents the excess of the cost of an acquisition over the fair value of council's share of the identifiable assets, liabilities and contingent liabilities of the acquired subsidiary/associate at the date of acquisition. Goodwill on acquisition of subsidiaries is included in "intangible assets". Goodwill on acquisition of associates is included in "investments in associates" and is tested for impairment as part of the overall balance.

Separately recognised goodwill is tested annually for impairment and carried at cost less accumulated impairment losses. An impairment loss recognised for goodwill is not reversed in any subsequent period.

Goodwill is allocated to cash generating units for the purposes of impairment testing. The allocation is made to those cash generating units or groups of cash generating units that are expected to benefit from the business combination, in which the goodwill arose.

Software acquisition and development

Acquired computer software licenses are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with maintaining computer software are recognised as an expense when incurred. Costs that are directly associated with the development of software for internal use by council are recognised as an intangible asset. Direct costs include the software development employee costs and an appropriate portion of relevant overheads.

Amortisation

The carrying value of an intangible asset with a finite life is amortised on a straight-line basis over its useful life. Amortisation begins when the asset is available for use and ceases at the date that the asset is derecognised. The amortisation charge for each period is recognised in the Income Statement. The useful lives and associated amortisation rates of major classes of intangible assets have been estimated as follows:

Computer software 3 years 33%

Forestry assets

Standing forestry assets are independently revalued annually at fair value less estimated costs to sell for one growth cycle. Fair value is determined based on the present value of expected net cash flows discounted at a current market determined pre-tax rate. This calculation is based on existing sustainable felling plans and assessments regarding growth, timber process, felling costs and silvicultural costs and takes into consideration environmental, operational and market restrictions.

Gains or losses arising on initial recognition of biological assets at fair value less estimated costs to sell and from a change in fair value less estimated costs to sell are recognised in the statement of financial performance.

The costs to maintain forestry assets are included in the statement of financial performance.

Investment property

Investment properties are properties held to earn rental income or for capital appreciation. It does not include properties held for strategic purposes or to provide a social service. Council has determined the Quay Arts School (sold January 2007), the Wanganui Gas Building and 180 Ridgway Street to be investment properties.

Investment properties are valued at fair value as at 30 June 2007 by Bycroft Petherick Limited, Engineers, Valuers and Arbitrators, and are to be valued annually. Gains or losses arising from a change in fair value between periods are recognised in the Income Statement. Investment properties are not depreciated.

Statement of accounting policies

Impairment of non-financial assets

Non-financial assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment. Assets that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is depreciated replacement cost for an asset where the future economic benefits or service potential of the asset are not primarily dependent on the asset's ability to generate net cash inflows and where the entity would, if deprived of the asset, replace its remaining future economic benefits or service potential.

The value in use for cash-generating assets is the present value of expected future cash flows.

If an asset's carrying amount exceeds its recoverable amount, the asset is impaired and the carrying amount is written down to the recoverable amount. For revalued assets the impairment loss is recognised against the revaluation reserve for that class of asset. Where that results in a debit balance in the revaluation reserve, the balance is recognised in the Income Statement.

For assets not carried at a revalued amount, the total impairment loss is recognised in the Income Statement.

The reversal of an impairment loss on a revalued asset is credited to the revaluation reserve. However, to the extent that an impairment loss for that class of asset was previously recognised in Income Statement, a reversal of the impairment loss is also recognised in the Income Statement.

For assets not carried at a revalued amount (other than goodwill) the reversal of an impairment loss is recognised in the Income Statement.

Employee benefits

Short-term benefits

Employee benefits that council expects to be settled within 12 months of balance date are measured at nominal values based on accrued entitlements at current rates of pay.

These include salaries and wages accrued up to balance date, annual leave earned to, but not yet taken at, balance date, retiring and long service leave entitlements expected to be settled within 12 months, and sick leave.

Council recognises a liability for sick leave to the extent that absences in the coming year are expected to be greater than the sick leave entitlements earned in the coming year. The amount is calculated based on the unused sick leave entitlement that can be carried forward at balance date, to the extent that council anticipates it will be used by staff to cover those future absences.

Council recognises a liability and an expense for bonuses where contractually obliged or where there is a past practice that has created a constructive obligation.

Long-term benefits - Long service leave and retirement leave

Entitlements that are payable beyond 12 months, such as long service leave and retiring leave, have been calculated on an actuarial basis. The calculations are based on likely future entitlements accruing to staff, based on years of service, years to entitlement, the likelihood that staff will reach the point of entitlement and contractual entitlements information.

Borrowings

Borrowings are initially recognised at their fair value. After initial recognition, all borrowings are measured at amortised cost using the effective interest method.

Equity

Equity is the community's interest in council and is measured as the difference between total assets and total liabilities. Equity is disaggregated and classified into a number of reserves.

The components of equity are:

- General equity (accumulated funds and retained earnings)
- Restricted reserves (Harbour and City Endowment land and Special Funds)
- Fair value reserves (investment revaluation reserve)
- Asset revaluation reserves

Restricted and council created reserves

Restricted reserves are a component of equity generally representing a particular use to which various parts of equity have been assigned. Reserves may be legally restricted or created by council. Financial guarantees can also be recognised as an insurance contract in accordance with NZ IFRS 4 if an entity has previously asserted explicitly that it regards such contracts as insurance contracts.

Restricted reserves are those subject to specific conditions accepted as binding by council and which may not be revised by council without reference to the Courts or a third party. Transfers from these reserves may be made only

Statement of accounting policies

for certain specified purposes or when certain specified conditions are met. Also included in restricted reserves are reserves restricted by council decision. The council may alter them without references to any third party or the Courts. Transfers to and from these reserves are at the discretion of the council.

Goods and Services Tax (GST)

All items in the financial statements are stated exclusive of GST, except for receivables and payables, which are stated on a GST inclusive basis. Where GST is not recoverable as input tax then it is recognised as part of the related asset or expense.

The net amount of GST recoverable from, or payable to, the Inland Revenue Department (IRD) is included as part of receivables or payables in the Balance Sheet.

The net GST paid to, or received from the IRD, including the GST relating to investing and financing activities, is classified as an operating cash flow in the Statement of Cash Flows.

Commitments and contingencies are disclosed exclusive of GST.

Landfill post-closure costs

The council, as past operator of the Balgownie landfill, has a legal obligation under the resource consent to provide on-going monitoring of the landfill after its closure. Post-closure monitoring costs are recognised as expenses when the obligation for post-closure arises.

Cost allocation

Council has derived the cost of service for each significant activity of council using the cost allocation system outlined below.

Direct costs are those costs directly attributable to a significant activity. Indirect costs are those costs which cannot be identified in an economically feasible manner with a specific significant activity. Direct costs are charged directly to significant activities. Indirect costs are charged to significant activities using appropriate cost drivers such as actual usage, staff numbers and floor area.

Changes in accounting policies

There have been no changes in accounting policies.

Fees and charges

The following are fees and charges that require special consultation under section 150 of the Local Government Act 2002 and section 36 of the Resource Management Act 1991.

| Resource consent charges | Amount (GST inclusive)* 2010/11 |
|---|---|
| Plan change fees (for private plan changes to the Wanganui District Plan) are based on the council's policy to charge what is actual and reasonable. The charges are based on the actual time to process, including planners' time, administration, advertising, technical advice and hearing costs. The costs are generally no more than \$12,000. | |
| Private plan changes | Actual costs with an initial deposit of \$1,200.00 |
| Land Information Memorandum (LIM) | |
| Residential/rural LIM | \$140.00 |
| Commercial LIM | Actual costs with an initial deposit of \$150.00 |
| Urgent LIM (less than 75 hours) | Incurs an additional cost of \$140.00 |
| LIM site inspections | |
| Residential | \$130.00 |
| Commercial/rural | Actual costs with an initial deposit of \$65.00 |
| Resource consent application charges | |
| Hourly rate | \$130.00 |
| Land use notified consent application | Actual costs with an initial deposit of \$2,000.00 |
| Land use limited notification | Actual costs with an initial deposit of \$900.00 |
| Land use non-notified consent application | Actual costs with an initial deposit of \$600.00 |
| Subdivision notified resource consent | Actual costs with an initial deposit of \$2,000.00 |
| Subdivision non-notified consent application | Actual costs with an initial deposit of \$900.00 |
| Section 223 certificate issue | Actual costs with a minimum fee of \$100.00 |
| Section 224 certificate issue | Actual costs with a minimum fee of \$150.00 |
| All other certificates | Actual costs Registration cost met by applicant/holder of resource consent |
| Covenants (council seal) | Registration cost met by applicant/holder of resource consent - \$100.00 |
| Bond processing fee | Actual costs with a minimum fee of \$300.00 |
| Other resource management charges | |
| Certificate of Compliance and Outline Plan assessment | Actual costs with an initial deposit of \$420.00 |
| Dwelling relocation | Actual costs with an initial |

Fees and charges

| | |
|--|---------------------|
| | deposit of \$600.00 |
| Certificate of Compliance for Liquor Licensed Premises administration charge | \$120.00 |

| Urban and settlement infrastructure connection fees | |
|---|-------------------------|
| Connection | Amount (GST inclusive)* |
| | 2010/11 |
| Water | \$760.00 |
| Stormwater | \$500.00 |
| Wastewater | \$3,000.00 |
| Plumbing and drainage only building consent for stormwater separation | \$85.00 |

The infrastructure connection charges for non-residential connections will continue to be charged at cost.

| Liquor licence fees | |
|---|-------------------------|
| Charge | Amount (GST inclusive)* |
| | 2010/11 |
| On/off/club licences and renewals | \$776.00 |
| BYO licences | \$132.00 |
| Special licences | \$63.00 |
| Temporary authorities (transitional) | \$132.00 |
| Managers certificates – general and club managers | \$132.00 |

The liquor licence fees are set by section 29 of the Sale of Liquor Act Regulations 1990.

| Parking charges | Amount (GST inclusive)* | Amount (GST inclusive)* |
|---------------------------|-------------------------|-------------------------|
| | 2009/10 | 1 April 2010/11 |
| Victoria Avenue parking | \$2.00 per hour | \$2.00 per hour |
| Long term parking | \$20.00 per week | \$25.00 per week |
| All other metered parking | \$0.40 per hour | \$0.50 per hour |

* In the budget announcement on 20 May 2010 the Government is implementing a change to the Goods and Service Tax (GST) rate from 12.5% to 15% effective from 1 October 2010. Fees and charges are quoted at the 1 July 2010 GST rate of 12.5% and are subject to change from 1 October 2010.

Fees and charges

| Airport charges – 2010/11 (amounts GST inclusive*, except where stated otherwise) | | | |
|---|--------------------------------|--|-------------------------------------|
| Landing charges | | | |
| General aviation aircraft not using the terminal (deemed to be under 5001kg) | | | |
| Maximum certified take-off weight (MCTOW) kg | Daily minimum (GST exclusive) | Invoiced (GST inclusive)* | Cash or quarterly prepay discount |
| 0-600 and helicopters | \$5.00 | \$5.63 | \$5.00 |
| 501-1500 | \$10.00 | \$11.25 | \$10.00 |
| 1501-3000 | \$15.00 | \$16.88 | \$15.00 |
| 3001-4500 | \$20.00 | \$22.50 | \$20.00 |
| 4500-5000 | \$25.00 | \$28.13 | \$25.00 |
| <p>Note:</p> <ol style="list-style-type: none"> The above are daily charges per aircraft for five or less landings within the day. The sixth and following landings per aircraft within the day are charged at 20% of the daily minimum. Helicopters operate free of charge from leased Wanganui Airport sites. A \$10.00 administration charge applies to all invoices less than \$20.00 per month. <p>A discount equivalent to GST will apply for the following:</p> <ol style="list-style-type: none"> Cash on the day (honesty box or paid to the café). Pre-payment, quarterly in advance. Self-generated schedule of landing charges by high volume users. | | | |
| Scheduled and chartered services | | | |
| <ol style="list-style-type: none"> It is assumed that aircraft larger than 5,000kg will use the sealed runway and terminal facilities. The landing fee will include a terminal charge which will vary according to the aircraft seat configuration and will always assume a 70% load factor. | | | |
| MCTOW (kg) | Landing charge per kg of MCTOW | Terminal charge per PAX assuming a 70% load factor | Total landing fee |
| 5001-8000 | \$0.00462 | \$2.47 | Sum of landing and terminal charges |
| 8000-11,000 | \$0.00421 | \$2.47 | As above |
| 11,001-14,000 | \$0.00400 | \$2.47 | As above |
| 14,001-17,000 | \$0.00387 | \$2.47 | As above |
| 17,000-20,000 | \$0.00378 | \$2.47 | As above |
| Over 20,000 | \$0.00320 | \$2.47 | As above |
| Parking charge | | | |
| Secure parking charge | \$10.00 per 24 hour period | | |

Building consent charges

Wanganui District Council sets its building consent fees as actual and reasonable costs for the service.

Fees and charges

These are set by council pursuant to section 219 of the Building Act (2004) and section 150 of the Local Government Act (2002). All fees are GST inclusive*.

There are two types of fees, which relate to the types of building project being undertaken:

- Fixed fees: These are for simple project types where the costs are easily identified before application.
- Estimated fees: Based on anticipated costs for that building project type.

Fixed fees

This fee covers all the costs payable for the building consent types listed below. The amount is fixed i.e. no additional costs will be charged by the council (except for additional time incurred for rural consents). Fixed fees are to be paid at the time of lodgement of the application.

| Project | Type | Building consent fee \$ |
|---------|----------------------------------|-------------------------|
| Signs | Temporary sign | \$50.00 |
| PD only | Stormwater separation | \$85.00 |
| 1V | Vehicle crossings | \$90.00 |
| 2V | Valve vented cylinders | \$280.00 |
| 1H | Inbuilt solid fuel heaters | \$320.00 |
| 2H | Free standing solid fuel heaters | \$260.00 |
| 1AD | Demolition | \$200.00 |

Estimated building consent fees

These fees are estimates only and are documented to give applicants a guide. Fees charged will be those which are actual and reasonably incurred by council in receiving, processing, issuing, inspecting and managing that building consent. The fees are made up of three parts:

- Administration fee: This part of the fee covers administration costs in receiving and vetting an application, Project Information Memorandum (PIM) costs, Code Compliance Certificate issue and scanning/digital storage charges.
- Processing fee: This part of the fee covers officer time in compliance assessment of plans, data entry into council's system, correspondence with applicant, consent issue and charging of consent.
- Consent issue fee: This part of the fee covers officer time in completing inspections and recording of same, plus BRANZ and DBH levies which are payable for any work valued at \$20,000 and over. The levy rates are: BRANZ – \$1.00 per \$1,000; DBH – \$1.97 per \$1,000. These levies included in the price schedule below have been based on an average valued building within the category.

Both the estimated administration fee and processing fee are payable upon application as a deposit. When the consent is issued and uplifted, the applicant will be asked to pay the balance of the costs that are deemed actual and reasonable.

Additional charges may be made in respect to a consent that incurs further costs such as extra inspections. All figures include GST*.

*These figures include GST at the current rate of 12.5%. If central government changes the GST tax rate at any time during the period of this Annual Plan then these figures will be increased to cover any additional GST payable by the council.

Fees and charges

Fee estimates

The BRANZ and DBH levies included in the following price schedule have been based on an average valued building within the category.

| Project | Type | Deposit \$ | Estimated consent issuing fee \$ |
|--|--|------------|----------------------------------|
| New residential dwellings | | | |
| 3C | \$0 to \$100,000 | 800 | 1,290 |
| 4C | \$100,000 to \$200,000 | 1,125 | 1,735 |
| 5C | Above \$200,000 | 1,255 | 2,050 |
| Residential additions and alterations | | | |
| 1A | Ancillary building work (1 inspection) | 410 | 130 |
| 2A | Minor building work (2 inspections) | 410 | 260 |
| 2B | \$0 to \$20,000 | 475 | 425 |
| 1C | \$20,000 to \$50,000 | 605 | 705 |
| 2C | Above \$50,000 | 800 | 1,210 |
| Commercial buildings | | | |
| 2B | Minor building work up to \$20,000 | 475 | At cost |
| 1D | \$20,000 to \$50,000 | 540 | At cost |
| 2D | \$50,000 to \$100,000 | 735 | At cost |
| 3D / 4D | \$100,000 to \$200,000 | 930 | At cost |
| 1E | \$200,000 to \$500,000 | 1,190 | At cost |
| 2E | \$500,000 to \$1M | 1,255 | At cost |
| 3E | Over \$1M | 2,165 | At cost |
| Ancillary projects | | | |
| 1S | Solar hot water heating installation | 215 | 130 |
| 3A | Fire reinstatement | 585 | 380 |
| 1F | Farm buildings | 410 | At cost |
| PIM | Project Information Memorandum | 325 | At cost |

| General charges | |
|---|------------------------------------|
| Independent Qualified Persons (IQP) registrations | \$130.00 plus \$20.00 per feature |
| Independent Qualified Persons (IQP) two yearly renewal | \$130.00 |
| Certificate of Acceptance | \$260.00 deposit plus actual costs |
| Certificate for Public Use | \$260.00 deposit plus actual costs |
| Unscheduled building, plumbing and drainage inspections. Such inspections will include but are not limited to: <ul style="list-style-type: none"> Requested inspections of existing buildings Inspections of unauthorised work (plus a Certificate of Acceptance fee of \$260) Reinspection of work subject to prior | \$130.00 per hour |

Fees and charges

| | |
|---|---|
| notification <ul style="list-style-type: none"> • Inspection of work covered by Notice to Fix • Building Warrant of Fitness inspection • Inspections as per plans or description provided for Certificate of Public Use (CfPU) application (plus a Certificate of Public Use application fee of \$260) | |
| Compliance schedule – issue fee | \$130.00 |
| Compliance schedule – alteration or amendment fee | \$100.00 |
| Building Warrant of Fitness annual fee | \$130.00 |
| Engineering assessment | The building consent fee does not include the cost of any structural assessment which may be required. This will be on-charged at cost. |
| Plan searches (includes photocopying up to a maximum of two A3 or five A4 sheets) | \$10.00 |
| Rural rapid numbers: | |
| New | \$40.00 |
| Replacement | \$20.00 |
| Large plan photocopying: | |
| A2 | \$4.00 |
| A0-A1 | \$6.00 |
| CBD pedestrian count data | \$15.00 |
| Microfiche – site dimension | \$5.00 |
| Aerial photographs | \$5.00 |
| Monthly building statistics | \$120.00 per year |
| Copy of Certificate of Title | \$10.00 |

| Development contributions | | | | |
|--|---|-------------------|--|--|
| Schedule of development contributions | | | | |
| Activity | | Catchment | Development contribution per HUE (GST exclusive) Urban | Development contribution per HUE (GST exclusive) Rural |
| Infrastructure | | | | |
| Activity | Project | | | |
| Roading | Mosston Road | Whole of district | 525.07 | 525.07 |
| | Urban and rural road sealing and extensions | Whole of district | 146.66 | 70.27 |
| | Minor safety upgrades | Whole of district | 373.66 | 1790.44 |
| Water supply | Water capacity | Urban residents | 331.34 | - |
| Wastewater | Interceptor | Urban residents | 53.89 | - |
| | Wastewater treatment plant | Urban residents | 494.50 | - |
| Total | | | \$1,925.12 | \$2,385.78 |
| Note: | | | | |
| 1. These charges may have been paid in conjunction with the initial subdivision of your property. Please check with council staff. | | | | |

Fees and charges

2. In all instances, the second and any subsequent dwellings erected on existing titles will also be charged the levy.

| Health registration fees | | | |
|---|--|----------------------------|-----------------|
| Inspection time | Inspection charge @ \$82.50/hr \$ | Registration charge | Total \$ |
| Food premises | | | |
| 0.25 | 20.63 | 82.50 | 103.13 |
| 0.5 | 41.25 | 82.50 | 123.75 |
| 0.75 | 61.88 | 82.50 | 144.38 |
| 1 | 82.50 | 82.50 | 165.00 |
| 1.25 | 103.13 | 82.50 | 185.63 |
| 1.5 | 123.75 | 82.50 | 206.25 |
| 1.75 | 144.38 | 82.50 | 226.88 |
| 2 | 165.00 | 82.50 | 247.50 |
| 2.25 | 185.63 | 82.50 | 268.13 |
| Inspection time | | | |
| Inspection time | Inspection charge @ \$67.50/hr \$ | Registration charge | Total \$ |
| Hairdressers | | | |
| 0.5 | 33.75 | 67.50 | 101.25 |
| Offensive trades | | | |
| 0.5 | 33.75 | 67.50 | 101.25 |
| Hawkers | | | |
| | | | 22.50 |
| Mobile shops | | | |
| | | | 112.50 |
| Camping grounds | | | |
| 0.5 | 33.75 | 67.50 | 101.25 |
| 0.75 | 50.63 | 67.50 | 118.13 |
| Funeral directors | | | |
| 0.25 | 16.88 | 67.50 | 84.38 |
| 0.5 | 33.75 | 67.50 | 101.25 |
| Fee for return of seized noise equipment | | | 120.00 |

Contact us

| | |
|-----------|-------------------------------|
| Address | 101 Guyton Street Wanganui |
| Postal | PO Box 637 Wanganui 4500 |
| Telephone | (06) 349 0001 |
| Fax | (06) 349 0000 |
| E-mail | wdc@wanganui.govt.nz |
| Website | www.wanganui.govt.nz |

| Further contacts | |
|---|---------------|
| Animal control | (06) 349 0001 |
| Building and planning | (06) 349 0001 |
| Cemetery and crematorium | (06) 343 9412 |
| Civil Defence | (06) 349 0515 |
| Customer services | (06) 349 0001 |
| Health and liquor licensing | (06) 349 0001 |
| i-Site Visitor Information Centre | (06) 349 0508 |
| Library | (06) 349 1000 |
| War Memorial Conference and Convention Centre | (06) 349 0001 |
| Noise complaints | (06) 349 0001 |
| Parking | (06) 349 0001 |
| Property | (06) 349 0001 |
| Rates and debtor enquiries | (06) 349 0001 |
| Royal Wanganui Opera House | (06) 349 0511 |
| Sarjeant Gallery | (06) 349 0506 |
| Splash Centre | (06) 349 0113 |
| Stormwater separation | (06) 349 0001 |
| Water and wastewater | (06) 349 0001 |
| Whanganui Regional Museum | (06) 349 1110 |

Glossary

| | |
|--|--|
| 10-Year Plan | A plan which outlines the council's programme for the next 10 years and how it will contribute to achieving the Community Outcomes. |
| Annual Plan | The Annual Plan sets out what the council intends to achieve over the next year, the budget for that specific year, how it will measure its performance and who will pay. No Annual Plan is produced in a year when a 10-Year Plan is published. |
| Capital acquisitions (capital expenditure) | Funding necessary for new works that add to the council's existing assets. |
| Capital replacements (renewal expenditure) | Funding for works that replace the existing assets over their projected lifetime. |
| Community Outcomes | The community's priorities for the future of the district, identified through a community consultation process. |
| Forecast | Prospective financial information prepared on the basis of assumptions as to future events that the council reasonably expects to occur. |
| Groups of activities | The council's activities are allocated to six groups – Property and facilities; Community and culture; Strategy and development; Infrastructure; Corporate and governance; Customer services – based on their relationship and the rationale for providing them. |
| Infrastructure | Includes roads, water pipes, drainage pipes, footpaths, pump stations, bridges etc. |
| Operational expenditure | All funding for providing services on a day-to-day basis, excluding renewal and capital expenditure. |
| Performance measures | How the council will assess progress toward achieving outcomes and service levels. |
| Projection | Prospective financial information prepared on the basis of one or more hypothetical but realistic assumptions that reflect possible courses of action. |